

FRANCES BAARD

DISTRICT MUNICIPALITY



ANNUAL BUDGET
2012/2013

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Service Delivery & Budget Implementation Plan

MAYORAL BUDGET SPEECH



**BUDGET SPEECH 2012- 2013
FRANCES BAARD DISTRICT MUNICIPALITY**

**ADDRESS DELIVERED BY THE EXECUTIVE MAYOR –
COUNCIL MEETING 22 MAY 2012**

**Honourable Speaker,
Honourable members of the Provincial Legislature,
Honourable Mayors,
Municipal Managers,
Partners in Local Government,
Members of the media
Invited Guests,
Ladies and gentlemen,**

Mr Speaker,

It is indeed my privilege to deliver to this Honourable House the 2012 /2013 financial year budget proposal. As I stand here today I am confident in my task Mr. Speaker, that through sound support which I receive from our partners in government and the district as they participated vigorously in the annual pre-budget consultations that set the stage for my presentation.

For us as a Council to be successful we need to ensure that the key pillars for a strong municipality i.e. retention of leadership & scares skill, maintenance of good governance, effective administration, sound financial management practices, effective and efficient planning and continuous communication with stakeholders are in place.

We can only maintain scarce skills through excellent retention strategies and making sure that there are skills development plans in place to build internal capacity. Through strong political leadership and truly embracing our role to continuously monitor and oversee the operations of the municipality, we can ensure an environment of good governance and excellence in serving the community which is as a major component of this municipality. It is of utmost importance that the MPAC, audit committee and the internal audit unit are functional and functioning well so that we can ensure effective accountability and oversight of all our internal processes and governance. If these important components are functioning well we are surely to ensure to mitigate the risks that might hinder the municipality to achieve its goals.

In his budget speech in February of this year Minister Pravin Gordhan, stated that the national budget continues to support job creation, with a particular focus on unemployed youth. He emphasised that the strengthening of financial management in the public sector is a matter of extreme importance in order to pursue value for money and ensure that taxpayers' money is well spent. He stressed that fraud and corruption will be combatted through changes to procurement policies and practices and tough enforcement of the law.

Mr Speaker, as the new council we are enthusiastic and we look forward to building on the solid foundation already in place. We have a sound administration and despite a major setback of the qualified audit report that we received for 2010/2011 we remain focussed on reversing this outcome. We have already set corrective measures in place to address the issues that was raised by the Auditor-General and we are well on track to rectifying crucial areas in especially the supply chain management processes.

One of the crucial areas that we will be giving more attention to is public participation and making sure that we build stronger relations with our major stakeholders. A public participation plan has been adopted by Council and through this process we want to actively involve stakeholders in the areas such as planning and budgeting.

In the 2012/13 financial year we will be focusing more on operation and maintenance of infrastructure as it has become a major concern that what is already in existence is not maintained properly. As the district municipality we will be assisting our local municipalities in ensuring that what is there is kept in good condition.

We have sound financial practices which we maintain vigilantly and we continually encourage our local municipalities to embrace these sound practices. We believe that every cent which is used must be accounted for. We enforce compliance to rules and regulations and we are in the fortunate position to have officials who are committed to do their respective duties. The district municipality has established a support unit to provide dedicated financial support per request from the local municipalities.

Mr Speaker, we also provide support to the local municipalities regarding engineering services. The Frances Baard District Municipality appointed three technicians who spend most of their time working in the three smaller municipalities. Funding is further provided for capital projects as well as for operation and maintenance. The district municipality provides planning and development support which includes technical support in town and regional planning to local municipalities; support in integrated development planning; provide spatial information and data to municipalities for planning and decision-making and local economic development (LED) capacity building of local municipalities.

The President in his 2012 State of the Nation Address indicated that there will be a massive infrastructure development drive. In 2011 he indicated that government intends to deliver more and better services in a caring and efficient manner; hold political office bearers and public servants accountable; shift resources to new priorities; move from debate to effective implementation and decisive action and to work in partnership with communities, labour and business to achieve shared objectives. National Government's main priority for each municipality is to do more within its existing resource envelope.

He also announced that all government departments will align their programmes with job creation - that includes the provincial and local government spheres – and placed emphasis on this in the 2012 speech.

Mr Speaker, as we reach the end of another fiscal year we reflect with jubilation and pride on our past service delivery record. Yet whilst we succeeded in making good progress in addressing many areas of concern we also acknowledge that we could have done better in some others. We take pride in the fact that we always responded to any crisis by facing them head on and finding solutions where ever possible.

One of the biggest challenges faced by the whole country emanating from prior fiscal years is the global economic crisis. Therefore we strive by our commitment to making sure that we control, monitor and execute our budget with discipline and according to the guidelines as set out by the Municipal Finance Management Act (MFMA).

This budget has been guided by our legislative mandate as well as the key priority areas captured in the District Integrated Development Plan (IDP). As always most of our delivery efforts over the past years have been focussed on assisting category B municipalities in terms of infrastructure for the provision of free basic services as well as operation and maintenance (O&M) support.

In the 2012/13 financial year our focus will be narrowed down to concentrate more strongly on infrastructure development. The initial allocation towards O&M started at R350, 000 in 2005 and has increased over the past five years to R10m. In the 2012/13 financial year an amount of R28, 4m has been allocated to support infrastructure development (R8, 3m), operations and maintenance (R21, 76m) and reduction of unemployment (EPWP) at the local municipalities.

In the area of environmental health emphasis will be placed on waste management and air pollution. The Frances Baard District Municipality in collaboration with the Department of Environment and Nature Conservation have established a Waste Buy-back Centre in Dikgatlong Local Municipality. The buy-back centre is a direct outflow from the District Waste Management Plan which has as an objective the introduction of ways to re-use recyclable products. The centre will support the efforts to protect the environment and increase the lifespan of landfill sites by reducing the refuse that will be dumped there. More efforts will also go towards air pollution in terms of air quality monitoring to assess the scale of pollution and pollutants. Community awareness programmes will be rolled out to make people more aware of the benefits of a clean environment.

The District Municipality is providing shared GIS services to the local municipalities. This initially involved a land audit project which involved the cleaning of cadastral data which for the first time ever gave the local municipalities access to accurate spatial land data. This will enhance the revenue collection efforts of the local municipality and help them to determine new properties that were not on the valuation roll to begin with and directly influence the billing system. It will also assist the local municipality to identify debtors not paying for services, properties that were re-zoned, sub-divided and/or consolidation not forming part of the valuation roll. Due to the success of the land audit project this shared services concept has now been increased to include infrastructure assets i.e water, roads, schools, hospitals and clinics.

Mr. Speaker, I am herewith delighted to announce that Frances Baard District Municipality has being selected for the prestigious Special Achievement Award for GIS Technology at the Esri International User Conference in San Diego, USA. Only one organisation per country has been selected for this award and therefore Frances Baard District Municipality should be very proud of this unique achievement.

The district municipality will be reviewing the district spatial development plan to re-evaluate how spatial planning is done in the district. This will intensify the identification of areas for development. Frances Baard District Municipality will be assisting the Phokwane Local Municipality with the development of a zoning scheme.

In terms of local economic development the FBDM will support SMME development firstly through training that focusses on tender processes and business management, and secondly through direct support such as helping to register as a business and supplying them with tools and equipment to management their business better. The district municipality is currently engaging the mines in the area to collaborate on the implementation of social and labour plans to ensure goal-driven and sustainable development.

The Frances Baard District Municipality's technicians will continue to assist the smaller local municipalities with the planning of their MIG projects. The support given is not only on the MIG programme but also on other capital projects as well as operation & maintenance activities. In the 2012/2013 financial year the district municipality will focus primarily on operation and maintenance of existing infrastructure in terms of water and sanitation as these are linked to the Blue Drop and Green Drop requirements. In 2011 the FBDM received a 95% certification for Blue Drop for the Koopmansfontein System. The Sol Plaatje Local Municipality improved its Blue Drop to 84, 23% and received 76% for Green Drop which was the best performance in the Northern Cape for 2011. Magareng Local Municipality improved to 65, 56% for Blue Drop and 30, 3% for Green Drop which is also an improvement from the 2010 assessments. The Dikgatlong Local Municipality improved to 67, 48% for Blue Drop and 15, 5% for Green Drop. Phokwane Local Municipality scored 49, 44% for Blue Drop which is a drop from the percentage in 2010, but scored 53, 4% for Green Drop which was an improvement.

We are in the process of reviewing current organogram to ensure that it is aligned to the reviewed IDP. The creation of various new positions over the years has warranted that the organogram be reviewed in order to ensure it responds adequately to the imperatives of council's new Service Delivery mandate. Funds have also been secured for the 2012/2013 fiscal year under the MSIG for the Review of the Integrated Institutional Development Plan. This exercise will seek to identify areas for improvement and enhancement of our administrative systems; policies and procedures.

The Local Government: SETA has identified FBDM as the lead municipality for the 2012/2013 for the provision of learnerships namely LED; Water and Sanitation; Financial Management; Electricity Reticulation and Road Maintenance. A Memorandum of Understanding was entered into between the LG: SETA and FBDM during 2010. Funds for the implementation of the roll-out of the learnerships will be transferred to FBDM early in the new financial year.

Mr Speaker, disaster management plays a very key role and forms a crucial part in ensuring that our communities are safe and secure when disaster strikes. The Frances Baard District Municipality is in the process of acquiring a fire engine to the amount of R1, 6m. R35, 8m has also been set aside for the establishment of a Disaster Management Centre, over MTEF period. However, the first phase of this centre will be more on planning with an allocation of R800, 000 of the R35, 8 in 2013, R10m in 2014 and R25m in 2015. The district municipality will be establishing this centre from its own funds, which will therefore be putting pressure on the reserves.

Grants and subsidies remain to be our biggest source of income and we are at R92, 59m for 2012/2013. This dependency on grants and subsidies influences our expenditure.

The major grant funding that the district municipality is receiving from national government is as follows:

- Local Government Equitable Share: R10,39m
- Councillor Remuneration: R3,3m
- Levy Replacement is R73,7m
- Finance Management: R1,25m
- Municipal Systems Improvement: R1 million.

We are continuing to assist our local municipalities with developmental, administrative and financial management support in areas such as financial and budget reforms, internal audit in the form of shared services, performance management, tourism and local economic development, spatial development and IDP's.

We have allocated the following funding for the 2012/12 financial year:

- Internal Audit: R772,275
- Finance Management: R1 340,000
- Spatial Development: R2,489,340
- Performance Management: R385,665
- Compilation of IDPs: R385,665
- Engineering advisory services: R1,317,590
- Roads maintenance: R854, 650 - adding up to a total of R7, 545,185.

Mister Speaker, I would now like to refer you to details on the annual operating and capital budget for the 2012/13 financial year of how we propose to invest the funds that have been entrusted to us. The total budget for the 2012/13 financial year is **R129,088, 260**. The operational budget is **R120, 074, 990** and the capital is **R9, 013, 270**. The largest portion of the budget is allocated to Planning & Development that includes IDP / PMS, Local Economic Development, Tourism, Spatial Planning, Geographic Information Systems, Project Management & Advisory Services.

The main focus is to assist local municipalities to increase the level of service delivery. The total allocation to them is 26% which shows a decrease and this is attributed to the increase in capital expenditure and expenditure geared towards obtaining level 3 accreditation with regards to human settlements. We are preparing ourselves, within our limited resources, to position ourselves to achieving a level 3 accreditation. We have adopted an organisational structure which will be phased in over the MTEF period to improve our capacity on both the technical and project management aspects.

With the redemarcation of the District Management Areas (DMA) into the local municipalities and the subsequent transfer of the roads function back to the Department Roads and Public Works the grant funding from national government has decreased drastically. This decrease is especially visible in the equitable share allocation which dropped to R2, 88m in 2011/12. The district municipality also lost the income from property taxes generated in the DMA area as well as the 10% in administration fees that were allocated to the municipality in this regard.

However, despite these reductions in the income of the municipality, the Frances Baard District Municipality will source R20 million from its reserves to boost infrastructure programmes.

We are making the following allocations to local municipalities for the 2012/13 financial year: Dikgatlong Municipality R8, 5m; Magareng Municipality R8, 7m; Phokwane Municipality R8, 73m and Sol Plaatje Municipality R4,37m. The District Management Area will still receive an amount of R250, 000 for the 2012/13 financial year. It is a condition of all our allocations to the local municipalities that the guidelines of EPWP must be followed in order to ensure job creation.

The above allocation will include the following major projects:

- R6, 1 m for Magareng Local Municipality to upgrade its water network, water and electricity metering and an electricity master plan.
- R5, 8m Phokwane Local Municipality for the Ganspan Access Road and the development of an electricity master plan.
- R5m for Dikgatlong Local Municipality towards the construction of a stormwater channel in Barkley West and for the procurement of a sanitation truck.
- R3, 070m for Sol Plaatje Local Municipality for the provision of water to 150 households in Freedom Park, Ritchie and sanitation provision to 620 households in Fraser Moleketi in Ritchie.

The municipality has a healthy financial record, boasting with four consecutive years of unqualified audit reports from the Auditor-General for the period 2006/2007 – 2009/2010. However, for the 2010/2011 financial year, the municipality received a qualified opinion from the Auditor General. Mr Speaker, Council has adopted and is closely monitoring the action plan which addresses the two matters that have led to the qualification. We are looking forward to a better audit outcome.

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Mr Speaker, after 100 days in office as Councillors, I think we are in a position to say that we are steadfastly making a positive difference. We need to try and continuously find better and more efficient ways of engaging with our stakeholders.

Through public participation greater access to the decision-making processes of the municipality to all its stakeholders is opened up. It implies that members of the general public or representatives of the affected community or the role players are actively involved in the planning process of the district municipality. This is what we want to achieve with our public participation programme of the district.

There is a famous saying by Tata Madiba in which he said and I quote: *“It is better to lead from behind and to put others in front, especially when you celebrate victory when nice things occur. You take the front line when there is danger. Then people will appreciate your leadership.”*

Mr Speaker, it is my wish that we remember this saying as we strive towards improving the lives of our community, for only through strong leadership can we achieve the goals we have set for ourselves as a municipality. As the new Council we know that the challenges are great and the demands greater, but we also know that our commitment to seeing this municipality through and that working together as Team Frances Baard we will succeed.

I want to sincerely thank all Councillors, the Acting Municipal Manager, the Executive Management team, managers, officials, stakeholders, government departments, SALGA and members of the public who gave input to this process. We have collectively debated and agreed on service delivery priorities for the community we serve, within the limited resources that we have. I believe that this was a team effort, and by sharing credit and thanking all involved, I believe will have more of your dedication and support.

I thank you

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BUDGET RELATED RESOLUTIONS

ITEM: COUN 03 05/12

DEPARTMENT OF FINANCE: *ANNUAL BUDGET FOR THE 2012/13
FINANCIAL YEAR*

(6/1/1 – 2012/13) (PJvB) (COUNCIL: 22 MAY 2012)

The Director: Finance reports as follows:

“The purpose of this report is to submit the annual budget for the 2012/13 financial year for approval by Council as prescribed in the Municipal Finance Management Act (MFMA) and in terms of guidelines received from National Treasury per MFMA circular no. 48.

In terms of the Municipal Finance Management Act (MFMA), section 24, the municipal council must at least 30 days before the start of the budget year consider approval of the annual budget.

Subsequent to the tabling of the draft annual budget to Council on 28 March 2012 and in compliance with section 23 of the MFMA, the following consultation processes and meetings were held with identified stakeholders on the contents of the budget as well as on measurable performance indicators for the 2012/13 budget year:

- | | |
|---|-----------------------|
| • IDP / Budget Strategic Session | 02 – 03 February 2012 |
| • Working Sessions – HOD’s / Unit Managers | 02 – 07 March 2012 |
| • Workshop with Council | 15 – 16 March 2012 |
| • Submission Draft IDP / Budget to Council | 28 March 2012 |
| • National Treasury and other sector departments
as prescribed | 02 April 2012 |
| • Information session with Stakeholders and Public | 16 May 2012 |

In terms of section 23(1) of the MFMA the Mayor must consider any views of -

- a) the local community; and
- b) the National Treasury, the relevant Provincial Treasury and any organs of state or municipalities which made submissions on the budget.

No submissions have been received for consideration by Provincial Treasury.

Inputs and amendments made during the budget workshop as well as other submissions have been received for consideration. Council at the meeting held in March 2012, approves that the draft budget be submitted with a net deficit to the amount of R13,628m be revised and drastically be reduced in order to conform with the guidelines issued by National Treasury with the focus areas on general expenditure and special projects budgeted.

MFMA Circulars 28, 58 and 59 provide guidance on the content and format for municipal budget documentation in respect of the 2012/13 Medium Term Revenue and Expenditure Framework. All municipalities are required to adhere to the prescribed format with regard to the content and format of budget documentation. The required table of content as provided by National Treasury is as follows:

- **Mayoral Budget Speech:** - *High-level summary of the budget that draws on executive summary and highlights key deliverables during the coming years.*
- **Budget Related Resolutions:** - *Draft resolutions must be included with the budget documentation tabled to full council.*
- **Budget:** - *The budget includes the executive summary; budget schedules – operating & capital to be approved by council; budget related charts and explanatory notes to the budget.*
- **Supporting Documentation:-** *Budget process overview; Alignment of budget with IDP; Budget related policies – overview and amendments; Budget assumptions; Funding the budget; Disclosure on allocations made by municipality; Disclosure of salaries, allowances and benefits; Monthly cash flows by source; Measurable performance objectives and disclosure on implementation of MFMA as well as other legislation.*

The operating and capital budget for the 2012/13 financial year is attached as annexure for consideration and approval by Council.” **(Bound separately)**

The Acting Municipal Manager, in consultation with the Director: Finance, recommends as follows:

RECOMMENDATION

- 1. Council resolves that the annual budget of the municipality for the financial year 2012/13 as per Budget Related Resolutions of the budget document and indicative for the projected outer years 2013/14 and 2014/15 be approved as set out in the following schedules:**
- 1.1 Executive summary of revenue & expenditure – Table A1 (*Pg. B1*);
- 1.2 Budget Summary (*Pg. B3*);
- 1.3 Budgeted Financial Performance (Revenue and Expenditure by standard Classification) –Table A2 (*Pg. B5*);
- 1.4 Budgeted Financial Performance (Revenue and Expenditure by standard Classification) –Table A2 (*Pg. B7*);
- 1.5 Budgeted Financial Performance (revenue and expenditure by municipal vote) – Table A3 (*Pg. B11*);
- 1.6 Budgeted Financial Performance (revenue and expenditure by municipal vote) A – Table A3 (*Pg. B12*);
- 1.7 Budgeted Financial Performance (revenue and expenditure) – Table A4 (*Pg. B16*);
- 1.8 Budgeted Capital Expenditure by vote, standard classification and funding – Table A5 (*Pg. 18*);
- 1.9 Budgeted Capital Expenditure by vote, standard classification and funding – Table A5 (*Pg. B2*);
- 1.10 Budgeted Financial Position – Table A6 (*Pg. B 24*);
- 1.11 Budgeted Cash Flows Table A7 (*Pg .B25*);
- 1.12 Cash backed reserves/accumulated surplus reconciliation – Table A8 (*Pg. B26*);
- 1.13 Asset Management – Table A9 (*Pg. B 27*);
- 1.14 Basic service delivery measurement table A10 (*Pg. B30*)

- 2. Council notes the approved Amended Integrated Development Plan for the budget year 2012/2013 as a separate item to Council.**
- 3. Council approves the measurable performance objectives for revenue, expenditure and capital from each source reflected in Tables SA4 to SA6 for the budget year 2012/2013.**
- 4. Council notes the approved policies for Supply Chain Management, Credit Control, Debt Collection and Indigents, Tariff Policy, Asset Management Policy and Cash and Investment policy for the budget year 2012/2013, and notes that amendments will be submitted as and when necessary, before the end of June 2012.**
- 5. Council notes that the SDBIP will be tabled to the Executive Mayor within the prescribed time frame as stipulated in the MFMA.**

Issues raised

- *The Speaker thanked management, officials and all stakeholders for the effort that was put in on compiling the budget.*

RESOLVED

- 1. Council resolves that the annual budget of the municipality for the financial year 2012/13 as per Budget Related Resolutions of the budget document and indicative for the projected outer years 2013/14 and 2014/15 be approved as set out in the following schedules:**
- 1.1 Executive summary of revenue & expenditure – Table A1 (*Pg. B1*);
- 1.2 Budget Summary (*Pg. B3*);
- 1.3 Budgeted Financial Performance (Revenue and Expenditure by standard Classification) –Table A2 (*Pg. B5*);
- 1.4 Budgeted Financial Performance (Revenue and Expenditure by standard Classification) –Table A2 (*Pg. B7*);
- 1.5 Budgeted Financial Performance (revenue and expenditure by municipal vote) – Table A3 (*Pg. B11*);
- 1.6 Budgeted Financial Performance (revenue and expenditure by municipal vote) A – Table A3 (*Pg. B12*);
- 1.7 Budgeted Financial Performance (revenue and expenditure) – Table A4 (*Pg. B16*);
- 1.8 Budgeted Capital Expenditure by vote, standard classification and funding – Table A5 (*Pg. 18*);
- 1.9 Budgeted Capital Expenditure by vote, standard classification and funding – Table A5 (*Pg. B2*);
- 1.10 Budgeted Financial Position – Table A6 (*Pg. B 24*);
- 1.11 Budgeted Cash Flows Table A7 (*Pg .B25*);
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- 1.13 Asset Management – Table A9 (*Pg. B 27*);
- 1.14 Basic service delivery measurement table A10 (*Pg. B30*)

- 2. Council notes the approved Amended Integrated Development Plan for the budget year 2012/2013 as a separate item to Council.**
- 3. Council approves the measurable performance objectives for revenue, expenditure and capital from each source reflected in Tables SA4 to SA6 for the budget year 2012/2013.**
- 4. Council notes the approved policies for Supply Chain Management, Credit Control, Debt Collection and Indigents, Tariff Policy, Asset Management Policy and Cash and Investment policy for the budget year 2012/2013, and notes that amendments will be submitted as and when necessary, before the end of June 2012.**
- 5. Council notes that the SDBIP will be tabled to the Executive Mayor within the prescribed time frame as stipulated in the MFMA.**

APPROVED AT COUNCIL MEETING:

22 MAY 2012

EXECUTIVE SUMMARY

ANNUAL BUDGET FOR THE YEAR ENDING 30 JUNE 2013

INTRODUCTION

The budget for the 2012/13 financial year has been drawn up in terms of chapter 4 of the Municipal Finance Management Act of 2003 (MFMA) and the Municipal Systems Act of 2000 (MSA) on matters specifically related to the budget as well as direction from National Treasury on policy guidelines (MFMA Circular no: 28, 48, 54 & 58).

Given the constraints on the revenue side, municipalities will again need to make some very tough decisions on the expenditure side by giving priority to ensure that drinking water meets the required quality standards at all times, protecting the poor from the worst economic downturn impacts, supporting meaningful local economic development initiatives that foster micro and small business opportunities and job creation as well as expediting on capital projects that are funded by conditional grants. Municipalities must also pay special attention to eliminating all unnecessary spending on nice-to-have items and non essential activities such as insufficient control of foreign travel, advertising, public relations activities and the use of consultancy services. Councils need to remain focused on the effective delivery of core municipal services and to steer away from seeking to buy political support through patronage.

National Treasury continues to encourage municipalities to keep increases in rates, tariffs and other charges as low as possible and to justify all increases in excess of 6% upper boundary of the South African Reserve Bank's inflation target. The proposed budget covers all revenue and expenditure matters as presented by management after thorough evaluation of the operational resources and costing in order to effectively achieve objectives set in conjunction with Council.

The annual budget in respect of the 2012/13 financial year has been prepared according to the approved IDP / Budget Process Plan and consists of the following six processes:

- **Planning:** - Schedule key dates, establish consultation forums, review previous processes. The Executive Mayor has during August 2011 tabled a time schedule outlining key deadlines for reviewing the IDP, preparation, tabling and approval of the budget.

- **Strategising:-** Review IDP; Set service delivery objectives (3 years); Consider local, provincial and national issues; Consider previous and current year performances; Consider economic and demographic trends; Review policies and consult on tariffs
- **Preparing:-** Prepare budget, revenue and expenditure projections; Draft and amend policies; Consider local, provincial and national priorities.
- **Tabling:-** Table draft budget (*90 days prior to new financial year*), IDP & Budget related policies; Consult and consider formal responses from local, provincial and national
- **Approving:-** Council approves budget and related policies 30 days prior to new financial year
- **Finanlising:-** Publish approved Service Delivery and Budget Implementation Plan (SDBIP) as well as Annual Performance agreements and key indicators.

OUTCOMES OF CONSULTATIVE PROCESS

After Council's approval of the draft annual budget on 28 March 2012, the following consultation processes and meetings in terms of section 23 of the MFMA were held or still to be held with identified stakeholders on the contents of the budget as well as on measurable performance indicators for the 2011/12 budget year:

- | | |
|--|-----------------------|
| • IDP / Budget Strategic Session | 02 – 03 February 2012 |
| • Budget Committee working sessions – HOD's / Unit Managers | 02 – 08 February 2012 |
| • Workshop with Council | 16 March 2012 |
| • Submission Draft IDP / Budget to Council | 28 March 2012 |
| • National Treasury and other sector departments as prescribed | 06 April 2012 |
| • Advertisement in local newspaper | April 2012 |
| • Consultative meeting | 16 May 2012 |

SITUATIONAL ANALYSIS

Frances Baard District Municipality is the smallest district in the Northern Cape Province. It has a total area of approximately 12,384 square kilometres and accounts for 3.4% of the total geographical area of the province.

Demographic Composition:

The Northern Cape Province had a total population of 1,058,051 people of which the district municipality is the most populous district in the province, accommodating for over a third (33.38%) of the provincial population; and majority of which (68.8%) lives in Sol Plaatje municipality. The district is the most densely populated district in the province with a density of about 26.93 people per square km – compared to 0.97 people per square km in Namakwa district.

It is important to note that the population is fairly equally distributed with 48.3% males and 51.7% females. About 66.4% of the population falls within the 15-65 age groups or the Potentially Economically Active group. The district is classified as a young municipality with over 70% of its population being less than 39 years of age (*Community Survey-2007*).

The district generally suffers from low levels of education. Of those who are 20 years or older 11.3% are illiterate; 16.4% have primary education; 6.6% are grade seven leavers; 34.5% have completed secondary school; 21.2% have completed grade 12 and only 10% have higher education (*Community Survey-2007*). As a result, the majority of the economically active population of the district is unskilled rendering it employable only in semi-skilled and unskilled occupations.

Economic Analysis:

The economy of the Northern Cape Province remains dependent on the primary sectors of agriculture and mining, and its performance over the years has been below the national average. The economic growth rate of the province was about 2.3% per annum between 2001 and 2007, reaching its peak of 3.7% in 2003 (Statistics SA-2007). Frances Baard District municipality is the only district in the province that enjoyed a stable economic growth of about 3.3% per annum between 2001 and 2007. The main economic activities of the district are agriculture, mining and tourism. The economic growth of the district is estimated at 3.7% per annum, slightly above the national average of 2.5% per annum (*CSIR 2004*). Although agriculture and mining are the dominant economic activities in the district, however the greatest contributors to the district annual income are community services, finance, transport and trade. (*Gaffney's Local Government in SA 2004-06*).

Economic activity is generally measured in terms of production or output reflected as Gross Geographic Product (GGP). The leading sectors within Frances Baard District Municipality are finance and business (20.3%); mining (14.9%); trade (14.4%); transport and communication (13.6%) and community service (10.1%).

Employment Analysis:

Within Frances Baard District Municipality about 66.62% of the labour force is employed; 33.38% is unemployed; 57.32% is economically active and 42.68% is not economically active (*Community Survey 2007*).

Thus the largest employment sectors in Sol Plaatje are community services, finance and business and trade; in Dikgatlong are mining, community services and agriculture; in Magareng are community services, agriculture and trade and in Phokwane are community services, agriculture and trade.

It is apparent therefore that the sectoral contribution to the Gross Geographic Product combined with the sectoral employment highlights and reinforces the competitive advantage of each municipality.

Social Facilities - Basic Services:

In accordance with the outcome of the IDP analysis conducted it demonstrates that the provision of basic services dominates in all the municipalities. Projects on soft issues e.g. social, economic and cultural aspects are limited and found only in Sol Plaatje municipality.

- ***Water & Sanitation:***

It is estimated that about 3,753 households (4.6%) in the district have no access to water and about 16,425 households (19.8%) lack access to proper sanitation. These are administratively and spatially distributed as follows:-

Water: Sol Plaatje – 20; Dikgatlong – 479; Magareng – 800; DMA – 0; Phokwane – 358 and farms – 2096.

Sanitation: Sol Plaatje – 5197; Dikgatlong – 2416; Magareng – 1398; Phokwane – 5377; DMA – 0 and farms – 2037

In accordance with DWA's cost estimates it will cost about R48,789,000 and R213,525,000 to eradicate water and sanitation backlogs respectively in both formal and informal stands in the district. This poses further problems as the cost of backlog eradication is too high and majority of the municipalities in the district depends on grant funding.

- ***Electricity***

Energy availability remains a serious resource challenge as ESKOM does not have the generation capacity to meet the rising energy demand resulting from the rapid economic growth in South Africa (DME-2008). In the last ten years or so community's access to electricity has significantly improved. In accordance with the Community Survey 2007, over 84.6% of the households in the district

have access to electricity and only 10.8% and 3.9% uses candles and paraffin as sources of energy respectively. Furthermore government policy on indigents has facilitated access to electricity for over 23% of the households in the district.

- ***Roads***

Frances Baard District Municipality signed a service level agreement with the Department of Roads to maintain provincial gravel roads in the district. This has been undertaken over the years but due to resource constraints this arrangement was terminated on 31 March 2011.

- ***Housing***

The government's primary objective within the Housing Sector is: "the establishment and maintenance of habitable, stable and sustainable public and private residential environment to ensure viable households and communities in areas allowing convenient access to economic opportunities and to health, education and social amenities, in which all citizens and permanent residents of the Republic will on a progressive basis, have access to permanent residential structures with secure tenure, ensuring external and internal privacy and providing adequate protection against the elements, potable water, adequate sanitary facilities and domestic energy supply".

Section 9 (1) (l) of the National Housing Act 1997 states that..."*every municipality must, as part of the municipalities process of integrated development planning, take all reasonable and necessary steps within the framework of national and provincial housing legislation and policy, to initiate, plan and coordinate, facilitate, promote and enable appropriate housing development in its area of jurisdiction*".

Thus the Comprehensive Plan for Sustainable Human Settlement – "Breaking New Grounds" requires that:-

- Municipalities must take the lead in negotiating the location of housing supply to facilitate spatial restructuring.
- Municipalities must facilitate a greater match between the demand and supply of different state-assisted housing typologies.

It is within the policy framework that Frances Baard District Municipality is being accredited for housing delivery purposes. Accreditation at level 2 has been achieved with level 3 being aimed for.

- ***Local Economic Development (LED):***

Local Economic Development is the creation of a platform and environment in order to engage stakeholders to implement municipal strategies and programmes. It's the process whereby all economic forces in a municipality are brought on board to identify resources, understand needs and plan the best way of making the local economy fully functional, investor friendly and competitively productive. Municipalities are mandated by the provisions of Section 152 (c) of the Constitution of South Africa 1996 to ensure the socio-economic development of local communities. This mandate has given rise to the following policy framework.

National:

- National Framework for LED in South Africa 2006
- National Industrial Policy Framework
- Regional Industrial Development Strategy (RIDS)
- National Growth and Development Strategy (NGDS)
- Accelerated and Shared Growth Initiatives of South Africa (ASGI-SA)
- Joint Initiative on Priority Skills Acquisition (JIPSA)

Regional:

- The Northern Cape Provincial Growth and Development Strategy (NCPGDS)

Local:

- District Growth and Development Strategy (DGDS)
- Frances Baard District Local Economic Strategy

- ***Environmental Management:***

Section 24(a) of the Constitution of South Africa 1996 reiterates that everyone has the right to an environment that is not harmful to their health or wellbeing. Furthermore Section 2 (3) of the National Environmental Management Act 1998 provides that all development must be socially, economically and environmentally sustainable. This is put into effect by the provisions of Chapter 3 of NEMA which requires all organs of state to comply accordingly. Municipalities prepare Integrated Environmental Management Plans in fulfillment of this condition.

Frances Baard District Municipality finalized the district Integrated Environmental Management Plan in 2004. These plans were reviewed and was completed on 30 June 2010.

- ***Waste Management:***

In accordance with the provisions of Section 11 of the National Environmental Management Waste Act (59) 2008; municipalities are required to prepare Integrated Waste Management Plan as part of their Integrated Development Plan.

- ***Environmental Health:***

At the municipal level, municipal health service is one of the corner stones of National Health Systems that promotes good quality health through the control and prevention of health nuisance and environmental health risks. It is one of the major elements of preventative and promotive aspects of the health care system that provides opportunities to enhance health through the promotion of health environments that contributes to better health outcomes.

- ***Disaster management and fire services:***

District and metropolitan municipalities are empowered by the provisions of the Disaster Management Act 2002 to ensure sound disaster management in their areas of jurisdiction. Furthermore the National Veld and Forest Fires Act 1998 is administered by managing veld fires in the municipalities. Fire prevention association is critical in fire fighting activities in the district.

- ***Community Development:***

Section 16 of the Municipal Systems Act 2000 requires municipalities to encourage and create conducive environment for local communities to participate in the affairs of the municipalities. It is on this basis that the district municipality undertakes continuous consultations with its stakeholders in all its development programmes. With the DMA falling away, it will be imperative for Council to review the approach within local municipalities.

DISTRICT-WIDE PRIORITY ISSUES:

In order to enhance the impact of resources allocation nationally it is imperative that planning within the three spheres of government is aligned. It is from this premise that the district Integrated Development Plan is aligned with the IDP's of local municipalities. To facilitate alignment, the priority issues of all the municipalities are combined to produce district-wide priority issues.

The district-wide priority issues are a summation of the priority issues of the local municipalities. This in essence is the process of alignment between the district integrated development plan and the IDP's of local municipalities.

On this basis the district-wide priority issues for 2012-2013 may be summarized as follows:-

- Housing/Land
- Water
- Electricity
- Roads and storm water
- Sanitation
- Education
- Sports, arts and culture
- Solid waste disposal/waste management
- Health
- LED/Job creation
- Safety and security
- Cemeteries
- Disaster management

The provision of basic services (water, sanitation, electricity, housing, etc.) dominates the priority list of the district municipality.

ALIGNMENT WITH NATIONAL, PROVINCIAL AND DISTRICT PRIORITIES

In order to achieve maximum impact in resource allocation and project implementation it is critical that the prioritization of needs, allocation of resources and the implementation of projects within and between the three spheres of government is aligned and harmonized. It is through this “concept” that planning at national, provincial and local level relates and informs one another.

Each of the three spheres of government has a planning tool used in the execution of its mandate. At the national level they are: the Medium Term Strategic Framework (MTSF), the National Spatial Development Perspective (NSDP) to mention only a few. At the provincial level it is the Provincial Growth and Development Strategy (PGDS) and Strategic Plans of individual departments, and at the municipal level it is the Integrated Development Plans (IDP's) and the Local Government Turn Around Strategy and Implementation.

In accordance with the provisions of the Constitution of South Africa 1996 and the White Paper on Local Government 1998, municipalities are supposed to be “developmental local government – which is local government committed to working with citizens and groups within the community to find sustainable ways to meet their social, economic and material needs and improve the quality of their lives”.

Thus ideally a municipality should:

- Provide democratic and accountable government for local communities
- Be responsive to the needs of the community
- Ensure the provision of services to communities in a sustainable manner
- Promote social and economic development
- Promote safe and healthy environment
- Encourage the involvement of communities and community organizations in the matters of local government
- Facilitate a culture of public service and accountability amongst its staff
- Assign clear responsibilities for the management and coordination of this administrative unit and mechanism

However after several years of local government system, cracks seem to appear within the structures of local government. There are signs of discontent in the streets of municipalities. The ongoing service delivery protests in municipalities may be interpreted as lack of citizens' confidence and trust in the system and a symptom of alienation of citizens from local government.

It is critical to note that municipalities have varying strengths and weaknesses and therefore require individually tailored intervention measures. These intervention measures termed “Turn Around Strategy” are comprehensive but differentiated programmes of action aimed at ensuring that municipalities meet the basic service needs of communities. They are high level government-wide responses aimed at stabilizing local government. The objective of the Municipal Turn Around Strategies are:

- To ensure that municipalities meet the basic service needs of communities
- To build clean, effective, efficient responsive and accountable local government
- To improve performance and professionalism in municipalities
- To improve national and provincial policy, oversight support
- To strengthen partnership between communities, civil society and local government

(Source: Implementation Plan-Local Government Turn Around Strategy-COGTA-January 2010)

Short, medium and long term steps underpin the vision of the District Municipality in improving the quality of life of communities in the district. Developmental strategic goals, objectives and annual priorities were therefore identified for the five-year electoral term of office of the Council. These focus areas are encapsulated in the IDP in accordance with the “Turn Around Strategy” and the Local Government: Municipal Performance Regulations for Section 57 employees, the main KPA’s for municipalities are:-

- Basic service delivery
- Municipal Institutional Development and Transformation
- Local Economic Development (LED)
- Municipal Financial Viability and Management
- Good governance and public participation

On this basis therefore strategic priority issues were identified and adopted. The outcome of these strategic goals and priorities with regard to the impact on the community is the reduction of backlogs in infrastructure e.g. increased access to free basic services; increased community participation in the affairs of the municipality, customer care, job creation and poverty alleviation, increased economic growth, safe and healthy environment.

Council is optimistic that the political arrangements allow for solid and stable leadership and the municipality’s limited institutional structure has matured to allow for sustainable service delivery within the confines of the delegated powers and functions.

STRATEGIC OBJECTIVES

The District Growth and Development Summit identify the long term development objectives and strategies to address the development challenges in the district. The District Integrated Development Plan aligns itself to these strategies and is confined to a 5-year implementation horizon. Thus to address the priority issues identified above the following strategic objectives were formulated:

KPA 1: Basic Service Delivery

Goal: To facilitate and support the eradication of backlogs in infrastructure and provide basic services.

Objective:

- To facilitate and support the eradication of backlogs in infrastructure.
- To provide and facilitate basic services in the DMA. (*Transferred to local municipalities from 01 July 2011*)
- To support the maintenance of municipal infrastructure.
- To facilitate and support provision of housing.

KPA 2: Local Economic Development (LED)

Goal: To support and stimulate the creation of a growing economy improving the quality of life in the district community.

Objective:

- To coordinate corporate social investment.
- To support and promote SMME development.
- To develop an investment and marketing strategy.
- To promote community economic development.

KPA 3: Municipal Institutional Development and Transformation

Goal: To implement an effective environmental management system

Objective:

- To reduce pollution levels through identification and implementation of programmes.
- To develop an effective food monitoring programme
- To evaluate and monitor non-food premises.
- To provide environmental health awareness.
- To facilitate awareness campaigns in the district.
- To monitor, evaluate and improve safe disposal of hazardous and general waste.
- To facilitate pauper burials.
- To monitor, review and implement Integrated Waste Management Plan (IWMP) and Integrated Environmental Management Plan (IEMP) in all municipalities.

Goal: To build in-house capacity in Integrated Development Planning in local municipalities in the district

Objective:

- To support the preparation and implementation of integrated development plans of the district and local municipality.
- To support MSIG capacity building programmes and projects.
- To facilitate the implementation of Sector Plans.

Goal: To provide spatial planning services to municipalities in the district

Objective:

- To prepare and review Spatial Development Frameworks of municipalities.
- To manage urban development in accordance with approved plans.
- To prepare and implement Township Establishment Plans.

Goal: Implement and support PMS in the municipality

Objective:

- To review and maintain the performance management system in the municipality.
- To support the implementation of PMS in B- municipalities.

Goal: To support and facilitate the enhancement of services through the creation of a conducive environment for social development in the district

Objective:

- To support the reduction of crime.
- To coordinate and facilitate the provision of government services.

Goal: To ensure a safe and secure municipal environment

Objective:

- To implement the disaster management policy.
- To implement integrated communication links with all disaster management role players.
- To coordinate fire fighting activities in the DMA.
- To coordinate the functions of the Health and Safety Committee activities.
- To coordinate security services.

Objectives:

- To conduct internal audit reviews according to the audit plan.
- To perform internal audit functions at category B municipalities.
- To provide an internal and external communication network.
- To develop corporate identity and image.
- Provision of effective IT services to all users and stakeholders.
- To support and manage auxiliary services effectively and efficiently.
- Managing human resources and development units.
- Provision of an effective and efficient human resources function.
- Compliance with the Employment Equity Act.
- Compliance with the Skills Development Act.
- Provision of administrative support to all committees of Council.

KPA 4: Good Governance and Public Participation

Goal: To empower the organisation and community through participatory governance

Objectives:

- To manage the interface between the Mayoral Committee and Council so that the administration is aligned with the political priorities of Council.
- To establish a performance management system.
- To fully operationalise the district IDP Forum and Technical Committee.
- To develop all policies programs and plans.
- To improve public knowledge and understanding of how Council functions.
- To ensure that the approved budget is in line with the IDP.

- To manage and coordinate administrative activities of the entire Council.

KPA 5: Municipal Financial Viability and Management

Goal: To ensure sustained financial viability for maximum development support

Objectives:

- To manage budget and treasury section.
- Sustained financial management.
- To manage the revenue & expenditure sections.
- To implement and maintain successful debt collection system in place.
- To manage supply chain management section.
- To manage the asset and fleet management section.
- To ensure effective capacity building within the FBDM district.
- To establish a comprehensive customer care service in FBDM.

Proper measurement of achievements in terms of strategic plans are currently lacking and needs to be further refined in order to be more output / outcome based driven.

2. PREVIOUS YEAR FINANCIAL PERFORMANCE (2010/11)

Council has achieved an operating surplus to the amount of R13,57m. The positive results are mainly due to savings on expenditure like salaries, unspent grants & subsidies for infrastructure, maintenance and social related projects at year end, contracted services and general expenses.

The operating results for the year ended 30 June 2011 are as follows:

<i>Revenue & Expenditure</i>	<i>Actual 2010 R</i>	<i>Actual 2011 R</i>	<i>Variance 2010/11 %</i>	<i>Budget 2011 R</i>	<i>Variance Actual / Budget %</i>
Operating Income for the year	93,622,826	97,842,397	4.51%	112,734,710	13.21%
Operating Expenditure for the year	(89,455,546)	(84,648,760)	-5.37%	(119,241,584)	29.01%
Discontinued Operations	180,745	379,473			
<i>SURPLUS / (DEFICIT) FOR THE YEAR</i>	<i>4,348,025</i>	<i>13,573,110</i>		<i>(6,506,874)</i>	
Accumulated Surplus / (Deficit) at the beginning of the year	50,182,581	62,896,454			
Nett appropriations for the year	8,365,848	(521,771)	-106.24%	5,243,140	109.95%
<i>Accumulated Surplus / (Deficit) at the end of the year</i>	<i>62,896,454</i>	<i>75,947,793</i>		<i>(1,263,734)</i>	

Details of the operating results per classification and object of income and expenditure are included in the statement of financial performance, note 38 to the financial statements and appendix E (1), whilst the detailed operating results per National Treasury functional classification are reflected in Appendix D.

Council's performance, when compared to the budget, must be seen in the context of conservative budgeting practices influenced by other factors such as the inability of some Category B municipalities to implement grant & subsidy allocated projects.

2.1 Executive and Council:

<i>Revenue & Expenditure</i>	<i>Actual 2010 R</i>	<i>Actual 2011 R</i>	<i>Variance 2010/11 %</i>	<i>Budget 2011 R</i>	<i>Variance Actual / Budget %</i>
Revenue	1,258,810	1,393,914	10.73%	1,408,596	1.04%
Expenditure	17,653,753	12,762,910	-27.70%	17,524,876	27.17%
<i>SURPLUS / (DEFICIT)</i>	<i>(16,394,943)</i>	<i>(11,368,996)</i>	<i>-30.66%</i>	<i>(16,116,280)</i>	<i>29.46%</i>

Executive and Council consists of Council activities, the Office of the Municipal Manager, Internal Audit Unit and Communications section and reflects a net deficit of R11,37m compared to the approved deficit of R16,12m.

The lower than expected operating deficit in relation to the budgeted amount can mainly be attributed due to vacant positions budgeted for the full year while not filled accordingly, under performance on grants and subsidies paid as well as general expenditure.

2.2 Finance & Administration:

<i>Revenue & Expenditure</i>	<i>Actual 2010 R</i>	<i>Actual 2011 R</i>	<i>Variance 2010/11 %</i>	<i>Budget 2011 R</i>	<i>Variance Actual / Budget %</i>
Revenue	69,775,704	70,948,160	1.68%	70,311,740	-0.91%
Expenditure	26,458,791	29,122,620	10.07%	30,447,660	4.35%
<i>SURPLUS / (DEFICIT)</i>	<i>43,316,913</i>	<i>41,825,540</i>	<i>-3.44%</i>	<i>39,864,080</i>	<i>-4.92%</i>

The vote of Finance & Administration reflects deviation of 4,92% compared to the approved budget. The nett result compared to the approved budget is not regarded as significant.

Planning & Development:

<i>Revenue & Expenditure</i>	<i>Actual 2010 R</i>	<i>Actual 2011 R</i>	<i>Variance 2010/11 %</i>	<i>Budget 2011 R</i>	<i>Variance Actual / Budget %</i>
Revenue	19,595,293	22,706,787	15.88%	35,300,168	35.68%
Expenditure	38,429,553	36,280,092	-5.59%	59,374,592	38.90%
<i>SURPLUS / (DEFICIT)</i>	<i>(18,834,259)</i>	<i>(13,573,304)</i>	<i>-27.93%</i>	<i>(24,074,424)</i>	<i>43.62%</i>

Revenue:

The negative deviation of 35,68% on revenue compared to the approved budget is mainly due to unrealistic DoRA allocation in respect of the Expanded Public Works Programme (EPWP) not realised to the amount of R10,21m as well as the unspent portion of grant funding budgeted for roll over in the next financial year to the estimated amount of R4,09m.

Expenditure:

The lower than expected results in relation to the budgeted amounts were mainly due to under expenditure on infrastructure projects to the amount of R10,30m as well as other social related special projects in the Local Economic Development Unit.

2.3 **Health:**

<i>Revenue & Expenditure</i>	<i>Actual 2010 R</i>	<i>Actual 2011 R</i>	<i>Variance 2010/11 %</i>	<i>Budget 2011 R</i>	<i>Variance Actual / Budget %</i>
Revenue	214,409	153,845	-28.25%	1,700,000	90.95%
Expenditure	2,203,681	1,610,855	-26.90%	3,590,730	55.14%
<i>SURPLUS / (DEFICIT)</i>	<i>(1,989,272)</i>	<i>(1,457,010)</i>	<i>-26.76%</i>	<i>(1,890,730)</i>	<i>22.94%</i>

The environmental health section reflects a total saving on expenditure to the amount of R1,98m or 22.94% compared to the approved budget due to savings on grants & subsidies paid in respect of a recycle project in Dikgatlong Local Municipality not completed at year end.

2.5 **Community & Social Services:**

<i>Revenue & Expenditure</i>	<i>Actual 2010 R</i>	<i>Actual 2011 R</i>	<i>Variance 2010/11 %</i>	<i>Budget 2011 R</i>	<i>Variance Actual / Budget %</i>
Revenue	-	-	0.00%	-	0.00%
Expenditure	399,477	101,742	-74.53%	1,025,820	90.08%
<i>SURPLUS / (DEFICIT)</i>	<i>(399,477)</i>	<i>(101,742)</i>	<i>-74.53%</i>	<i>(1,025,820)</i>	<i>90.08%</i>

The under expenditure reflected to the amount of R924k or 90,08% compared to the approved budget is mainly attributed to special community projects not completed due to the position of Community Development Officer not filled during the financial year under review.

2.6 Public Safety:

<i>Revenue & Expenditure</i>	<i>Actual 2010 R</i>	<i>Actual 2011 R</i>	<i>Variance 2010/11 %</i>	<i>Budget 2011 R</i>	<i>Variance Actual / Budget %</i>
Revenue	1,411,510	961,842	-31.86%	1,314,206	26.81%
Expenditure	2,435,139	2,622,317	7.69%	3,935,006	33.36%
<i>SURPLUS / (DEFICIT)</i>	<i>(1,023,629)</i>	<i>(1,660,475)</i>	<i>62.21%</i>	<i>(2,620,800)</i>	<i>36.64%</i>

Fire Fighting and Disaster Management section reflects an under expenditure to the amount of R1,31k compared to the approved budget.

The main reason for the variation is due to savings on the unforeseen emergency projects as well as under spending on the Fire Fighting and Disaster Management grant for special projects to be rolled over to the next financial year.

2.7 *Water Services – Koopmansfontein:*

<i>Revenue & Expenditure</i>	<i>Actual 2010 R</i>	<i>Actual 2011 R</i>	<i>Variance 2010/11 %</i>	<i>Budget 2011 R</i>	<i>Variance Actual / Budget %</i>
Revenue	21,259	12,789	-39.84%	51,610	75.22%
Expenditure	22,836	27,949	22.39%	51,610	45.85%
<i>SURPLUS / (DEFICIT)</i>	<i>(1,578)</i>	<i>(15,159)</i>	<i>861%</i>	<i>-</i>	<i>100.00%</i>

Transferred to Discontinued operations

The budget in respect of revenue and expenditure for Koopmansfontein water services were not realistic and the deviation with regard to the actual revenue and expenditure compared to the approved budget is not regarded as significant.

An estimate of 90% of the 37 households in Koopmansfontein is indigent. The tariff determined for water consumption is not sufficient to cover the full operating cost to render the service and therefore any loss will be funded as a contribution from the equitable share allocation.

Electricity Service – Koopmansfontein:

<i>Revenue & Expenditure</i>	<i>Actual 2010 R</i>	<i>Actual 2011 R</i>	<i>Variance 2010/11 %</i>	<i>Budget 2011 R</i>	<i>Variance Actual / Budget %</i>
Revenue	8,134	-	-100.00%	17,100	100.00%
Expenditure	8,741	14,140	61.77%	17,100	17.31%
<i>SURPLUS / (DEFICIT)</i>	<i>(607)</i>	<i>(14,140)</i>	<i>2229%</i>	<i>-</i>	<i>100%</i>

The deviation of actual expenditure versus the approved budget in respect of free basic services for electricity at Koopmansfontein is not regarded as significant.

An electricity pre-paid system is used and Eskom is the service provider with the district municipality responsible to fund the 50 kWh free basic service (*if registered as an indigent*) as a contribution from the equitable share allocation

Transferred to Discontinued operations

2.3.7 Sewerage – Koopmansfontein

<i>Revenue & Expenditure</i>	<i>Actual 2010 R</i>	<i>Actual 2011 R</i>	<i>Variance 2010/11 %</i>	<i>Budget 2011 R</i>	<i>Variance Actual / Budget %</i>
Revenue	-	3,360	100%	26,220	87.19%
Expenditure	-	2,890	100%	26,220	88.98%
<i>SURPLUS / (DEFICIT)</i>	-	<i>470</i>	<i>100%</i>	-	<i>100%</i>

The sewerage service at Koopmansfontein has only been introduced during the course of the financial year under review and the deviation compared to the approved budget is not regarded as significant.

The tariff determined for sewerage is not sufficient to cover the full operating cost to render the service and therefore any loss will be funded as a contribution from the equitable share allocation.

Transferred to Discontinued operations

2.3.8 Refuse Removal – Koopmansfontein

<i>Revenue & Expenditure</i>	<i>Actual 2010 R</i>	<i>Actual 2011 R</i>	<i>Variance 2010/11 %</i>	<i>Budget 2011 R</i>	<i>Variance Actual / Budget %</i>
Revenue	-	6,840	100%	13,000	47.38%
Expenditure	-	3,925	100%	13,000	69.81%
<i>SURPLUS / (DEFICIT)</i>	-	<i>2,915</i>	<i>100%</i>	-	<i>100%</i>

The refuse removal service at Koopmansfontein has only been introduced during the course of the financial year under review and the deviation compared to the approved budget is not regarded as significant.

The tariff determined for refuse removal is not sufficient to cover the full operating cost to render the service and therefore any loss will be funded as a contribution from the equitable share allocation.

Transferred to Discontinued operations

2.8 *Housing*

<i>Revenue & Expenditure</i>	<i>Actual 2010 R</i>	<i>Actual 2011 R</i>	<i>Variance 2010/11 %</i>	<i>Budget 2011 R</i>	<i>Variance Actual / Budget %</i>
Revenue	1,550,172	2,083,235	34.39%	2,700,000	22.84%
Expenditure	1,875,153	2,148,223	14.56%	3,234,970	33.59%
<i>SURPLUS / (DEFICIT)</i>	<i>(324,980)</i>	<i>(64,988)</i>	<i>-80%</i>	<i>(534,970)</i>	<i>88%</i>

The District Municipality has received accreditation level two during the financial year under review and the negative results with regard to the Housing Unit can mainly be attributed as a result of meeting the set conditions as prescribed by the responsible department in terms of a memorandum of understanding signed between the two parties involved.

3. PROJECTED FINANCIAL PERFORMANCE 2011/12

The nett projected operating result in respect of the 2011/12 financial year reflects an estimated surplus to the amount of R3,97m versus the approved budget. Below follows a detailed projection of revenue by source and expenditure per vote as well as variances reflecting in rand value and / or percentage:

Projected Operating Results:

Revenue & Expenditure per classification	YTD Actual 29 February 2012	Estimated Projection: 2011/12	Approved Budget 2011/12	Projected Variance R	Projected Variance %
<u>REVENUE BY SOURCE:</u>					
Interest Earned - External Investments	3,428,809	4,878,000	4,878,000	-	0.00%
Interest Earned - Outstanding Debtors	-	-	-	-	
Other	27,334	865,400	865,400	-	0.00%
Rental of Facilities & Equipment	59,264	90,000	90,000	-	0.00%
Income for Agency Services	-	-	-	-	
Government Grants & Subsidies	58,367,134	95,788,430	95,788,430	-	0.00%
Transfers From Reserves	-	-	2,214,680	2,214,680	
Gain on disposal of property plant and equipment		80,000	80,000	-	0.00%
Total Revenue:	61,882,540	101,701,830	103,916,510	2,214,680	3.58%

EXPENDITURE PER VOTE:

Revenue & Expenditure per classification	YTD Actual 29 February 2012	Estimated Projection: 2011/12	Approved Budget 2011/12	Projected Variance R	Projected Variance %
<i>EXPENDITURE PER VOTE:</i>					
<i>Executive and Council</i>	8,892,611	13,565,341	17,561,320	3,995,979	29.46%
Council	5,379,712	7,368,010	8,992,600	1,624,590	
Office of the Municipal Manager	3,512,899	6,197,331	8,568,720	2,371,389	
<i>Finance & Administration</i>	15,941,266	26,321,026	30,354,160	4,033,134	15.32%
Budget & Treasury Office	7,978,853	13,077,516	14,830,090	1,752,574	
Corporate Services	7,962,413	13,243,510	15,524,070	2,280,560	
<i>Planning & Development</i>	13,620,081	36,544,286	46,446,900	9,902,614	27.10%
Planning & Development	6,146,137	14,075,671	14,940,240	864,569	
Technical Services	7,473,944	22,468,616	31,506,660	9,038,044	
Health Community & Social Services	2,398,794 4	3,351,991 -	3,983,090 -	631,099 -	15.84%
Public Safety	2,035,932	3,468,024	3,789,840	321,816	8.49%
Housing	1,719,251	3,739,121	4,108,540	369,419	8.99%
<i>Total Expenditure:</i>	44,607,940	86,989,789	106,243,850	19,254,061	18.12%
Transfer to Capital Replacement Reserve Prior year Revenue & Expenditure	-	1,185,000	1,185,000	- -	
<i>NET OPERATING RESULT:- SURPLUS / (DEFICIT)</i>	17,274,601	13,527,041	(3,512,340)	(17,039,381)	

Anticipated expenditure projected per approved business plans and budget for the financial year under review:

- ***Executive and Council:***

There is serious concern regarding spending trends. Should this continue funds will be exhausted well before the end of the financial year. Depicted below is an indication of:

- a) what has been spent to end February 2012; and
- b) what is committed for March 2012:

98% of Vote Printing and Stationery

39 % of Vote Conferences and Seminars

91 % of Vote Accommodation Councillors

69% of Vote Transportation Councillors

81% of Vote Motor Vehicle Usage

34 % of Vote Sundry Expenses

88 % of Vote Entertainment – Council

Please note that as per direction from National Treasury, the current budget is based on an increase of 6% of spending capacity on the previous financial years' budget. The annual increase for Councillors' was decided in December 2011 and implemented in terms of the remuneration of Public Office Bearers Act, 1998 in respect of the 2011/2012 financial year which has been budgeted for the full year.

As per request from Council, the following votes were increased with the Adjustments budget that was adopted on 25 January 2012:

❖ **Council:**

- Printing & stationery
- Subsistence Allowance
- Travel & accommodation – Councillors
- Motor Vehicle Usage
- Affiliation fees: SALGA – this increase was due to SALGA increasing their fees after the budget had been approved.

❖ **Committee Services:**

No funds were provided in the 2011/2012 budget, however R30 000 was allocated to this unit for a course for the youth coordinators.

❖ **Communication:**

- Travel Expenditure - Accommodation

• ***Finance & Administration:***

Expenditure of Finance & Administration is less than the projected budget by 15% primarily in the areas of interest on external loan; audit fees; maintenance of software, buildings, office equipment grounds & fencing; development of IT governance & service management framework; computer software; Employee Assistance Programme; advertising recruitment; relocation costs and training.

Approved vacant posts of Assistant Accountant, Accountant and Records Manager have to be filled.

Remedy: All planned activities are on schedule and are likely to gain momentum as the financial year progresses. Shortfalls were corrected with the adjustment budget:

- ❖ FMG Capacity building – accommodation for finance interns attending courses was more than expected
- ❖ **SCM:** Consultancy – Extra funds required for bank evaluation

❖ **Motor Vehicle Pool:**

- Motor vehicle repairs – there was an increase in the number of vehicles being sent for repairs
- Motor vehicle fuel – Increase in petrol prices

❖ **Human Resource Management:**

- Employee Wellness – Sports trips still to be undertaken
- Consultant Fees – Review all job levels
- Travel Expenditure – Accommodation

❖ **Office Support Services:**

- Printing & Stationery – under budgeted
- Rental of Equipment – under budgeted

● **Planning & Development:**

Expenditure of Planning & Development is less than the projected budget by 27% primarily in the areas of computer software maintenance and review and implementation of the IDP.

Most MSIG Projects have not started yet. R196 750 has been committed for the development of By-Laws.

Remedy: All planned activities are on schedule and are likely to gain momentum as the financial year progresses.

● **Spatial Planning**

The establishment of a township has yet to start. Invitation to tender for the Environmental Impact Assessment and the Bulk Service Report will occur during the first week of March 2012. Additional funding was requested for the bio-diversity study.

Remedy: Appointment of a consultant for the valuation and transfer of property is in progress.

- **GIS**

Projects' relating to capturing of water infrastructure data has yet to start. There is a pending case against the consultant.

Remedy: The case has been referred to the District Municipality's lawyers for non-performance.

The following votes will be increased with the adjustments budget:

- ❖ Maintenance Computer Software – new programmes purchased
- ❖ Stationery – had been under budgeted
- ❖ Accommodation – Serving on Spatial Information Committee which has increased the number of meetings held annually

- **Local Economic Development**

The following additions will be made with the adjustments budget:

- ❖ Contribution to Diamonds and Dorings Festival
- ❖ Contribution towards Maloof Money Cup (already took place)

- **Directorate: Infrastructure Services**

The following votes will be increased with the adjustments budget due to under budgeting:

- ❖ Subsistence
- ❖ Accommodation

- **Project Management & Advisory Services**

Most of the infrastructure projects have not started and it is estimated that they will be completed on or before end June 2012.

Remedy: All planned activities are on schedule and are likely to gain momentum as the financial year progresses.

The following votes will be increased with the adjustments budget:

- ❖ Magareng refuse truck – under budgeted
- ❖ DMA electricity self-build scheme – provision for additional funding by farmers and ESCOM
- ❖ Maloof Skate Park: Ablution facilities – Provision of ablution facilities at venue.

- **Roads Maintenance**

The following votes will be increased with the adjustments budget due to under budgeting:

- ❖ Overtime
- ❖ Nights Out
- ❖ Cell phone Allowance
- ❖ Motor vehicle usage

- **Health:**

Expenditure of health is less than the projected budget by 15%.

IWMP awareness programmes are in progress.

The Air Quality Management Plan workshop has taken place in February 2012.

Only R50 000 for the maintenance of the recycling project will be needed out of an approved budget of R500 000.

Remedy: Shortfalls and savings are to be corrected with the adjustment budget.

- **Community & Social Services:**
No expenditure relating to community development will be reported on as there is no budget relating to community & social service activities.

- **Public Safety:**
Expenditure of public safety is less than the projected budget by 8% primarily in the areas of maintenance of emergency, radio and office equipment as well as special projects.

Remedy: All planned activities are on schedule and are likely to gain momentum as the financial year progresses. Certain activities are needs driven.

The following votes will be increased with the adjustments budget:

- ❖ Security services – there was an increase in the cost of services
- ❖ Disaster management Forum – under budgeted

- **Housing:**
Expenditure of housing is less than the budget by 8% primarily in the areas of consultancy and special projects.

Remedy: Expenditure of the housing unit is limited to the actual revenue received year-to-date.

The following votes will be increased with the adjustments budget:

- ❖ Housing Field Workers – remuneration
- ❖ Review Housing Chapters – Additional funding required for 3 Housing Chapters and 3 Housing Sector Plans
- ❖ Consultancy: Professional services – Tender amount more than budget
- ❖ Subsistence – amount budgeted inadequate

EXPENDITURE ON SPECIAL PROJECTS PER VOTE:

• **Council & Executive**

	YTD Actual	Budget	% Spending	Remarks
<u>Council</u>				
Goodwill Fund Projects: Executive Mayor	1,892	4,000	47.31%	
Commemorative Days	16,609	50,000	33.22%	
11/12: Contribution Maloof Money Cup SA	126,500	-		Complete
Total	145,001	54,000	268.52%	
<u>Communications</u>				
CFS System	-	4,430	0.00%	Amount paid in full - 2 year contract
PAIA Management	-	12,000	0.00%	To be advertised in 2nd quarter
Branding	9,901	20,000	49.50%	Branding to be addressed when visual standards manual is completed
Total	9,901	36,430	27.18%	

• **Finance & Administration**

	YTD Actual	Budget	% Spending	Remarks
<u>Finance: Directorate</u>				
Financial System Support (3) LM	448,052	450,000	99.57%	Ongoing
Total	448,052	450,000	99.57%	
<u>Finance: Budget Office</u>				
Capacity Building & BTO Operation	83,068	90,000	92.30%	Ongoing
Total	83,068	90,000	92.30%	

	YTD Actual	Budget	% Spending	Remarks
<u>Information Communication & Technology</u>				
Develop IT Governance Framework	-	380,000	0.00%	Tenders have been advertised
Development of ITIL Service Management Framework	-	280,000	0.00%	TOR has been developed
Total	-	660,000	0.02%	
<u>Human Resource Management</u>				
Employee Assistance Programme	3,949	100,000	3.95%	Needs driven
Employee Wellness	427,137	450,000	94.92%	Ongoing
HIV VIP Primer	195,815	200,000	97.91%	Needs driven
Total	626,901	750,000	83.59%	

- **Environmental Health**

	YTD Actual	Budget	% Spending	Remarks
<u>Environmental Health</u>				
Waste Recycling Project	1,417,915	1,546,000	91.72%	Project in completion phase
Awareness Program - Sanitation, HIV and Enviro Days	17,949	50,000	35.90%	Spending according to programmes
Awareness Program IWMP & EMF	3,400	25,000	13.60%	Spending according to programmes
Maint Recycling Project	-	500,000	0.00%	Operation will start in June 2012
Air Quality Management Plan	-	95,000	0.00%	Workshop to take place in February 2012
Total	1,439,263	2,216,000	64.95%	

- **Planning & Development**

	YTD Actual	Budget	% Spending	Remarks
<u>Planning & Development Directorate</u>				
Dikgatlong Town Plan	-	300,000	0.00%	Project has been advertised, to be awarded soon
Review District Management Plan	-	300,000	0.00%	In consultation phase
Preparation of By-Laws	-	200,000	0.00%	Amount already committed
Establish Water Infrastructure System	-	400,000	0.00%	Project in progress
Total	-	1,200,000	0.00%	
<u>IDP / PMS Management</u>				
IDP Review and Implementation	-	38,660	0.00%	Will be spent in the 3rd quarter
Total	-	38,660	0.00%	

	YTD Actual	Budget	% Spending	Remarks
<u>HOUSING</u>				
Housing Consumer Education	-	22,000	0.00%	In process
Housing HDD Field Workers	57,703	120,600	47.85%	
REV. Housing Chapters	44,352	117,000	37.91%	To start 3rd quarter
Development Housing Strategy	-	19,500	0.00%	Completed in-house savings
Housing Register Contractors	-	40,600	0.00%	In consultation with NHBRC
Total	102,055	319,700	31.92%	

	YTD Actual	Budget	% Spending	Remarks
<u>LED / Tourism</u>				
LED Capacity Building	-	16,000	0.00%	In process - 3rd quarter
LED Social Responsibility / Miners	-	7,000	0.00%	In process
LED Agency	-	70,000	0.00%	In process
LED Forums	12,040	20,000	60.20%	In process
LED - NCTA Support	135,000	135,000	100.00%	Spending completed
TOUR Business Plan Competition	189,999	270,000	70.37%	In process
LED Phokwane Vegetable Plant	80,000	90,000	88.89%	In process - awaiting final document
LED Entrepreneur Program	9,800	156,000	6.28%	Awaiting appointment of candidates
LED Bokomotso Dikgatlong	-	80,000	0.00%	To be completed in 3rd quarter
LED Kgolosego Phokwane	-	150,000	0.00%	To be completed in 3rd quarter
LED SMME Development	112,335	200,000	56.17%	In process
LED EXPO	229,450	450,000	50.99%	In process
LED Phokwane vegetable Plant	18,912	60,000	31.52%	In process
TOUR Marketing Brochure	-	200,000	0.00%	In process - 3rd quarter
TOUR SAN Community Culture Village	150,000	150,000	100.00%	Spending completed
TOUR Wildebeestkuil Rock Art	100,000	100,000	100.00%	Spending completed
TOUR SMME Registration & Grading	2,877	100,000	2.88%	In process
TOUR Tourism Guide Training	185,877	250,000	74.35%	In process
TOUR Capacity Building	-	120,000	0.00%	3rd quarter
TOUR Capacity Building Phokwane	-	100,000	0.00%	In process
TOUR Product Owners Meeting Grading	57,925	100,000	57.92%	In process
TOUR Indaba Trade EXPO	4,846	120,000	4.04%	In process
TOUR Know Your Region Campaign	11,127	60,000	18.55%	3rd quarter
TOUR N12 Treasure Route	20,000	20,000	100.00%	Spending completed
TOUR NCTA Marketing Meetings	-	15,000	0.00%	Awaiting invitations
TOUR Association Meetings	3,248	10,000	32.48%	In process
TOUR Advertising	51,885	270,000	19.22%	In process
TOUR NAT Tourism Day Celebrations	10,000	10,000	100.00%	Spending completed
TOUR PROV Tourism Month Celebration	10,000	10,000	100.00%	Spending completed
TOUR N12 Information Boards	-	100,000	0.00%	3rd quarter
TOUR N12 Promotion	50,000	50,000	100.00%	Spending completed
TOUR Contribution Gariep Festival	100,000	100,000	100.00%	Spending completed
TOUR / LED SMME EXPO	24,748	85,000	29.12%	In process
Total	1,570,070	3,674,000	42.73%	
<u>GIS</u>				
GIS - Capture Water Infrastructure	-	847,020	0.00%	Tender awarded
Township Establishment	38,226	1,003,160	3.81%	Busy with surveying of the area
Total	38,226	1,850,180	2.07%	

	YTD Actual	Budget	% Spending	Remarks
<u>PROJECT & ADVISORY SERVICES</u>				
EQS 11/12 - Magareng: MNT Water Treatment Works	-	300,000	0.00%	Assessment
EQS 11/12 - Magareng: MNT Waste Treatment Works	-	300,000	0.00%	Implementation
EQS 11/12 - Magareng: MNT Electricity Network	-	300,000	0.00%	Procurement
EQS 11/12 - Magareng: MNT Water and Sewer Network	8,820	250,000	3.53%	Implementation
EQS 11/12 - Magareng: MNT Street & Stormwater	103,524	1,650,000	6.27%	Procurement
EQS 11/12 - Phokwane: MNT Water Treatment Works	387,046	400,000	96.76%	Implementation - estimated completion June 2012
Works	368,540	500,000	73.71%	Procurement - estimated completion April 2012
EQS 11/12 - Phokwane: MNT Electricity Network	210,078	500,000	42.02%	Implementation - estimated completion June 2012
EQS 11/12 - Phokwane: MNT Water and Sewer Network	242,500	250,000	97.00%	Implementation - estimated completion June 2012
EQS 11/12 - Phokwane: MNT Street & Stormwater	-	400,000	0.00%	Implementation - estimated completion June 2012
EQS 11/12 - Dikgatlong: MNT Water Treatment Works	112,904	550,000	20.53%	Assessment & Procurement
EQS 11/12 - Dikgatlong: MNT Waste Treatment Works	32,556	400,000	8.14%	Assessment & Procurement
EQS 11/12 - Dikgatlong: MNT Electricity Network	-	150,000	0.00%	Assessment & Procurement
EQS 11/12 - Dikgatlong: MNT Water and Sewer Network	17,330	62,000	27.95%	Assessment & Procurement
EQS 11/12 : Service Private Owned Land Rural	220,389	1,000,000	22.04%	Implementation - estimated completion June 2012
EPWP Unallocated	-	9,882,000	0.00%	
10/11: DWA ASSESS W/W TREATMENT WORKS	68,260	311,000	21.95%	Completed
EPWP 11/12 : Bush Clearance	78,452	185,430	42.31%	Completed
RES: DMA 11/12 - Eelectricity Selfbuild Roll Over	1,286,850	1,500,000	85.79%	Contractor appointed - Complete March 2012
RES 11/12 : Phokwane: Pave Roads	-	1,400,000	0.00%	Bid adjudication - estimated completion June 2012
REVF 11/12 - SOL: MNT Streets and Stormwater	-	650,000	0.00%	Implementation - estimated completion June 2012
REVF 11/12 - SOL: MNT Platfontein Sewer	-	100,000	0.00%	Implementation - estimated completion June 2012
REVF 11/12 - Dikgatlong: MNT Water and Sewer Network	26,615	238,000	11.18%	Procurement
REVF 11/12 - Dikgatlong: MNT Street & Stormwater	51,263	700,000	7.32%	Procurement
REVF 09/10: 11/12: Phokwane: Pave Roads	-	2,312,000	0.00%	Bid adjudication - estimated completion June 2012
REVF 09/10: 11/12: Magareng Refuse Truck	-	1,350,000	0.00%	Bid stage - nominated bidders - Adjustment Budget
REVF 09/10: 11/12: Dikgatlong: Water Treatment Works	-	1,412,000	0.00%	Consultant appointed
REVF 09/10: 11/12: Magareng: Electricity Masterplan	-	270,000	0.00%	Consultant appointed
REVF 09/10: 11/12: Dikgatlong: Eelectricity MasterPlan	-	300,000	0.00%	Planning - advert postponed to include other requirements
Total	3,215,125	27,622,430	11.64%	

Projected Capital Expenditure Results:

A detailed projection of capital expenditure per vote as well as variances reflected in rand value and / or percentage follows below:

Capital Expenditure per vote	YTD Actual	Estimated Projection: 2011/12	Approved Budget 2011/12	Projected Variance R	Projected Variance %
<u>CAPITAL EXPENDITURE PER VOTE:</u>					
Executive and Council	36,366	60,000	60,000	-	0.00%
Council	-	-	-	-	-
Office of the Municipal Manager	36,366	60,000	60,000	-	0.00%
Finance & Administration	550,224	743,428	760,600	17,172	2.26%
Budget & Treasury Office	287,272	322,798	323,600	802	0.25%
Corporate Services	262,952	420,630	437,000	16,370	3.75%
Planning & Development	790,612	1,412,730	1,414,680	-1,950	0
Planning & Development	19,500	110,680	110,680	-	0.00%
Technical Services	771,112	1,302,050	1,304,000	-1,950	-0.15%
Housing	3,088	37,488	39,400	1,912	0.00%
Health	-	-	-	-	0.00%
Community & Social Services	-	-	-	-	0.00%
Public Safety	-	1,200,000	1,200,000	-	0.00%
Total Capital Expenditure:	1,380,291	3,453,646	3,474,680	17,134	0.49%

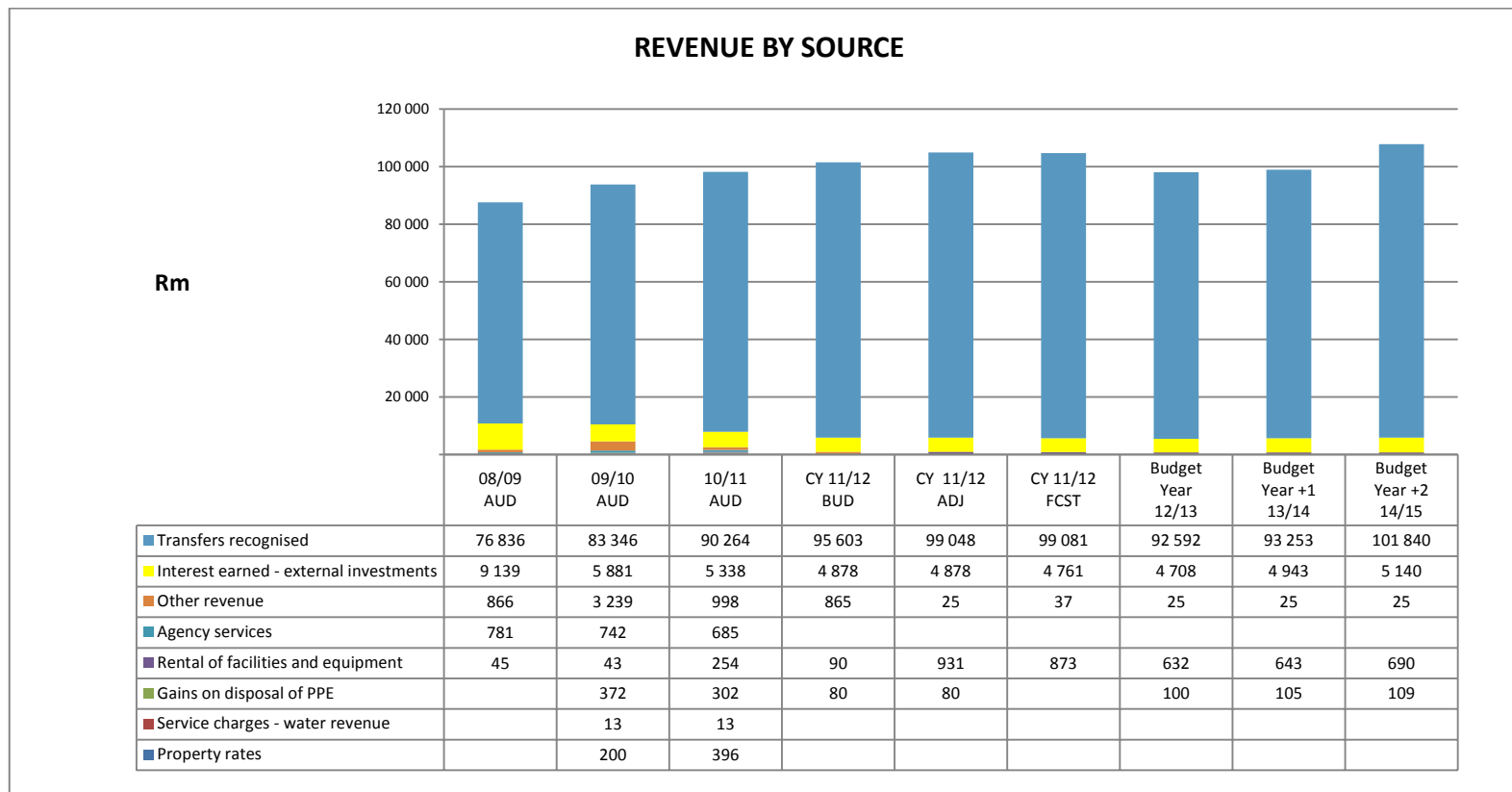
4. BUDGET 2012/13

The budget document that is tabled is prescribed by the Budget Regulations as published in Government Gazette of 17 April 2009. According to section 14 (1) (b), the budget must be realistic, credible and capable of being approved and implemented as tabled. This implies that the envisaged expenditure may not exceed the probable revenues and expected cash flows must be sufficient to cover all council's financial responsibilities and service delivery targets.

The content of the budget is illustrated by the following graphs and explanations.

4.1. Revenue & Expenditure by source / type

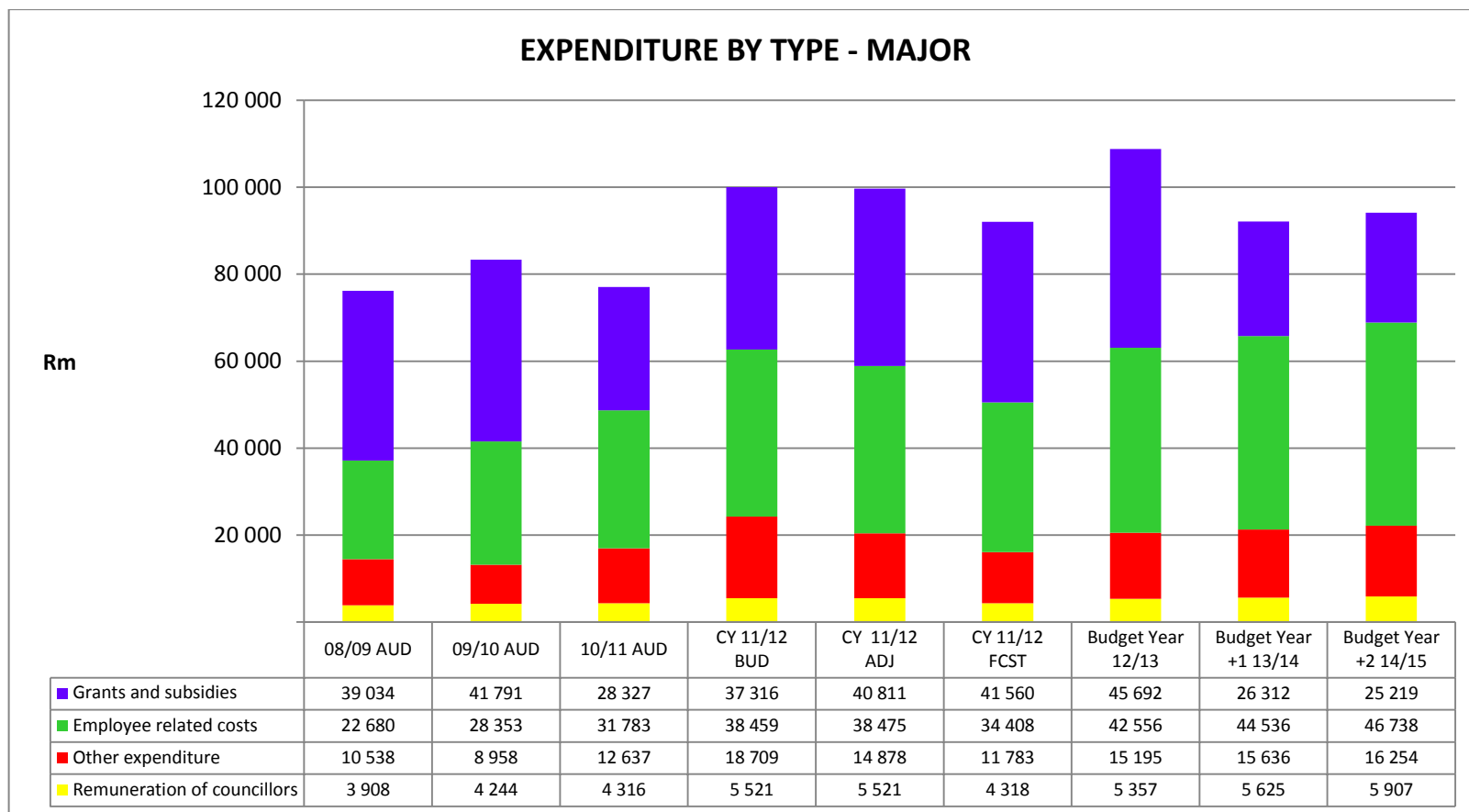
4.1.1 Revenue by source



Revenue sources and patterns are the same as the previous year with grant funding still contributing 95 % of the total revenue.

A detailed table can be viewed on page B18 – Table A4.

4.1.2 Expenditure by type



SALARIES & ALLOWANCES

Budget according to the approved organisational structure and prescriptive scales of remuneration, as well as other obligations imposed on the employer, determine Council's manpower and benefits cost for the year.

- Councillor remuneration is budgeted according to the remuneration of public office bearers act and is budgeted at full cost.
- Post-service benefits increase due to increased numbers of beneficiaries and scale contributions to the relevant provident funds.
- Increase in salaries & allowances are mainly due to provision for estimated salary increases of 6%. Salary increases between SALGA and the unions has not been concluded and the % increase might change.

DEPRECIATION

Assets are depreciated in accordance with GAMAP / GRAP guidelines per asset type and calculated on cost, using the straight line method over the estimated useful live of assets. The depreciation rates budgeted are based on the following estimated asset lives:

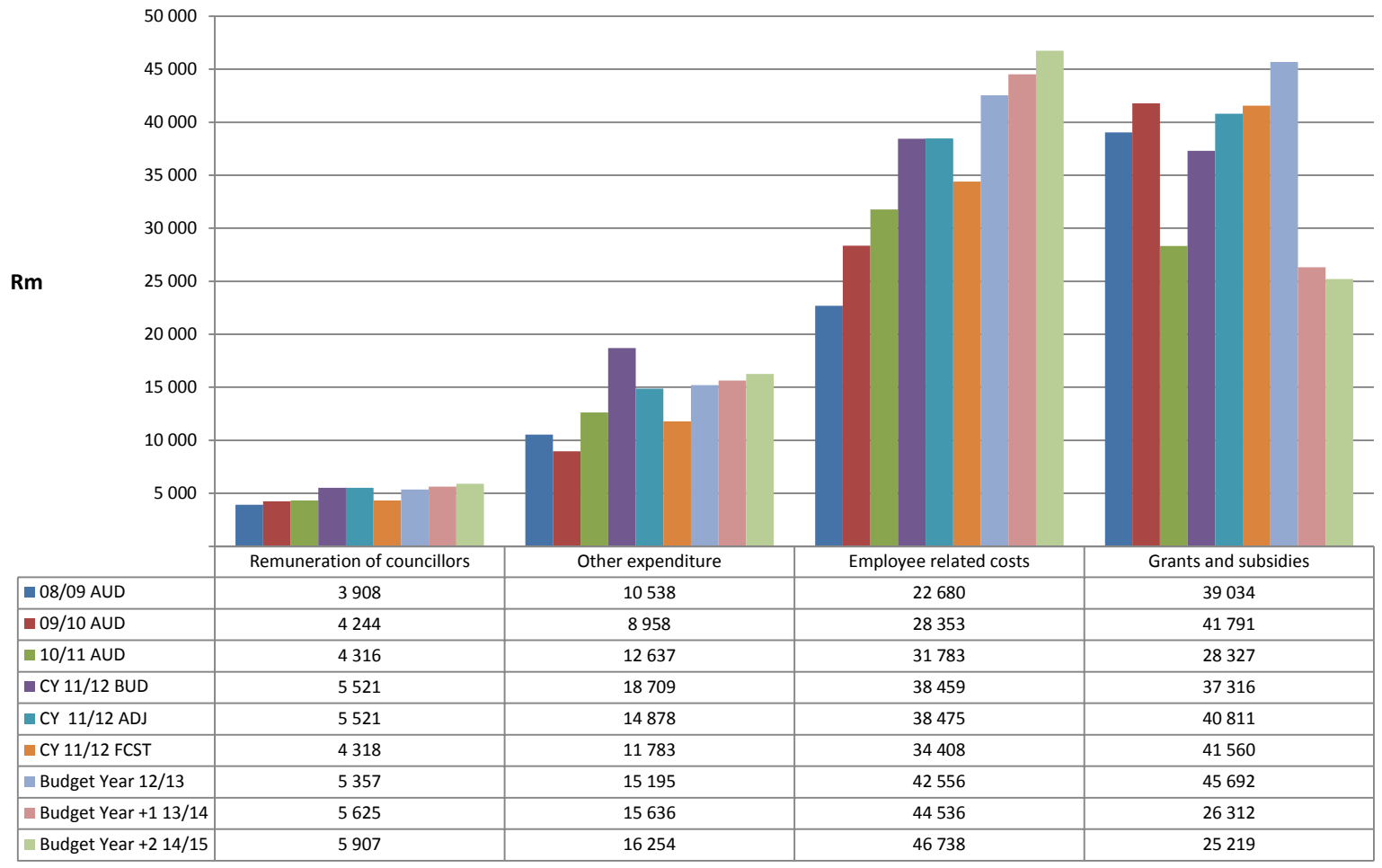
• Ground & Buildings	30 years	3,33%
• Furniture & Fittings	10 years	10,00%
• Computer Equipment	3 years	33,00%
• Other moveable assets	5 years	20,00%

GRANTS & SUBSIDIES

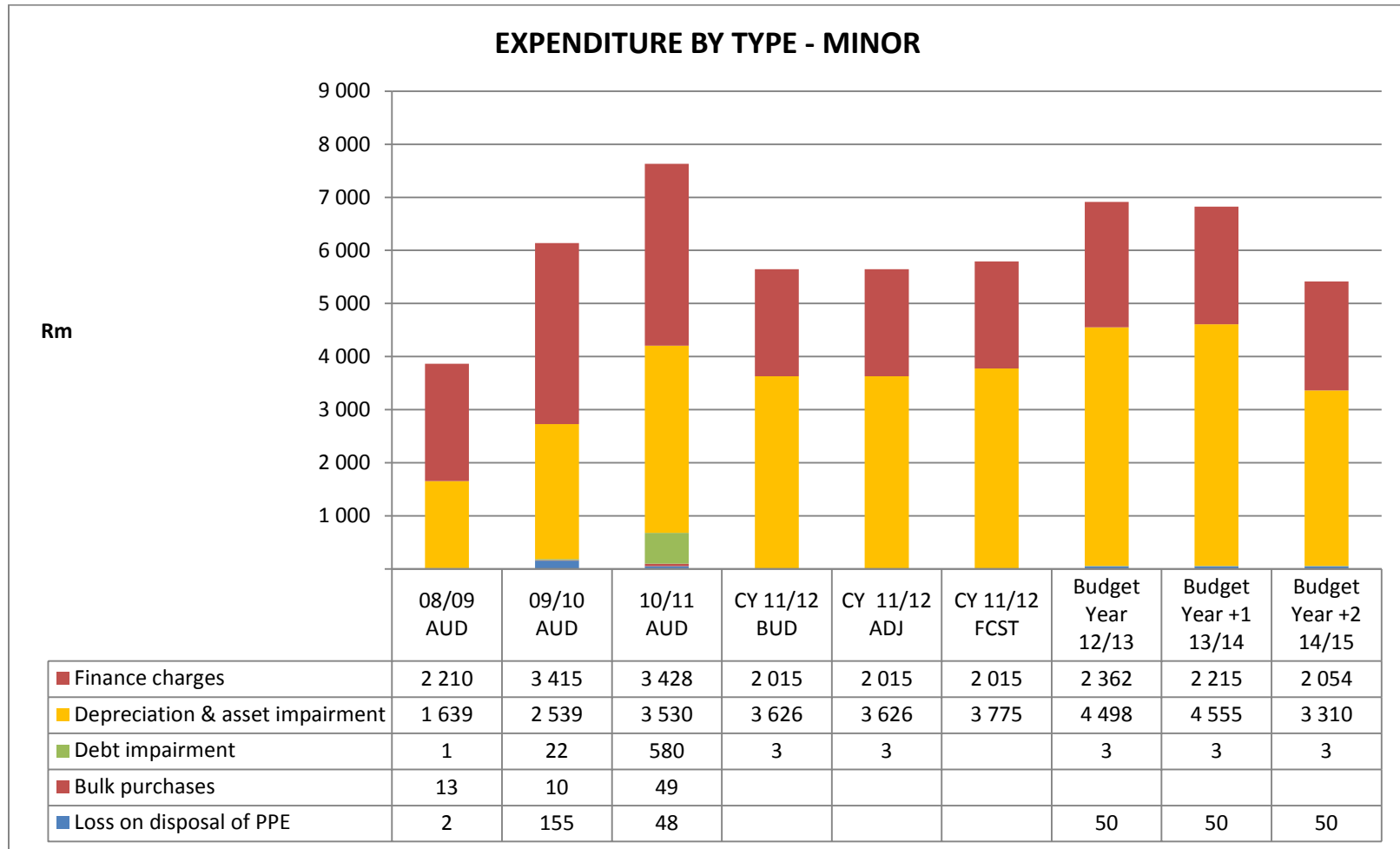
An amount of R22m has been allocated from surplus cash reserves for service delivery at the local municipalities while only R7, 4m from revenue is available to R17m in the previous year. This allocation comes under further pressure in the outer years when the need for the disaster management centre shoots up to R10m and R25m in 2014 and 2015.

Table A4 on page B18 and Supporting table SA 1 on page B 35 consist of a detailed breakdown of all expenditure.

EXPENDITURE BY TYPE - MAJOR



Grant & subsidy projects took up a major part of councils available funding for the past number of years. It is clear that the increase in revenue does not keep track of the needs of the municipality. The increases in employee related cost and general expenditure will have to be monitored carefully in future to ensure an acceptable level of service delivery in future. The sharp decrease in grant & subsidy projects in 2014 and 2015 is due to a sharp increase in capital expenditure for the mentioned years for the establishment of the disaster management centre.



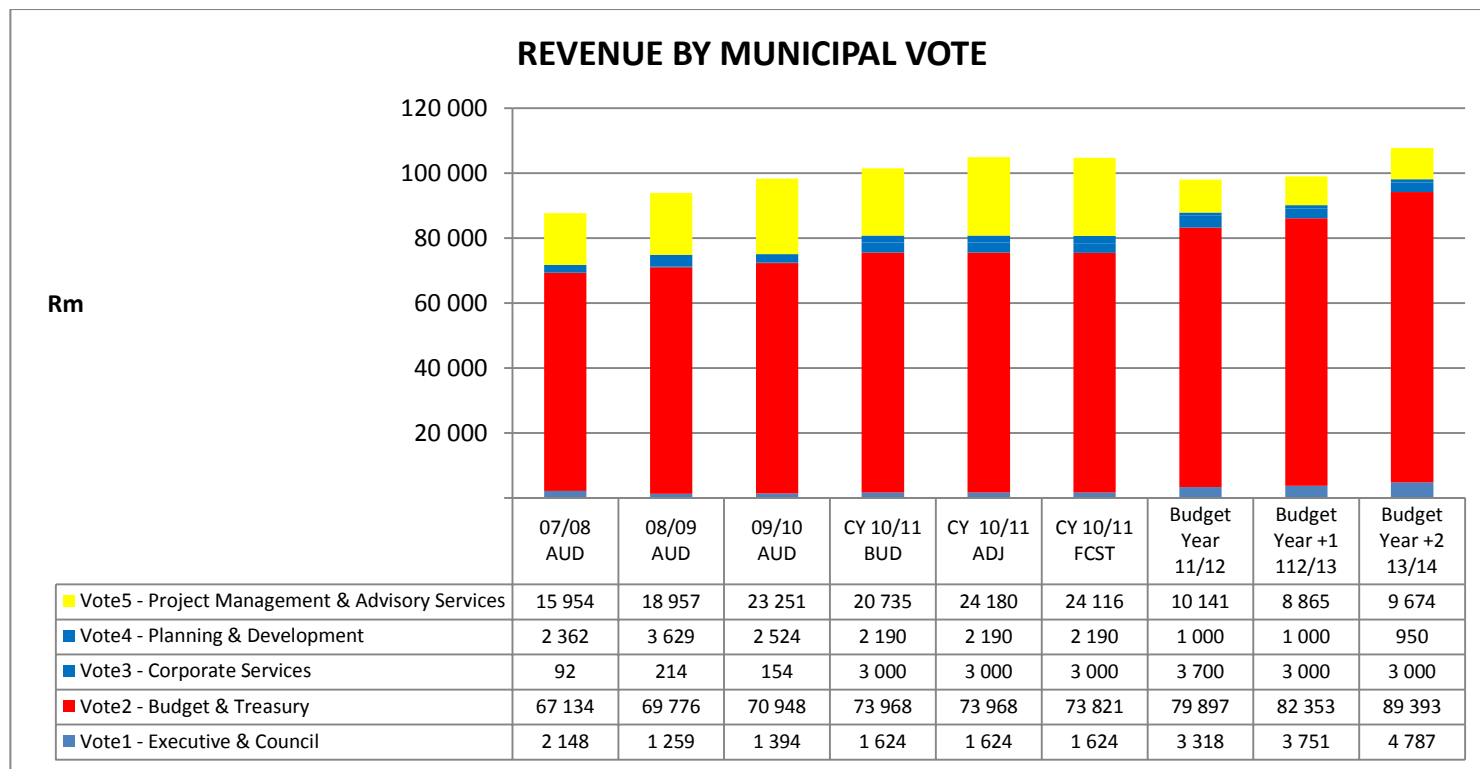
The increase for finance charges is mainly due to the expected increase in cost relating to long term staff benefits and the repayment of the long term loan that was taken up to finance the new council chambers.

The original loan amount was R15 m and is payable over 10 years. The last installment will be payable on 30 June 2019. (Refer to table SA 17 for more detail on external loans)

The increase in Depreciation is due the need for property plant and equipment that is needed to fulfil the municipality’s mandate. This includes items like motor vehicles, computer and other office furniture etc. A full list of the capital items in the budget can be viewed in table SA 36.

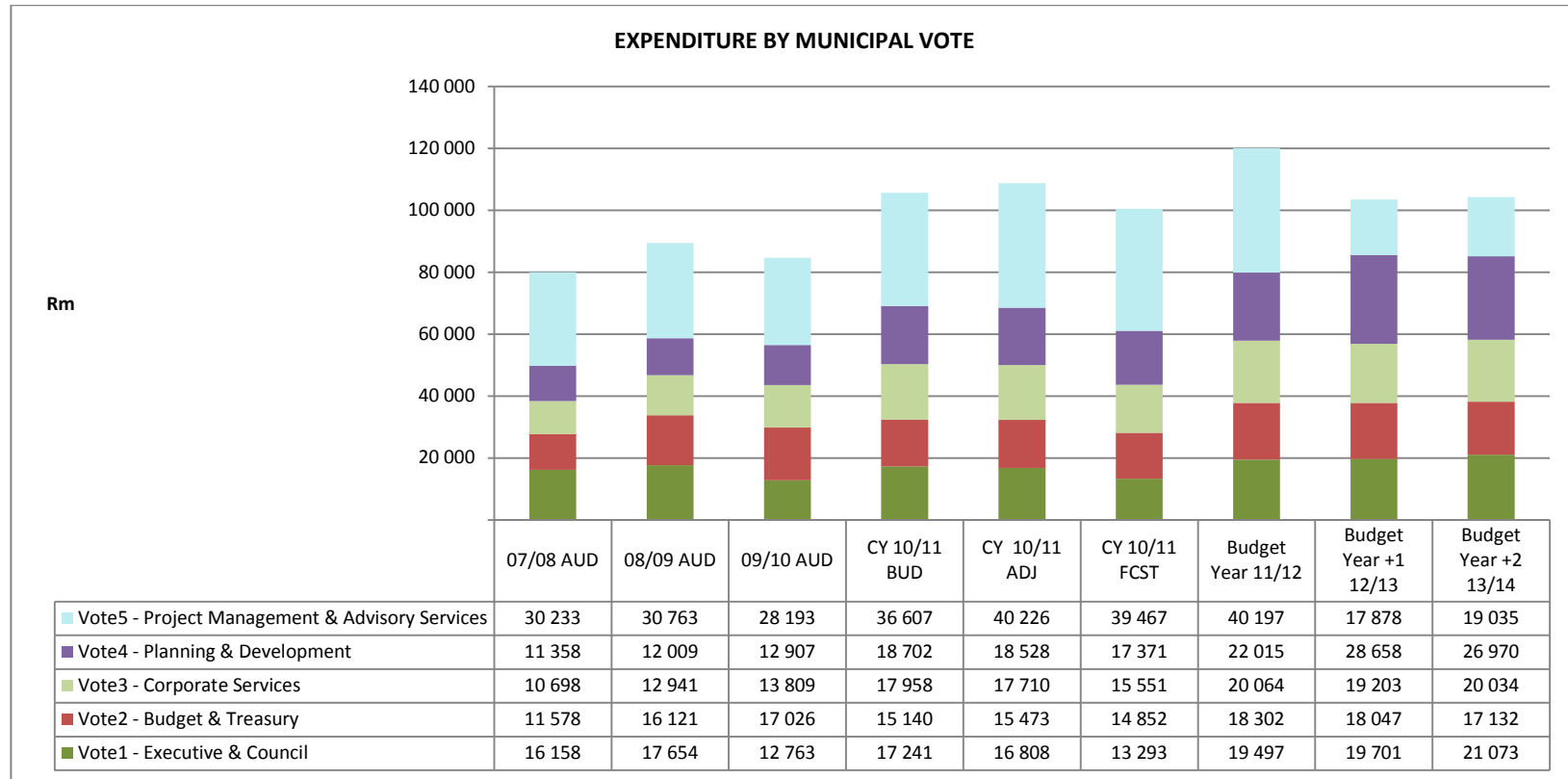
4.2 Revenue & Expenditure by Municipal Vote

4.2.1 Revenue



Revenue does not vary much from the previous year and the allocations to votes remain constant for the next two years.

4.2.2 Expenditure



Votes 4 and 5 once again get the largest portion of the budget. The main purpose of these votes is support to local municipalities and includes services like infrastructure development and maintenance, GIS services and spatial planning services.

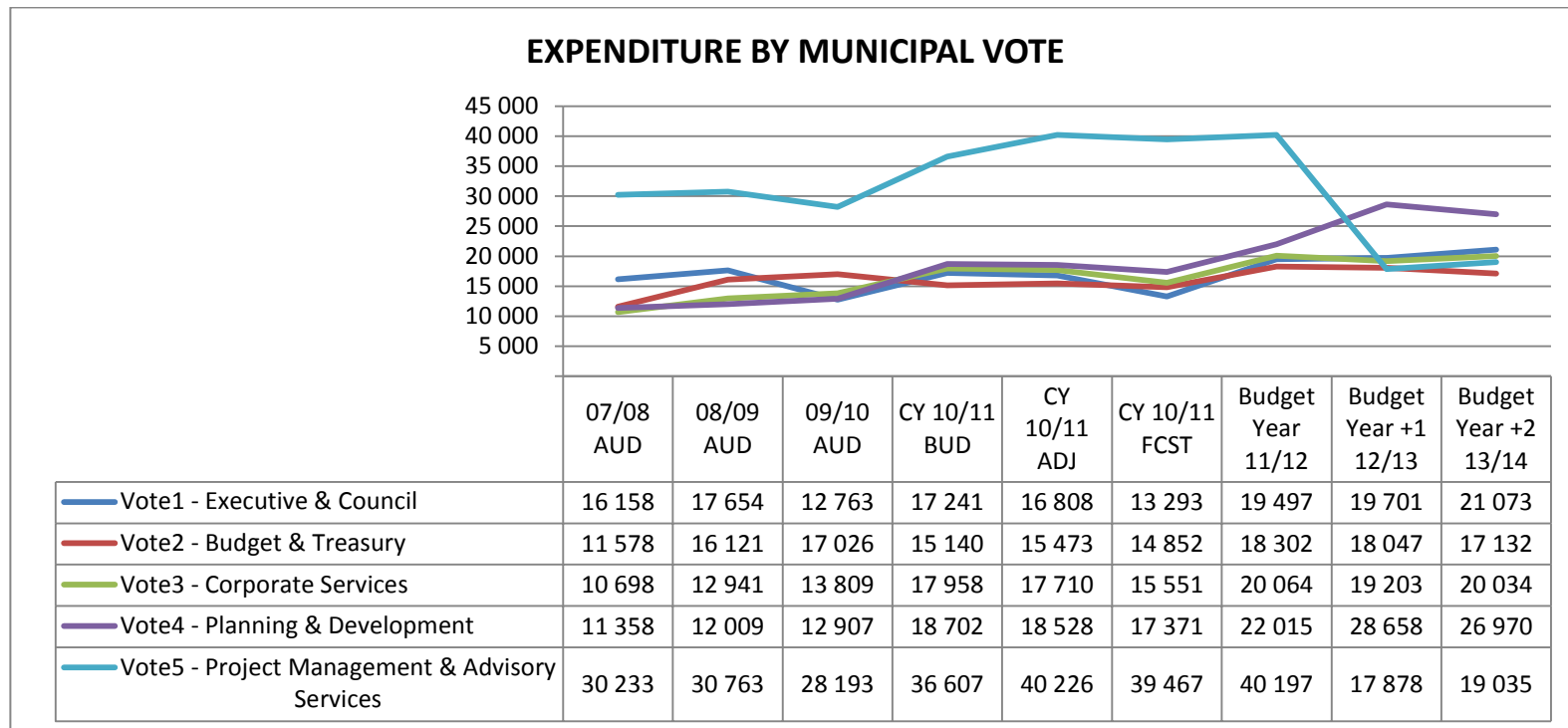
The following information indicates the estimate cost to local municipalities excluding direct infrastructure investments of R30,66m.

Service

Estimated Value of Service

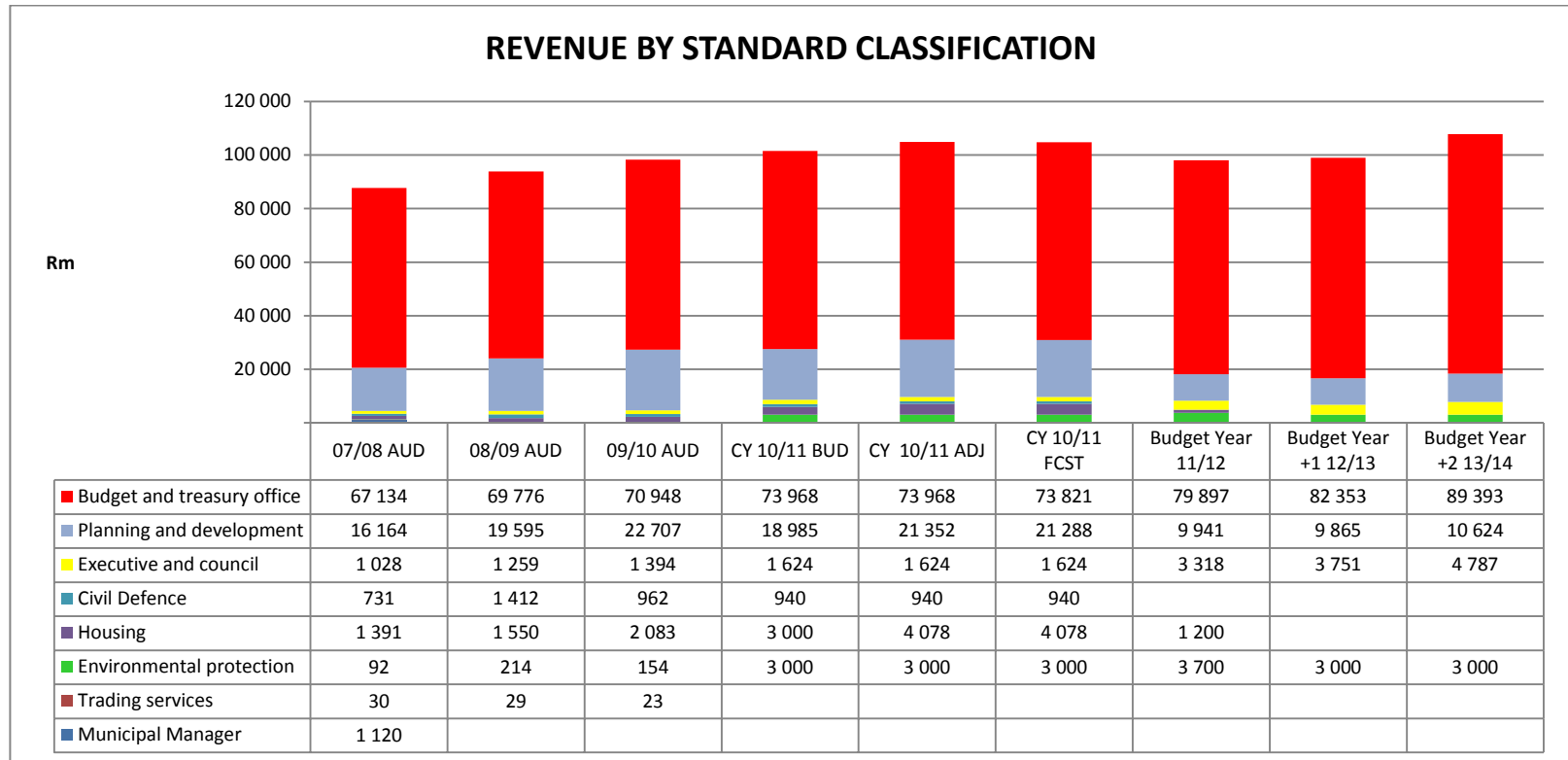
• Internal Audit	R 772 275
• Finance management	R 1 340 000
• Spatial Development	R 2 489 340
• Performance Management	R 385 665
• Compilation if IDP's	R 385 665
• Engineering advisory services	R 1 317 590
• Roads maintenance	<u>R 854 650</u>
Total	<u>R 7 545 185</u>

The following graph shows a constant increase for the different votes over the years. The abnormal decline for Vote 5 is clearly visible although small increases occur in the two outer years. Full detail is available in Table A3 on page B13.



4.3 Revenue & Expenditure by Standard Classification

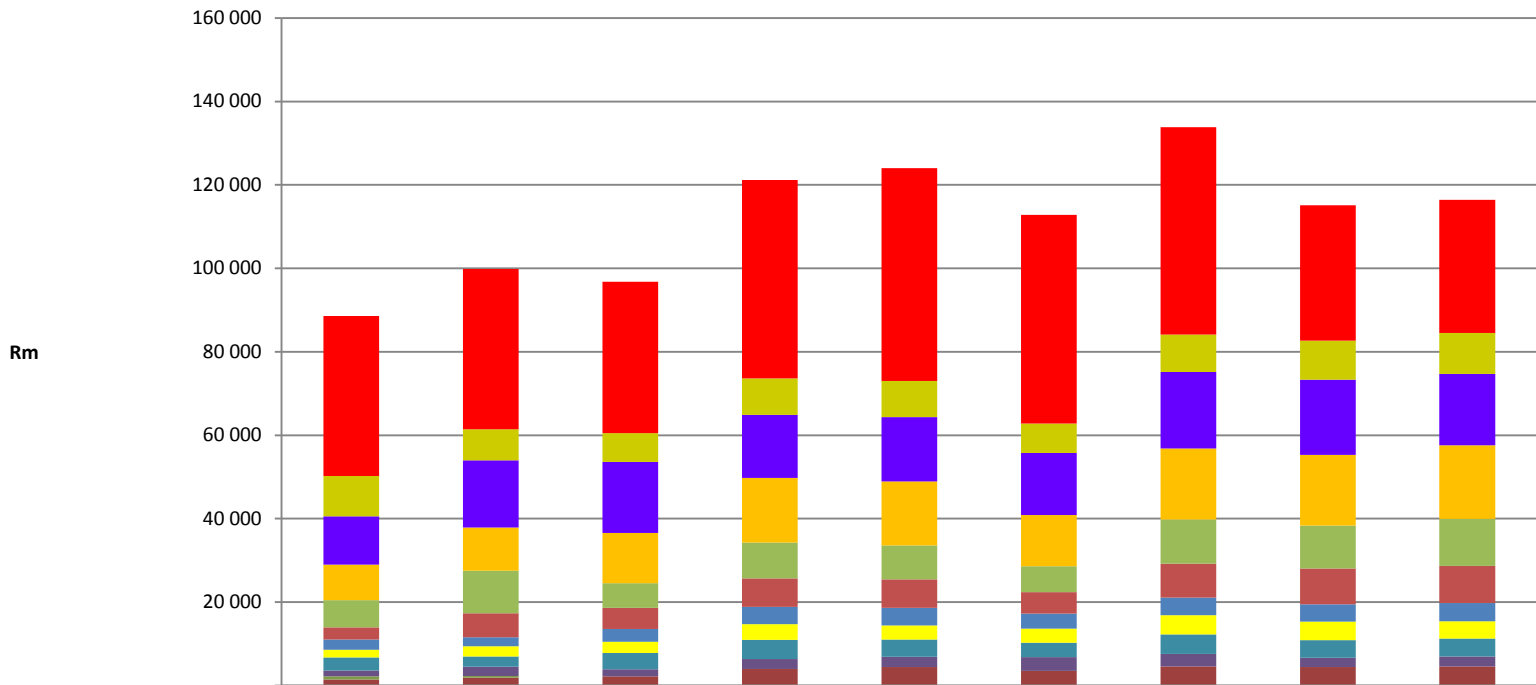
4.3.1 Revenue



The discontinuation of Trading Services emanates from the transfer of the District Management areas to the local municipalities. These have an impact on revenue for planning & development due to the loss of income from Equitable Share and the Municipal Infrastructure Grant. The subsidies from Provincial government relating to the Fire Fighting Equipment and NEAR grants by the Provincial Government has been cancelled as from 1 July 2012.

4.3.2 Expenditure

EXPENDITURE BY STANDARD CLASSIFICATION



	07/08 AUD	08/09 AUD	09/10 AUD	CY 10/11 BUD	CY 10/11 ADJ	CY 10/11 FCST	Budget Year 11/12	Budget Year +1 12/13	Budget Year +2 13/14
■ Planning and development	38 315	38 430	36 280	47 583	50 986	49 983	49 749	32 435	31 843
■ Executive and council	9 657	7 395	6 886	8 673	8 673	7 124	8 968	9 377	9 838
■ Budget and treasury office	11 578	16 121	17 026	15 140	15 473	14 852	18 302	18 047	17 132
■ Corporate services	8 534	10 338	12 096	15 521	15 273	12 284	17 069	16 905	17 642
■ Municipal Manager	6 501	10 259	5 877	8 569	8 135	6 169	10 529	10 324	11 236
■ Other Admin	2 930	5 741	5 099	6 836	6 896	5 158	8 130	8 550	8 959
■ Human Resources	2 481	2 113	3 079	4 109	4 166	3 615	4 272	4 172	4 359
■ Civil Defence	1 844	2 435	2 622	3 790	3 359	3 342	4 584	4 433	4 110
■ Information Technology	3 123	2 483	3 918	4 576	4 211	3 511	4 668	4 182	4 324
■ Environmental protection	1 415	2 204	1 713	2 437	2 437	3 267	2 995	2 298	2 392
■ Other Community	749	399							
■ Housing	1 394	1 875	2 148	3 936	4 409	3 512	4 588	4 388	4 561
■ Trading services	38	32	49						

The largest portion of the budget is allocated to Planning & Development that includes the following functions:

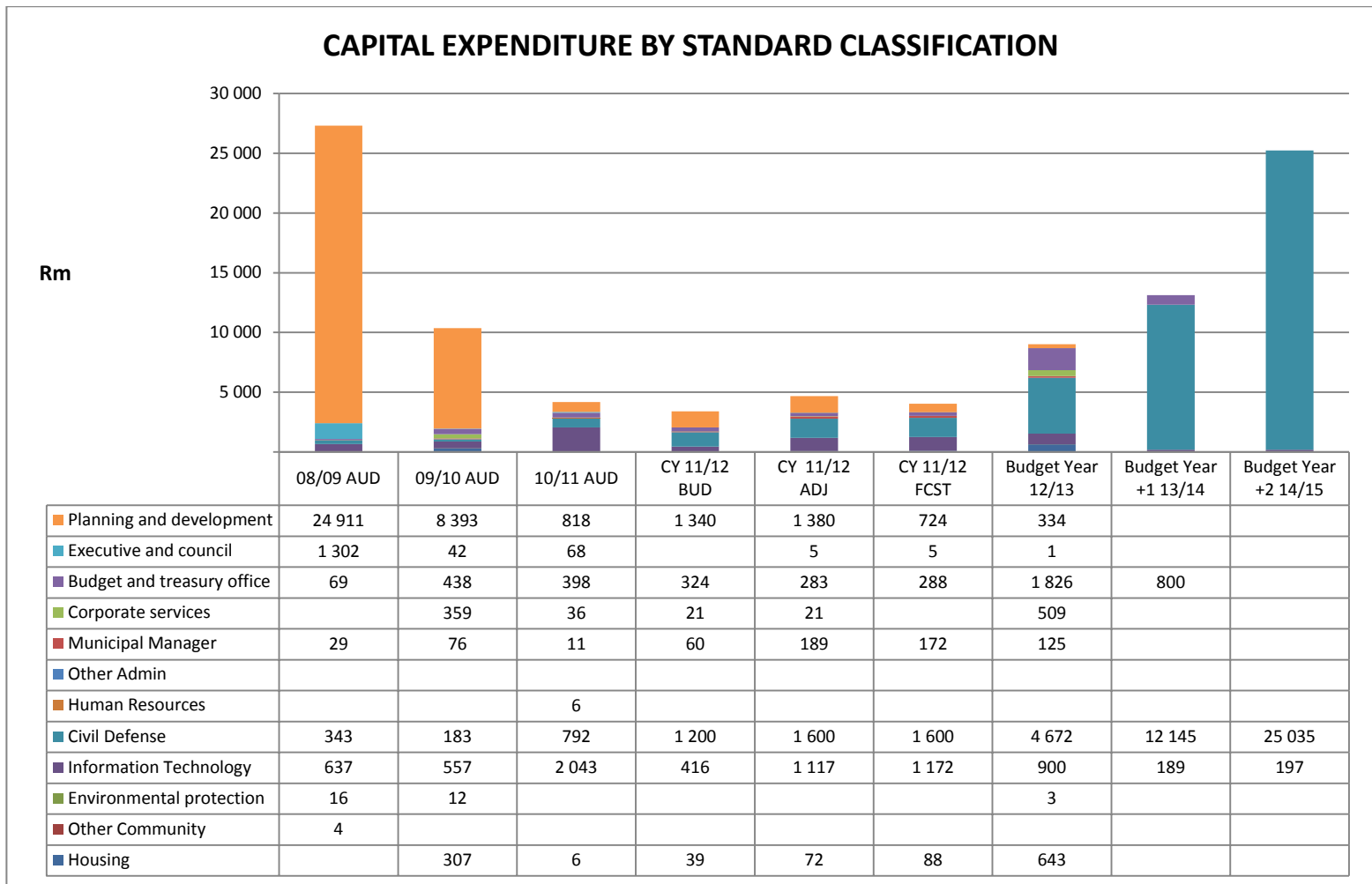
1. IDP / PMS
2. Local Economic Development
3. Spatial Planning
4. Geographic Information Systems
5. Fire fighting & Disaster Management
6. Project management & Advisory Services
7. Maintenance of Roads

The main focus of these units is to assist local municipalities to increase the level of service delivery and the total allocation of 44, 69% indicates that the bulk of the municipality's resources are aimed at better service delivery.

5 Capital Expenditure

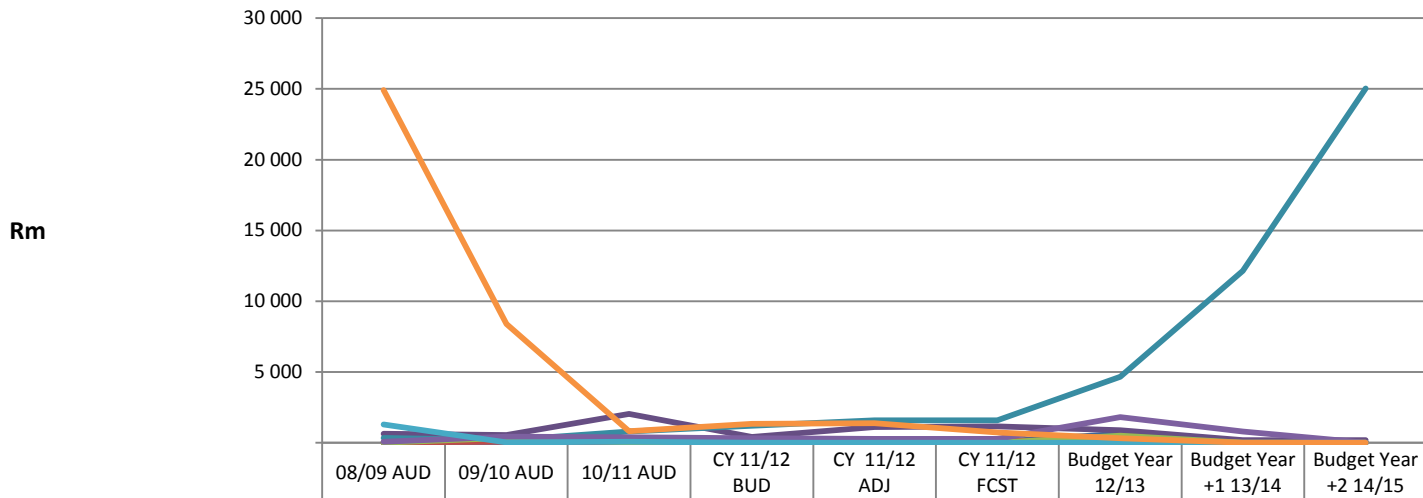
The large increase in capital expenditure is due to the building of a disaster management control centre to the estimated amount of R35,8m.

Capital expenditure consist of acquiring new assets and the replacement of assets.



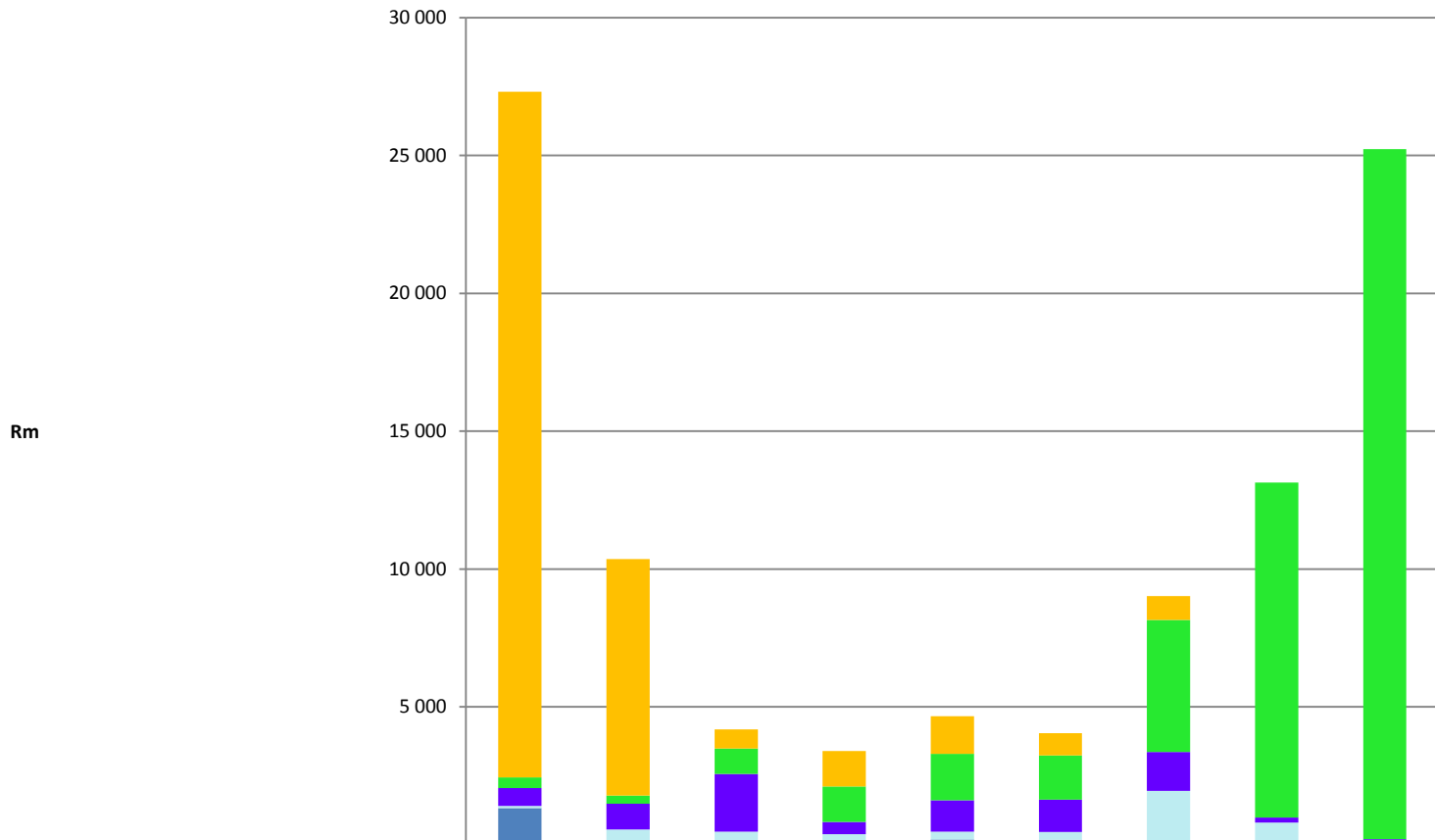
The influence of the envisaged disaster management centre can be seen in the medium term budget.

CAPITAL EXPENDITURE BY STANDARD CLASSIFICATION - TRENDS



	08/09 AUD	09/10 AUD	10/11 AUD	CY 11/12 BUD	CY 11/12 ADJ	CY 11/12 FCST	Budget Year 12/13	Budget Year +1 13/14	Budget Year +2 14/15
Housing		307	6	39	72	88	643		
Other Community	4								
Environmental protection	16	12					3		
Information Technology	637	557	2 043	416	1 117	1 172	900	189	197
Civil Defense	343	183	792	1 200	1 600	1 600	4 672	12 145	25 035
Human Resources			6						
Other Admin									
Municipal Manager	29	76	11	60	189	172	125		
Corporate services		359	36	21	21		509		
Budget and treasury office	69	438	398	324	283	288	1 826	800	
Executive and council	1 302	42	68		5	5	1		
Planning and development	24 911	8 393	818	1 340	1 380	724	334		

CAPITAL EXPENDITURE BY MUNICIPAL VOTE



	08/09 AUD	09/10 AUD	10/11 AUD	CY 11/12 BUD	CY 11/12 ADJ	CY 11/12 FCST	Budget Year 12/13	Budget Year +1 13/14	Budget Year +2 14/15
Vote5 - Project Management & Advisory Services	24 872	8 587	691	1 288	1 376	812	855		
Vote4 - Planning & Development	382	295	925	1 291	1 676	1 600	4 794	12 145	25 035
Vote3 - Corporate Services	658	928	2 085	437	1 138	1 172	1 412	189	197
Vote2 - Budget & Treasury	69	438	398	324	283	288	1 826	800	
Vote1 - Executive & Council	1 332	118	79	60	194	177	127		

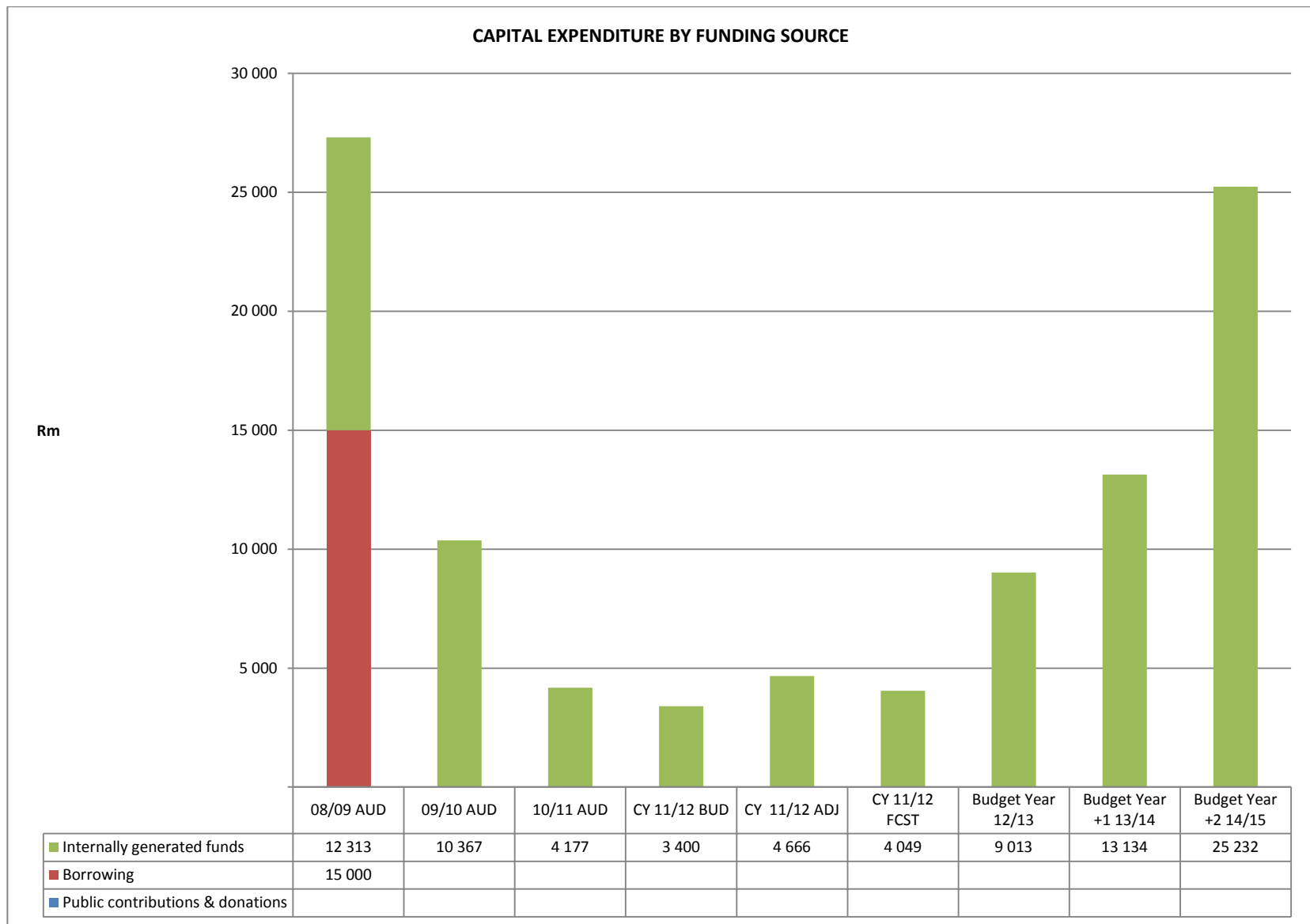
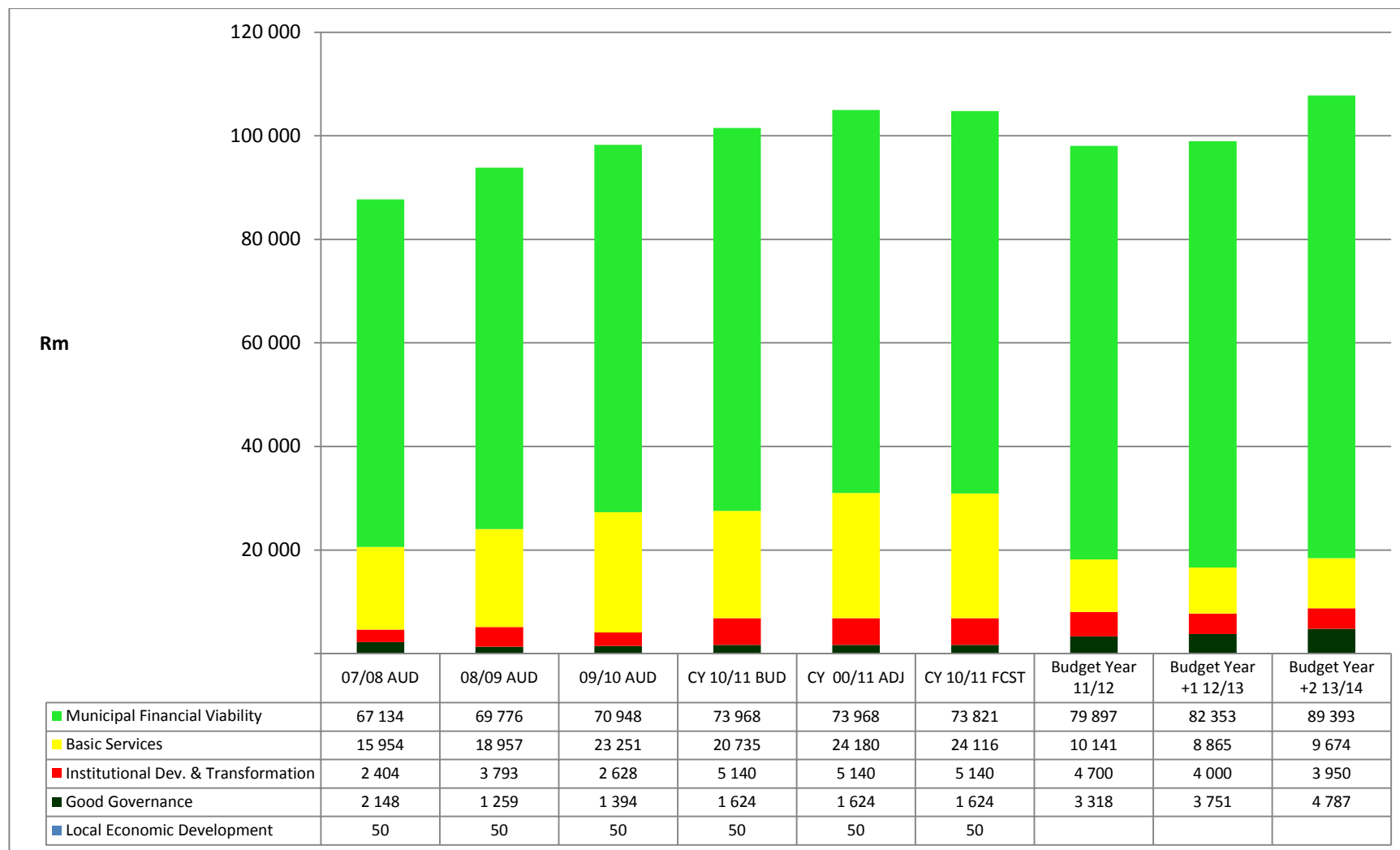


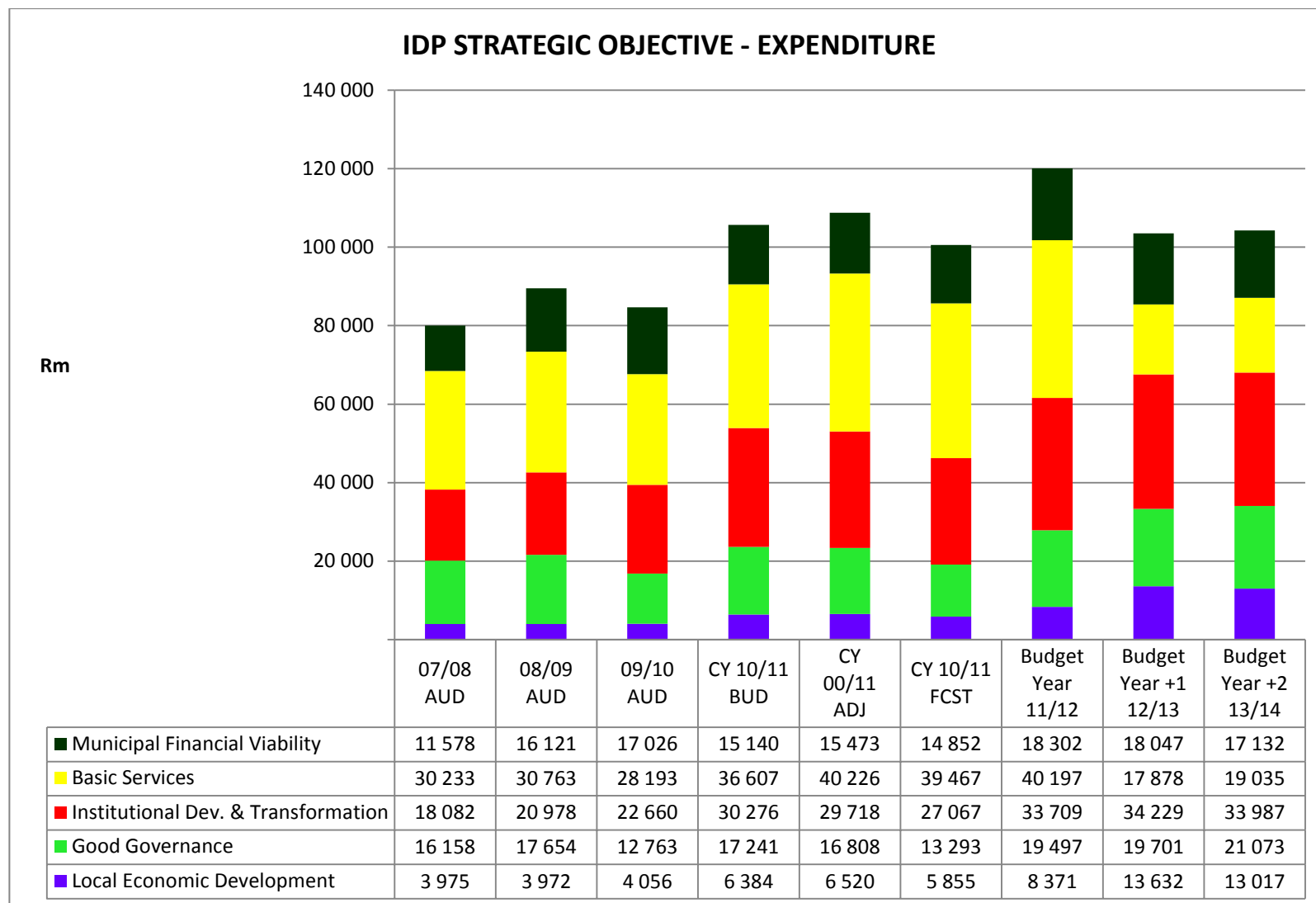
Table A5 on page B 20, SA34a to 34c on page B 90 and SA36 on page B101 gives detailed information on capital expenditure.

6 IDP Strategic objectives

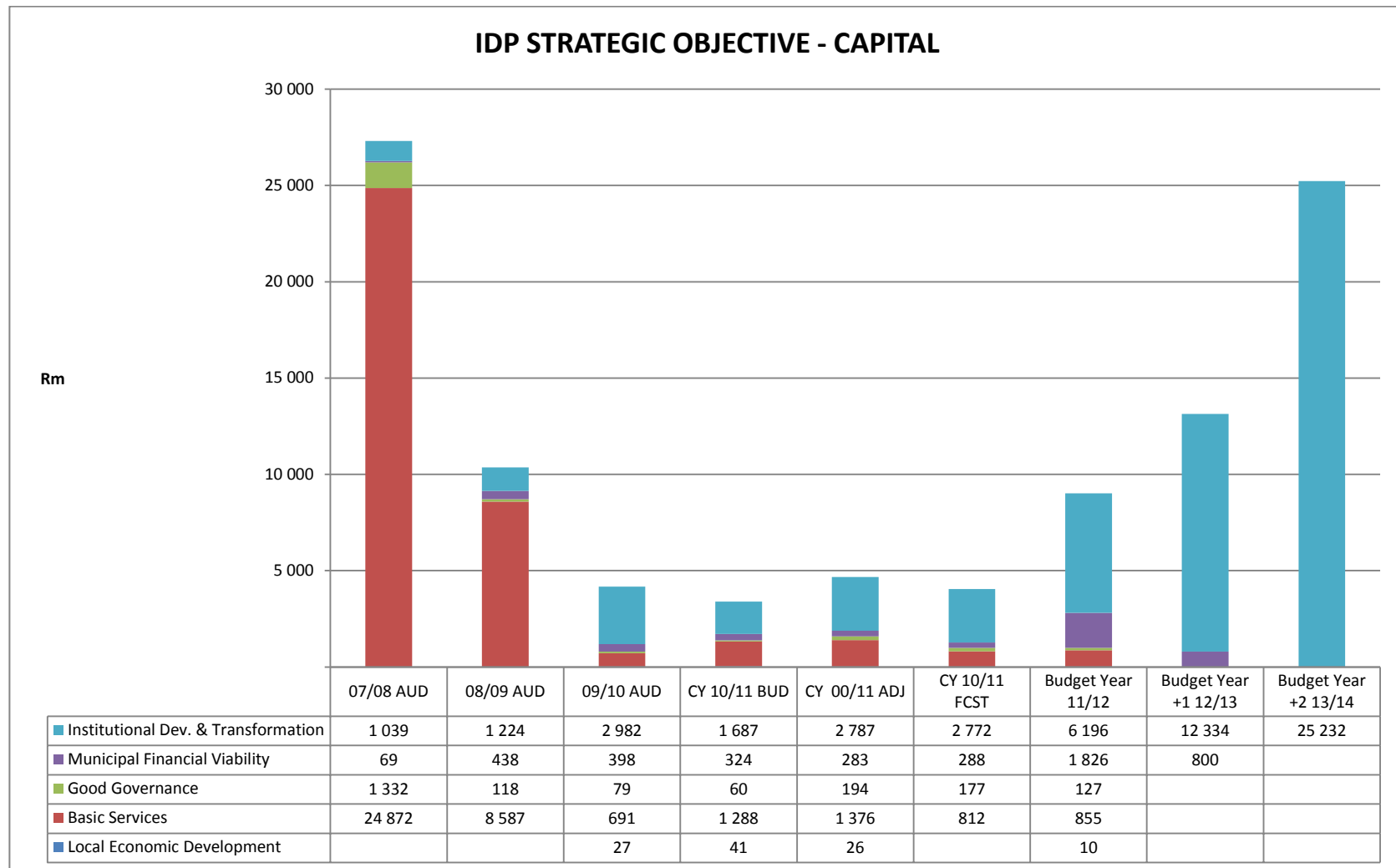
6.1 Revenue



6.2 Expenditure

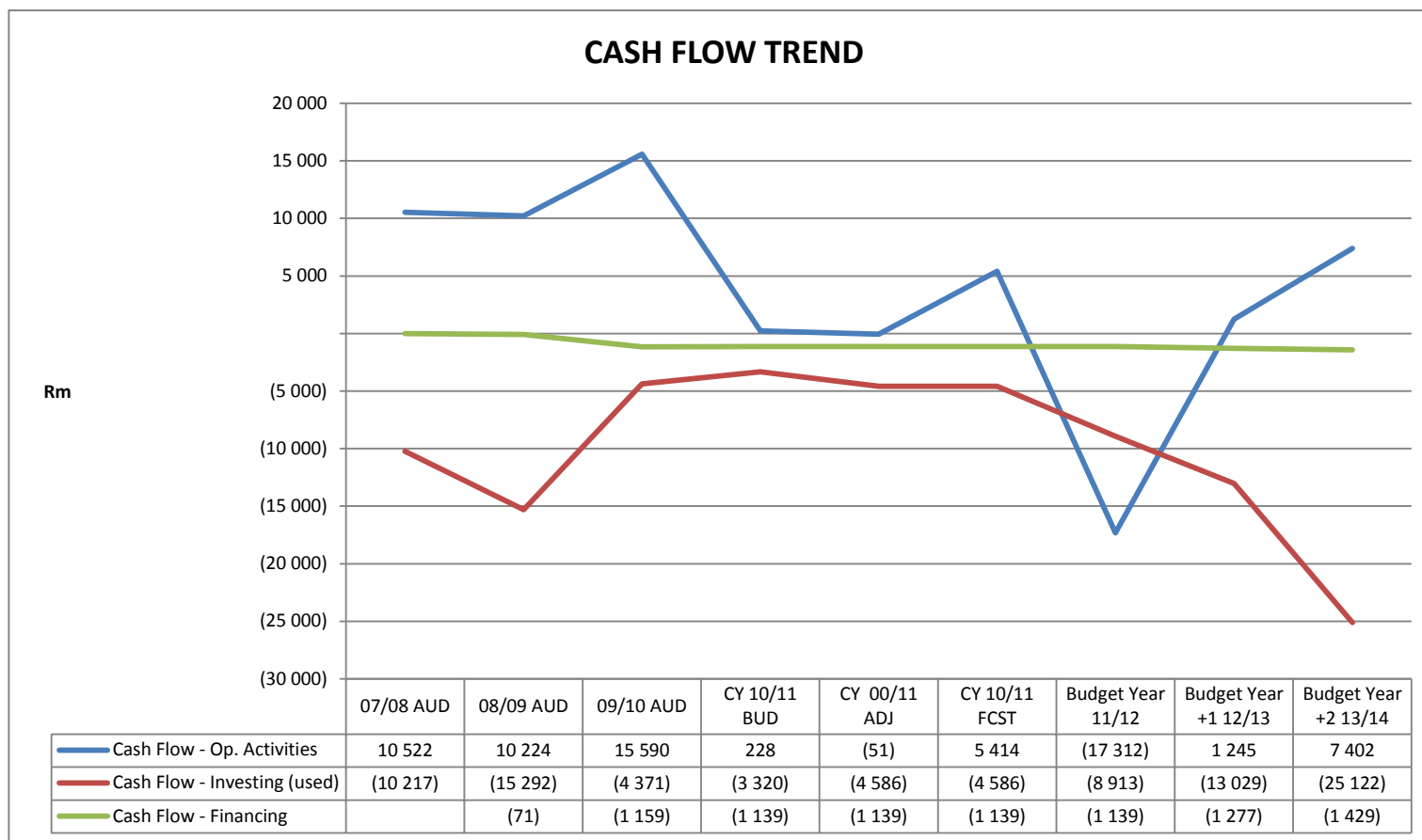


6.3 Capital Expenditure



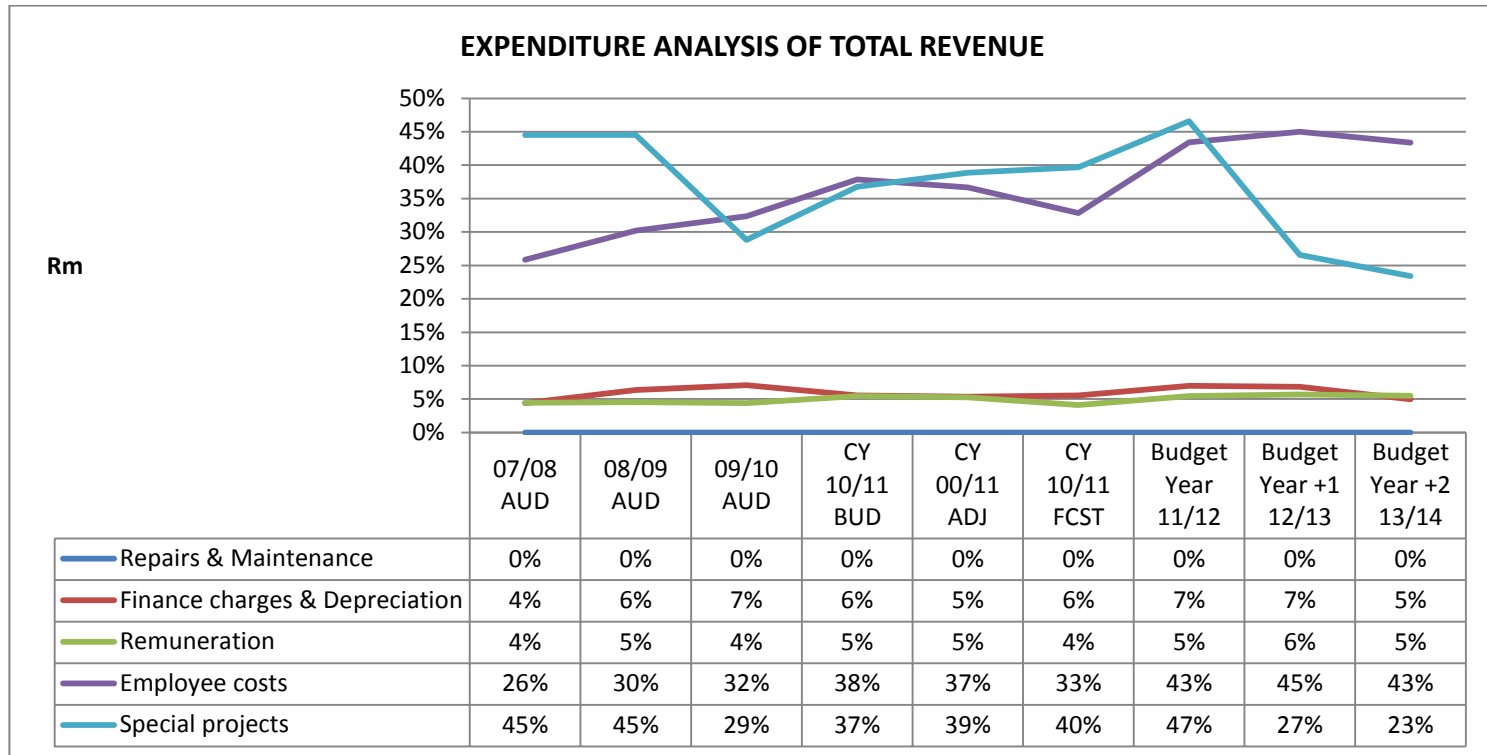
Tables SA4 to SA6 on page B 42 handles the budget per IDP Objective in detail showing to which objective every directorate, section and sub-section was allocated.

7 Projected Cash Flows



The decrease in cash is due the envisaged building of the disaster management centre and the allocation of R20m from reserves to fund infrastructure projects at local municipalities.

8 General



9. SERVICE DELIVERY AND PROPOSED TARIFFS

Council reviewed and amended its tariff policy in respect of the 2012/13 budget year and the following proposed tariffs were implemented with effect from 1 July 2011:

Sundry Charges:

Finance & Administration:-

- Rental of Council Facilities

Lecture room: R 900 per day per room, excluding VAT
If both 1 & 2 utilised: R1,500 per day, excluding VAT
Projector required: R 300 per day, excluding Vat

A refundable breakage deposit of 20% of total rent amount.

- Photostat Fees
- Clearance Certificates

R0-75 per copy / Photostat
R15-00 per clearance certificate application

- Tender Documents – Bids from R200,000 to R500,000
- Bids from R500,001 and More

R100-00 non-refundable deposit (Under discretion of Municipal Manager)

R200-00 non-refundable deposit (Under discretion of Municipal Manager)

Planning and Development:-

- Application fee for rezoning
- Rental of Plant & Machinery - Grader

None

R600.00 per hour, excluding VAT

Koopmansfontein services:

All services regarding the rendering of water, electricity, sanitation, refuse removal and the cemetery was transferred to the local municipalities.

10. POLICY REVIEWS

In accordance with the MFMA the mayor of a municipality must co-ordinate the processes for preparing the annual budget and for reviewing the municipality's integrated development plan and budget-related policies to ensure that the tabled budget and any revisions of the integrated development plan and budget-related policies are mutually consistent and credible. Therefore all budget related policies have been reviewed during the course of the financial year and any amendments if necessary will be implemented as an ongoing process during the 2010/11 budget year. The following policies have been classified as budget related:

- ***Asset management Policy***
Approved on 26 May 2010 – Amendments as an ongoing procedure as and if required

- ***Debt and Credit Control Policy***
Approved on 25 May 2005 – Amendments as an ongoing procedure as and if required

- ***Indigent Policy***
Approved on 25 May 2005 – Amendments as an ongoing procedure as and if required

- ***Tariff Policy***
Approved on 26 May 2010 – Amendments as an ongoing procedure as and if required

- ***Investment Policy***

Approved on 26 May 2010 – Amendments as an ongoing procedure as and if required

- ***Supply Chain Management Policy***
Approved on 27 November 2007 – Amendments as an ongoing procedure as and if required

- ***Property Rates Policy***
Approved on 27 May 2009 – Amendments as an ongoing procedure as and if required

No amendments deemed necessary for any of the above policies.

QUALITY CERTIFICATE

DC9 Frances Beard District Municipality – Quality Certificate: Annual Budget 2012 / 13

I ZM Bogatsu, Acting Municipal Manager of Frances Beard District Municipality, hereby certify that the annual budget and supporting documentation have been prepared in accordance with the Municipal Finance Management Act and the regulations made under the Act, and that the annual budget and supporting documents are consistent with the Integrated Development Plan of the municipality.

Print Name ZM Bogatsu

Acting Municipal manager of Frances Beard District Municipality (DC9)

Signature 

Date 05 June 2012

BUDGET TABLES

FRANCES BAARD DISTRICT MUNICIPALITY

MULTI-YEAR BUDGET

EXECUTIVE SUMMARY REVENUE & EXPENDITURE

CURRENT & PROJECTED BUDGETS	Actual 2010/11	Budget 2011/12	Budget 2012/13	Budget 2013/14	Budget 2014/15
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GROWTH RATE NORMS [NT / Internal]		5.4%	5.6%	5.4%
AGGREGATE GROWTH RATE	7%	-7%	1%	9%

REVENUE & FUNDING SOURCES	98 270 774	104 961 310	98 055 700	98 968 660	107 803 710
<i>Property Rates</i>	395 701	-	-	-	-
<i>Service charges</i>	22 989	-	-	-	-
<i>Rental of facilities and equipment</i>	254 499	930 900	631 600	643 180	689 710
<i>Interest earned - external investments</i>	5 337 922	4 878 000	4 707 600	4 942 980	5 140 300
<i>Interest earned - outstanding debtors</i>	9 686	-	-	-	-
<i>Income for agency services</i>	685 046	-	-	-	-
<i>Government grants and subsidies</i>	90 264 456	99 047 910	92 592 000	93 253 000	101 840 000
<i>Other income</i>	998 172	24 500	24 500	24 500	24 500
<i>Gains on disposal of property, plant and equipment</i>	302 302	80 000	100 000	105 000	109 200

OPERATING EXPENDITURE	84 697 664	108 744 610	120 074 990	103 486 740	104 245 380
<i>Employee related costs</i>	31 783 066	38 474 990	42 556 450	44 535 540	46 738 080
<i>Remuneration of Councilors</i>	4 315 775	5 521 430	5 357 390	5 625 260	5 906 530
<i>Bad debts</i>	580 000	3 000	3 000	3 170	3 340
<i>Depreciation</i>	3 529 853	3 625 550	4 498 000	4 555 000	3 310 000
<i>Repairs and maintenance</i>	3 415 150	3 415 150	4 361 730	4 555 310	4 710 540
<i>Interest paid</i>	3 427 691	2 015 410	2 361 600	2 215 190	2 053 500
<i>Bulk purchases</i>	48 903	-	-	-	-
<i>Consultancy / Contracted services</i>	2 533 367	4 766 800	2 685 800	2 575 980	2 646 890
<i>Grants and subsidies paid</i>	28 326 868	40 811 250	45 691 700	26 311 600	25 219 140
<i>General expenses</i>	6 688 746	10 111 030	12 509 320	13 059 690	13 607 360
<i>Loss on disposal of property, plant and equipment</i>	48 246	-	50 000	50 000	50 000

FRANCES BAARD DISTRICT MUNICIPALITY

MULTI-YEAR BUDGET

EXECUTIVE SUMMARY REVENUE & EXPENDITURE

	<i>Actual</i> 2010/11	<i>Budget</i> 2011/12	<i>Budget</i> 2012/13	<i>Budget</i> 2013/14	<i>Budget</i> 2014/15
CURRENT & PROJECTED BUDGETS					
<i>Operating Result before Appropriations</i>	13 573 110	-3 783 300	-22 019 290	-4 518 080	3 558 330
<i>Contribution from Capital Replacement Reserve</i>	3 655 643	4 665 900	-	-	-
<i>Redemption of Long Term Loan</i>	-1 158 900	(1 138 510)	(1 138 510)	(1 277 440)	(1 428 570)
<i>Appropriation of surplus cash</i>		2 400 000	32 000 000	18 500 000	23 000 000
<i>Estimated Funds Available for Appropriation</i>	16 069 853	2 144 090	8 842 200	12 704 480	25 129 760

APPROPRIATIONS	4 177 415	2 093 560	8 579 730	12 700 460	24 798 020
<i>Transfer from Revaluation Reserve</i>	(237 605)	(233 540)	(233 540)	(233 540)	(233 540)
<i>Transfer from Government Grant Reserve</i>		(200 000)	(200 000)	(200 000)	(200 000)
<i>Transfer to Capital Replacement Reserve</i>	4 415 020	2 527 100	9 013 270	13 134 000	25 231 560

NETT BUDGET RESULT	11 892 438	50 530	262 470	4 020	331 740
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DC9 Frances Baard - Table A1 Budget Summary

Description	2008/9	2009/10	2010/11	Current Year 2011/12				2012/13 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Financial Performance										
Property rates	-	199 915	395 701	-	-	-	-	-	-	-
Service charges	15 815	12 550	22 989	-	-	-	-	-	-	-
Investment revenue	9 138 607	5 880 677	5 337 922	4 878 000	4 878 000	4 760 672	-	4 707 600	4 942 980	5 140 300
Transfers recognised - operational	76 836 081	83 345 642	90 264 456	95 603 000	99 047 910	99 081 059	-	92 592 000	93 253 000	101 840 000
Other own revenue	1 700 318	4 396 507	2 249 705	1 035 400	1 035 400	909 496	-	756 100	772 680	823 410
Total Revenue (excluding capital transfers and contributions)	87 690 821	93 835 290	98 270 774	101 516 400	104 961 310	104 751 227	-	98 055 700	98 968 660	107 803 710
Employee costs	22 679 670	28 353 272	31 783 066	38 459 190	38 474 990	34 408 434	-	42 556 450	44 535 540	46 738 080
Remuneration of councillors	3 908 311	4 244 467	4 315 775	5 521 430	5 521 430	4 318 034	-	5 357 390	5 625 260	5 906 530
Depreciation & asset impairment	1 639 363	2 538 833	3 529 853	3 625 550	3 625 550	3 775 200	-	4 498 000	4 555 000	3 310 000
Finance charges	2 209 855	3 414 837	3 427 691	2 015 410	2 015 410	2 015 410	-	2 361 600	2 215 190	2 053 500
Materials and bulk purchases	12 946	10 367	48 903	-	3 415 150	2 673 213	-	4 361 730	4 555 310	4 710 540
Transfers and grants	39 034 297	41 790 767	28 326 868	37 315 850	40 811 250	41 560 036	-	45 691 700	26 311 600	25 219 140
Other expenditure	10 541 052	9 134 722	13 265 508	18 711 630	14 880 830	11 783 488	-	15 248 120	15 688 840	16 307 590
Total Expenditure	80 025 494	89 487 265	84 697 664	105 649 060	108 744 610	100 533 815	-	120 074 990	103 486 740	104 245 380
Surplus/(Deficit)	7 665 327	4 348 025	13 573 110	(4 132 660)	(3 783 300)	4 217 412	-	(22 019 290)	(4 518 080)	3 558 330
Transfers recognised - capital	-	-	-	-	-	-	-	-	-	-
Contributions recognised - capital & contributed assets	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	7 665 327	4 348 025	13 573 110	(4 132 660)	(3 783 300)	4 217 412	-	(22 019 290)	(4 518 080)	3 558 330
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	7 665 327	4 348 025	13 573 110	(4 132 660)	(3 783 300)	4 217 412	-	(22 019 290)	(4 518 080)	3 558 330
Capital expenditure & funds sources										
Capital expenditure	27 312 797	10 366 535	4 177 330	3 399 680	4 665 900	4 048 970	-	9 013 270	13 134 000	25 231 560
Transfers recognised - capital	-	-	-	-	-	-	-	-	-	-
Public contributions & donations	-	-	-	-	-	-	-	-	-	-
Borrowing	15 000 000	-	-	-	-	-	-	-	-	-
Internally generated funds	12 312 797	10 366 535	4 177 330	3 399 680	4 665 900	4 048 970	-	9 013 270	13 134 000	25 231 560
Total sources of capital funds	27 312 797	10 366 535	4 177 330	3 399 680	4 665 900	4 048 970	-	9 013 270	13 134 000	25 231 560

DC9 Frances Baard - Table A1 Budget Summary - Continue

R	Description	2008/9	2009/10	2010/11	Current Year 2011/12				2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Financial position											
	Total current assets	77 898 268	72 477 307	80 432 410	43 532 597	68 556 628	76 821 289	-	49 924 144	37 062 840	18 014 114
	Total non current assets	38 255 744	51 434 909	52 185 456	46 287 170	53 235 806	53 509 576	-	58 291 443	66 870 443	88 792 003
	Total current liabilities	18 447 004	18 222 837	13 516 295	7 565 463	7 879 616	7 802 598	-	8 050 622	8 792 098	8 792 098
	Total non current liabilities	35 046 240	33 074 523	32 913 606	30 915 683	31 745 758	23 950 697	-	23 606 677	23 100 977	22 415 481
	Community wealth/Equity	62 660 768	72 614 856	86 187 964	51 338 621	82 167 061	98 577 569	-	76 558 288	72 040 208	75 598 538
Cash flows											
	Net cash from (used) operating	10 522 046	10 223 880	15 590 258	228 210	(50 947)	5 413 714	-	(17 311 805)	1 245 136	7 402 204
	Net cash from (used) investing	(10 217 371)	(15 292 448)	(4 370 515)	(3 319 680)	(4 585 900)	(4 585 900)	-	(8 913 270)	(13 029 000)	(25 122 360)
	Net cash from (used) financing	-	(70 513)	(1 158 900)	(1 138 510)	(1 138 510)	(1 138 510)	-	(1 138 510)	(1 277 440)	(1 428 570)
	Cash/cash equivalents at the year end	68 206 389	63 067 308	73 128 151	68 898 171	93 816 090	72 817 455	99 591 447	45 453 870	32 392 566	13 243 840
Cash backing/surplus reconciliation											
	Cash and investments available	70 312 111	65 885 062	73 128 151	42 452 629	67 352 794	75 617 455	-	48 253 870	35 192 566	16 043 840
	Application of cash and investments	25 305 444	36 094 810	32 198 870	21 703 389	25 828 335	18 863 447	-	19 634 359	20 934 207	16 934 358
	Balance - surplus (shortfall)	45 006 667	29 790 252	40 929 281	20 749 240	41 524 459	56 754 008	-	28 619 511	14 258 359	(890 518)
Asset management											
	Asset register summary (WDV)	38 250 022	51 417 155	52 185 456	46 269 416	53 235 806	53 509 576	-	58 291 443	66 870 443	88 792 003
	Depreciation & asset impairment	1 639 363	2 538 833	3 529 853	3 625 550	3 625 550	3 775 200	-	4 498 000	4 555 000	3 310 000
	Renewal of Existing Assets	-	1 211 114	709 882	605 000	639 180	788 474	-	2 271 500	834 000	231 560
	Repairs and Maintenance	1 048 212	1 172 759	2 679 743	3 847 550	3 415 150	2 673 213	-	4 361 730	4 555 310	4 710 540
Free services											
	Cost of Free Basic Services provided	-	-	-	39 536	39 536	39 536	-	-	-	-
	Revenue cost of free services provided	-	-	-	16 248	16 248	16 248	-	-	-	-
Households below minimum service level											
	Water:	-	-	-	3 661	3 661	3 661	3 661	3 661	3 661	-
	Sanitation/sewerage:	-	-	-	11 838	11 838	11 838	11 838	11 838	11 838	-
	Energy:	-	-	-	22 428	22 428	22 428	22 428	22 428	22 428	-
	Refuse:	-	-	-	34 352	34 352	34 352	-	-	-	-

DC9 Frances Baard - Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification)

Standard Classification Description	Ref	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Revenue - Standard										
<i>Governance and administration</i>		69 282 455	71 034 514	72 342 075	75 591 500	75 591 500	75 445 215	83 214 700	86 104 160	94 180 110
Executive and council		2 148 248	1 258 810	1 393 914	1 624 000	1 624 000	1 624 000	3 318 000	3 751 000	4 787 000
Budget and treasury office		67 134 207	69 775 704	70 948 160	73 967 500	73 967 500	73 821 215	79 896 700	82 353 160	89 393 110
Corporate services		-	-	-	-	-	-	-	-	-
<i>Community and public safety</i>		2 122 644	2 961 682	3 045 077	3 940 000	5 017 950	5 017 950	1 200 000	-	-
Community and social services		-	-	-	-	-	-	-	-	-
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		731 420	1 411 510	961 842	940 000	940 000	940 000	-	-	-
Housing		1 391 224	1 550 172	2 083 235	3 000 000	4 077 950	4 077 950	1 200 000	-	-
Health		-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>		16 256 076	19 809 702	22 860 632	21 984 900	24 351 860	24 288 062	13 641 000	12 864 500	13 623 600
Planning and development		16 164 076	19 595 293	22 706 787	18 984 900	21 351 860	21 288 062	9 941 000	9 864 500	10 623 600
Road transport		-	-	-	-	-	-	-	-	-
Environmental protection		92 000	214 409	153 845	3 000 000	3 000 000	3 000 000	3 700 000	3 000 000	3 000 000
<i>Trading services</i>		29 646	29 392	22 989	-	-	-	-	-	-
Electricity		6 649	8 134	-	-	-	-	-	-	-
Water		22 997	21 259	12 789	-	-	-	-	-	-
Waste water management		-	-	3 360	-	-	-	-	-	-
Waste management		-	-	6 840	-	-	-	-	-	-
<i>Other</i>		-	-	-	-	-	-	-	-	-
Total Revenue - Standard		87 690 821	93 835 290	98 270 774	101 516 400	104 961 310	104 751 227	98 055 700	98 968 660	107 803 710
Expenditure - Standard										
<i>Governance and administration</i>		36 269 776	44 112 543	41 885 530	47 902 420	47 553 990	40 429 508	54 867 710	54 652 580	55 847 350
Executive and council		16 158 117	17 653 753	12 762 910	17 241 320	16 807 930	13 293 187	19 496 720	19 701 420	21 073 450
Budget and treasury office		11 578 026	16 120 555	17 026 419	15 140 030	15 473 010	14 851 867	18 301 860	18 046 600	17 132 320
Corporate services		8 533 633	10 338 235	12 096 201	15 521 070	15 273 050	12 284 453	17 069 130	16 904 560	17 641 580
<i>Community and public safety</i>		3 987 386	4 709 769	4 770 540	7 726 180	7 768 020	6 854 113	9 172 090	8 821 360	8 670 670
Community and social services		749 402	399 477	-	-	-	-	-	-	-
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		1 843 984	2 435 139	2 622 317	3 789 840	3 359 340	3 342 357	4 583 770	4 433 040	4 109 850
Housing		1 394 000	1 875 153	2 148 223	3 936 340	4 408 680	3 511 756	4 588 320	4 388 320	4 560 820
Health		-	-	-	-	-	-	-	-	-

DC9 Frances Baard - Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification) - Continue

Standard Classification Description	Ref	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<i>Economic and environmental services</i>		39 730 653	40 633 233	37 992 690	50 020 460	53 422 600	53 250 194	52 744 260	34 733 170	34 235 010
Planning and development		38 315 336	38 429 553	36 280 091	47 583 370	50 985 510	49 983 162	49 749 220	32 434 710	31 842 810
Road transport		-	-	-	-	-	-	-	-	-
Environmental protection		1 415 317	2 203 681	1 712 598	2 437 090	2 437 090	3 267 032	2 995 040	2 298 460	2 392 200
<i>Trading services</i>		37 679	31 719	48 903	-	-	-	-	-	-
Electricity		8 690	8 741	14 140	-	-	-	-	-	-
Water		28 989	22 836	27 949	-	-	-	-	-	-
Waste water management		-	-	2 890	-	-	-	-	-	-
Waste management		-	142	3 925	-	-	-	-	-	-
<i>Other</i>		-	-	-	-	-	-	3 290 930	5 279 630	5 492 350
Total Expenditure - Standard		80 025 494	89 487 265	84 697 664	105 649 060	108 744 610	100 533 815	120 074 990	103 486 740	104 245 380
Surplus/(Deficit) for the year		7 665 327	4 348 025	13 573 110	(4 132 660)	(3 783 300)	4 217 412	(22 019 290)	(4 518 080)	3 558 330

DC9 Frances Baard - Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification)

Standard Classification Description	Ref	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Revenue - Standard										
<i>Municipal governance and administration</i>		69 282 455	71 034 514	72 342 075	75 591 500	75 591 500	75 445 215	83 214 700	86 104 160	94 180 110
Executive and council		2 148 248	1 258 810	1 393 914	1 624 000	1 624 000	1 624 000	3 318 000	3 751 000	4 787 000
<i>Mayor and Council</i>		1 028 000	1 258 810	1 393 914	1 624 000	1 624 000	1 624 000	3 318 000	3 751 000	4 787 000
<i>Municipal Manager</i>		1 120 248	-	-	-	-	-	-	-	-
Budget and treasury office		67 134 207	69 775 704	70 948 160	73 967 500	73 967 500	73 821 215	79 896 700	82 353 160	89 393 110
Corporate services		-	-	-	-	-	-	-	-	-
<i>Human Resources</i>		-	-	-	-	-	-	-	-	-
<i>Information Technology</i>		-	-	-	-	-	-	-	-	-
<i>Property Services</i>		-	-	-	-	-	-	-	-	-
<i>Other Admin</i>		-	-	-	-	-	-	-	-	-
<i>Community and public safety</i>		2 122 644	2 961 682	3 045 077	3 940 000	5 017 950	5 017 950	1 200 000	-	-
Community and social services		-	-	-	-	-	-	-	-	-
<i>Libraries and Archives</i>		-	-	-	-	-	-	-	-	-
<i>Museums & Art Galleries etc</i>		-	-	-	-	-	-	-	-	-
<i>Community halls and Facilities</i>		-	-	-	-	-	-	-	-	-
<i>Cemeteries & Crematoriums</i>		-	-	-	-	-	-	-	-	-
<i>Child Care</i>		-	-	-	-	-	-	-	-	-
<i>Aged Care</i>		-	-	-	-	-	-	-	-	-
<i>Other Community</i>		-	-	-	-	-	-	-	-	-
<i>Other Social</i>		-	-	-	-	-	-	-	-	-
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		731 420	1 411 510	961 842	940 000	940 000	940 000	-	-	-
<i>Police</i>		-	-	-	-	-	-	-	-	-
<i>Fire</i>		-	-	-	-	-	-	-	-	-
<i>Civil Defence</i>		731 420	1 411 510	961 842	940 000	940 000	940 000	-	-	-
<i>Street Lighting</i>		-	-	-	-	-	-	-	-	-
<i>Other</i>		-	-	-	-	-	-	-	-	-
Housing		1 391 224	1 550 172	2 083 235	3 000 000	4 077 950	4 077 950	1 200 000	-	-
Health		-	-	-	-	-	-	-	-	-
<i>Clinics</i>		-	-	-	-	-	-	-	-	-
<i>Ambulance</i>		-	-	-	-	-	-	-	-	-
<i>Other</i>		-	-	-	-	-	-	-	-	-

DC9 Frances Baard - Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification) - Continue

Standard Classification Description	Ref	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<i>Economic and environmental services</i>		16 256 076	19 809 702	22 860 632	21 984 900	24 351 860	24 288 062	13 641 000	12 864 500	13 623 600
Planning and development		16 164 076	19 595 293	22 706 787	18 984 900	21 351 860	21 288 062	9 941 000	9 864 500	10 623 600
<i>Economic Development/Planning</i>		16 164 076	19 595 293	22 706 787	18 984 900	21 351 860	21 288 062	9 941 000	9 864 500	10 623 600
<i>Town Planning/Building enforcement</i>										
<i>Licensing & Regulation</i>										
Road transport		-	-	-	-	-	-	-	-	-
<i>Roads</i>										
<i>Public Buses</i>										
<i>Parking Garages</i>										
<i>Vehicle Licensing and Testing</i>										
<i>Other</i>										
Environmental protection		92 000	214 409	153 845	3 000 000	3 000 000	3 000 000	3 700 000	3 000 000	3 000 000
<i>Pollution Control</i>										
<i>Biodiversity & Landscape</i>										
<i>Other</i>		92 000	214 409	153 845	3 000 000	3 000 000	3 000 000	3 700 000	3 000 000	3 000 000
<i>Trading services</i>		29 646	29 392	22 989	-	-	-	-	-	-
Electricity		6 649	8 134	-	-	-	-	-	-	-
<i>Electricity Distribution</i>		6 649	8 134	-	-	-	-	-	-	-
<i>Electricity Generation</i>										
Water		22 997	21 259	12 789	-	-	-	-	-	-
<i>Water Distribution</i>		22 997	21 259	12 789	-	-	-	-	-	-
<i>Water Storage</i>										
Waste water management		-	-	3 360	-	-	-	-	-	-
<i>Sewerage</i>		-	-	3 360	-	-	-	-	-	-
<i>Storm Water Management</i>										
<i>Public Toilets</i>										
Waste management		-	-	6 840	-	-	-	-	-	-
<i>Solid Waste</i>		-	-	6 840	-	-	-	-	-	-
<i>Other</i>		-	-	-	-	-	-	-	-	-
Air Transport										
Abattoirs										
Tourism										
Forestry										
Markets										
Total Revenue - Standard		87 690 821	93 835 290	98 270 774	101 516 400	104 961 310	104 751 227	98 055 700	98 968 660	107 803 710

DC9 Frances Baard - Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification) - Continue

R	Standard Classification Description	Ref	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Expenditure - Standard											
	<i>Municipal governance and administration</i>		36 269 776	44 112 543	41 885 530	47 902 420	47 553 990	40 429 508	54 867 710	54 652 580	55 847 350
	Executive and council		16 158 117	17 653 753	12 762 910	17 241 320	16 807 930	13 293 187	19 496 720	19 701 420	21 073 450
	<i>Mayor and Council</i>		9 656 775	7 394 968	6 885 899	8 672 600	8 672 600	7 124 043	8 968 010	9 377 030	9 837 790
	<i>Municipal Manager</i>		6 501 342	10 258 785	5 877 011	8 568 720	8 135 330	6 169 144	10 528 710	10 324 390	11 235 660
	Budget and treasury office		11 578 026	16 120 555	17 026 419	15 140 030	15 473 010	14 851 867	18 301 860	18 046 600	17 132 320
	Corporate services		8 533 633	10 338 235	12 096 201	15 521 070	15 273 050	12 284 453	17 069 130	16 904 560	17 641 580
	<i>Human Resources</i>		2 481 431	2 113 319	3 079 489	4 109 070	4 165 510	3 615 365	4 271 570	4 172 430	4 358 540
	<i>Information Technology</i>		3 122 549	2 483 470	3 917 586	4 575 820	4 211 360	3 511 303	4 667 780	4 181 650	4 323 930
	<i>Property Services</i>										
	<i>Other Admin</i>		2 929 653	5 741 446	5 099 127	6 836 180	6 896 180	5 157 785	8 129 780	8 550 480	8 959 110
	<i>Community and public safety</i>		3 987 386	4 709 769	4 770 540	7 726 180	7 768 020	6 854 113	9 172 090	8 821 360	8 670 670
	Community and social services		749 402	399 477	-	-	-	-	-	-	-
	<i>Libraries and Archives</i>										
	<i>Museums & Art Galleries etc</i>										
	<i>Community halls and Facilities</i>										
	<i>Cemeteries & Crematoriums</i>										
	<i>Child Care</i>										
	<i>Aged Care</i>										
	<i>Other Community</i>		749 402	399 477	-	-	-	-	-	-	-
	<i>Other Social</i>										
	Sport and recreation										
	Public safety		1 843 984	2 435 139	2 622 317	3 789 840	3 359 340	3 342 357	4 583 770	4 433 040	4 109 850
	<i>Police</i>										
	<i>Fire</i>										
	<i>Civil Defence</i>		1 843 984	2 435 139	2 622 317	3 789 840	3 359 340	3 342 357	4 583 770	4 433 040	4 109 850
	<i>Street Lighting</i>										
	<i>Other</i>										
	Housing		1 394 000	1 875 153	2 148 223	3 936 340	4 408 680	3 511 756	4 588 320	4 388 320	4 560 820
	Health		-	-	-	-	-	-	-	-	-
	<i>Clinics</i>										
	<i>Ambulance</i>										
	<i>Other</i>										

DC9 Frances Baard - Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification) - Continue

R	Standard Classification Description	Ref	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
	<i>Economic and environmental services</i>		39 730 653	40 633 233	37 992 690	50 020 460	53 422 600	53 250 194	52 744 260	34 733 170	34 235 010
	Planning and development		38 315 336	38 429 553	36 280 091	47 583 370	50 985 510	49 983 162	49 749 220	32 434 710	31 842 810
	<i>Economic Development/Planning</i>		38 315 336	38 429 553	36 280 091	47 583 370	50 985 510	49 983 162	49 749 220	32 434 710	31 842 810
	<i>Town Planning/Building enforcement</i>					-					
	<i>Licensing & Regulation</i>										
	Road transport		-	-	-	-	-	-	-	-	-
	<i>Roads</i>										
	<i>Public Buses</i>										
	<i>Parking Garages</i>										
	<i>Vehicle Licensing and Testing</i>										
	<i>Other</i>										
	Environmental protection		1 415 317	2 203 681	1 712 598	2 437 090	2 437 090	3 267 032	2 995 040	2 298 460	2 392 200
	<i>Pollution Control</i>										
	<i>Biodiversity & Landscape</i>										
	<i>Other</i>		1 415 317	2 203 681	1 712 598	2 437 090	2 437 090	3 267 032	2 995 040	2 298 460	2 392 200
	<i>Trading services</i>		37 679	31 719	48 903	-	-	-	-	-	-
	Electricity		8 690	8 741	14 140	-	-	-	-	-	-
	<i>Electricity Distribution</i>		8 690	8 741	14 140	-	-	-	-	-	-
	<i>Electricity Generation</i>										
	Water		28 989	22 836	27 949	-	-	-	-	-	-
	<i>Water Distribution</i>		28 989	22 836	27 949	-	-	-	-	-	-
	<i>Water Storage</i>										
	Waste water management		-	-	2 890	-	-	-	-	-	-
	<i>Sewerage</i>		-	-	2 890	-	-	-	-	-	-
	<i>Storm Water Management</i>										
	<i>Public Toilets</i>										
	Waste management		-	142	3 925	-	-	-	-	-	-
	<i>Solid Waste</i>		-	142	3 925	-	-	-	-	-	-
	<i>Other</i>		-	-	-	-	-	-	3 290 930	5 279 630	5 492 350
	Air Transport										
	Abattoirs										
	Tourism		-	-	-	-	-	-	3 290 930	5 279 630	5 492 350
	Forestry										
	Markets										
	Total Expenditure - Standard		80 025 494	89 487 265	84 697 664	105 649 060	108 744 610	100 533 815	120 074 990	103 486 740	104 245 380
	Surplus/(Deficit) for the year		7 665 327	4 348 025	13 573 110	(4 132 660)	(3 783 300)	4 217 412	(22 019 290)	(4 518 080)	3 558 330

DC9 Frances Baard - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	Ref	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Revenue by Vote										
Vote 1 - Council & Executive		2 148 248	1 258 810	1 393 914	1 624 000	1 624 000	1 624 000	3 318 000	3 751 000	4 787 000
Vote 2 - Budget & Treasury		67 134 207	69 775 704	70 948 160	73 967 500	73 967 500	73 821 215	79 896 700	82 353 160	89 393 110
Vote 3 - Corporate Services		92 000	214 409	153 845	3 000 000	3 000 000	3 000 000	3 700 000	3 000 000	3 000 000
Vote 4 - Planning & Development		2 362 184	3 628 971	2 523 789	2 190 000	2 190 000	2 190 000	1 000 000	1 000 000	950 000
Vote 5 - Project Management & Advisory Services		15 954 182	18 957 396	23 251 065	20 734 900	24 179 810	24 116 012	10 141 000	8 864 500	9 673 600
Vote 6 - [NAME OF VOTE 6]		-	-	-	-	-	-	-	-	-
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-
Total Revenue by Vote		87 690 821	93 835 290	98 270 774	101 516 400	104 961 310	104 751 227	98 055 700	98 968 660	107 803 710
Expenditure by Vote to be appropriated										
Vote 1 - Council & Executive		16 158 117	17 653 753	12 762 910	17 241 320	16 807 930	13 293 187	19 496 720	19 701 420	21 073 450
Vote 2 - Budget & Treasury		11 578 026	16 120 555	17 026 419	15 140 030	15 473 010	14 851 867	18 301 860	18 046 600	17 132 320
Vote 3 - Corporate Services		10 698 352	12 941 393	13 808 800	17 958 160	17 710 140	15 551 485	20 064 170	19 203 020	20 033 780
Vote 4 - Planning & Development		11 358 248	12 008 867	12 906 810	18 702 080	18 527 950	17 370 667	22 015 310	28 657 800	26 970 380
Vote 5 - Project Management & Advisory Services		30 232 751	30 762 697	28 192 725	36 607 470	40 225 580	39 466 608	40 196 930	17 877 900	19 035 450
Vote 6 - [NAME OF VOTE 6]		-	-	-	-	-	-	-	-	-
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-
Total Expenditure by Vote		80 025 494	89 487 265	84 697 664	105 649 060	108 744 610	100 533 815	120 074 990	103 486 740	104 245 380
Surplus/(Deficit) for the year		7 665 327	4 348 025	13 573 110	(4 132 660)	(3 783 300)	4 217 412	(22 019 290)	(4 518 080)	3 558 330

DC9 Frances Baard - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

Vote Description	Ref	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Revenue by Vote										
Vote 1 - Council & Executive		2 148 248	1 258 810	1 393 914	1 624 000	1 624 000	1 624 000	3 318 000	3 751 000	4 787 000
1.1 - Council		1 028 000	1 258 810	1 393 914	1 624 000	1 624 000	1 624 000	3 318 000	3 751 000	4 787 000
1.2 - Municipal Manager		1 120 248	-	-	-	-	-	-	-	-
1.3 - Committee Services & Administration		-	-	-	-	-	-	-	-	-
1.4 - Internal Audit		-	-	-	-	-	-	-	-	-
1.5 - Communications		-	-	-	-	-	-	-	-	-
Vote 2 - Budget & Treasury		67 134 207	69 775 704	70 948 160	73 967 500	73 967 500	73 821 215	79 896 700	82 353 160	89 393 110
2.1 - Directorate		-	-	-	-	-	-	-	-	-
2.2 - Finance: Revenue & Expenditure		66 634 207	66 158 139	69 705 872	72 717 500	72 717 500	72 571 215	78 646 700	81 103 160	88 143 110
2.3 - Finance: Budget Office		500 000	3 617 566	1 242 288	1 250 000	1 250 000	1 250 000	1 250 000	1 250 000	1 250 000
2.4 - Finance: Supply Chain Management		-	-	-	-	-	-	-	-	-
2.5 - Finance: Motor Vehicle Pool		-	-	-	-	-	-	-	-	-
Vote 3 - Corporate Services		92 000	214 409	153 845	3 000 000	3 000 000	3 000 000	3 700 000	3 000 000	3 000 000
3.1 - Director: Administration		-	-	-	-	-	-	-	-	-
3.2 - Information Systems		-	-	-	-	-	-	-	-	-
3.3 - Human Resource Management		-	-	-	-	-	-	-	-	-
3.4 - Office support Services		-	-	-	-	-	-	-	-	-
3.5 - Environmental Health		92 000	214 409	153 845	3 000 000	3 000 000	3 000 000	3 700 000	3 000 000	3 000 000
3.6 - Community Development		-	-	-	-	-	-	-	-	-
Vote 4 - Planning & Development		2 362 184	3 628 971	2 523 789	2 190 000	2 190 000	2 190 000	1 000 000	1 000 000	950 000
4.1 - Directorate: Planning		-	-	1 511 947	1 200 000	1 200 000	1 200 000	1 000 000	1 000 000	950 000
4.2 - IDP / PMS Management		1 580 764	2 167 462	-	-	-	-	-	-	-
4.3 - LED & Tourism		50 000	50 000	50 000	50 000	50 000	50 000	-	-	-
4.4 - Tourism		-	-	-	-	-	-	-	-	-
4.5 - GIS		-	-	-	-	-	-	-	-	-
4.6 - Spatial Planning		-	-	-	-	-	-	-	-	-
4.7 - Firefighting & Disaster Management		731 420	1 411 510	961 842	940 000	940 000	940 000	-	-	-

DC9 Frances Baard - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A - Continue

R	Vote Description	Ref	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
	Vote 5 - Project Management & Advisory Services		15 954 182	18 957 396	23 251 065	20 734 900	24 179 810	24 116 012	10 141 000	8 864 500	9 673 600
	5.1 - Directorate: Infrastructure Development		-	-	-	-	-	-	-	-	-
	5.2 - Project Management Services		14 533 312	17 377 832	20 936 330	16 894 000	19 260 960	19 260 960	8 391 000	8 307 000	9 073 000
	5.3 - Maintenance of Roads		-	-	208 510	840 900	840 900	777 102	550 000	557 500	600 600
	5.4 - Water Services: Koopmansfontein		22 997	21 259	12 789	-	-	-	-	-	-
	5.5 - Sanitation Services: Koopmansfontein		-	-	3 360	-	-	-	-	-	-
	5.6 - Refuse Removal: Koopmansfontein		-	-	6 840	-	-	-	-	-	-
	5.7 - Electricity Services: Koopmansfontein		6 649	8 134	-	-	-	-	-	-	-
	5.8 - Housing		1 391 224	1 550 172	2 083 235	3 000 000	4 077 950	4 077 950	1 200 000	-	-
	Total Revenue by Vote		87 690 821	93 835 290	98 270 774	101 516 400	104 961 310	104 751 227	98 055 700	98 968 660	107 803 710

DC9 Frances Baard - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A - Continue

R	Vote Description	Ref	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
	Expenditure by Vote										
	Vote 1 - Council & Executive		16 158 117	17 653 753	12 762 910	17 241 320	16 807 930	13 293 187	19 496 720	19 701 420	21 073 450
	1.1 - Council		9 656 775	7 394 968	6 885 899	8 672 600	8 672 600	7 124 043	8 968 010	9 377 030	9 837 790
	1.2 - Municipal Manager		2 349 131	4 570 207	662 790	1 737 330	1 737 330	1 292 790	1 716 300	1 809 280	1 896 500
	1.3 - Committee Services & Administration		1 547 347	2 564 673	2 355 610	2 750 710	2 780 710	1 818 650	3 909 420	3 835 150	4 011 220
	1.4 - Internal Audit		1 369 647	1 377 984	1 512 341	2 155 940	2 015 940	1 585 358	2 494 360	2 599 070	2 712 770
	1.5 - Communications		1 235 217	1 745 922	1 346 270	1 924 740	1 601 350	1 472 346	2 408 630	2 080 890	2 615 170
	Vote 2 - Budget & Treasury		11 578 026	16 120 555	17 026 419	15 140 030	15 473 010	14 851 867	18 301 860	18 046 600	17 132 320
	2.1 - Directorate		6 833 984	8 762 171	5 570 139	4 835 130	4 835 130	4 826 145	5 909 630	5 180 020	5 160 230
	2.2 - Finance: Revenue & Expenditure		1 278 188	1 343 729	1 582 622	2 506 940	2 506 940	2 433 676	2 667 010	2 802 930	2 938 260
	2.3 - Finance: Budget Office		2 204 382	4 443 771	7 757 475	5 293 350	5 383 350	4 978 392	7 319 610	7 544 910	6 427 420
	2.4 - Finance: Supply Chain Management		983 111	1 324 826	1 849 296	2 070 740	2 170 740	2 108 877	2 405 610	2 518 740	2 606 410
	2.5 - Finance: Motor Vehicle Pool		278 361	246 058	266 888	433 870	576 850	504 777	-	-	-
	Vote 3 - Corporate Services		10 698 352	12 941 393	13 808 800	17 958 160	17 710 140	15 551 485	20 064 170	19 203 020	20 033 780
	3.1 - Director: Administration		-	1 068 583	1 257 518	1 358 370	1 358 370	1 344 449	1 480 640	1 554 880	1 623 760
	3.2 - Information Systems		3 122 549	2 483 470	3 917 586	4 575 820	4 211 360	3 511 303	4 667 780	4 181 650	4 323 930
	3.3 - Human Resource Management		2 481 431	2 113 319	3 079 489	4 109 070	4 165 510	3 615 365	4 271 570	4 172 430	4 358 540
	3.4 - Office support Services		2 929 653	4 672 863	3 841 609	5 477 810	5 537 810	3 813 336	6 649 140	6 995 600	7 335 350
	3.5 - Environmental Health		1 415 317	2 203 681	1 712 598	2 437 090	2 437 090	3 267 032	2 995 040	2 298 460	2 392 200
	3.6 - Community Development		749 402	399 477	-	-	-	-	-	-	-
	Vote 4 - Planning & Development		11 358 248	12 008 867	12 906 810	18 702 080	18 527 950	17 370 667	22 015 310	28 657 800	26 970 380
	4.1 - Directorate: Planning		1 004 434	1 026 416	2 811 206	2 517 190	2 517 190	2 721 599	2 471 630	2 547 160	2 567 430
	4.2 - IDP / PMS Management		4 535 093	3 212 150	1 276 885	1 546 660	1 546 660	1 280 376	1 889 200	2 012 590	2 104 280
	4.3 - LED & Tourism		3 974 737	3 972 439	4 055 598	6 384 270	6 520 300	5 854 986	5 079 930	8 352 180	7 524 850
	4.4 - Tourism		-	-	-	-	-	-	3 290 930	5 279 630	5 492 350
	4.5 - GIS		-	500 858	768 930	1 870 470	1 906 670	1 792 505	2 463 230	3 537 560	3 229 350
	4.6 - Spatial Planning		-	861 864	1 371 875	2 593 650	2 677 790	2 378 844	2 236 620	2 495 640	1 942 270
	4.7 - Firefighting & Disaster Management		1 843 984	2 435 139	2 622 317	3 789 840	3 359 340	3 342 357	4 583 770	4 433 040	4 109 850

DC9 Frances Baard - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A - Continue

R	Vote Description	Ref	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
	Vote 5 - Project Management & Advisory Services		30 232 751	30 762 697	28 192 725	36 607 470	40 225 580	39 466 608	40 196 930	17 877 900	19 035 450
	5.1 - Directorate: Infrastructure Development		1 225 408	1 493 649	1 710 459	2 510 530	2 499 530	2 482 080	1 789 370	1 874 400	1 947 840
	5.2 - Project Management Services		27 575 664	27 088 778	23 855 196	29 319 700	32 445 670	32 695 670	32 988 060	10 755 690	11 637 530
	5.3 - Maintenance of Roads		-	273 399	429 944	840 900	871 700	777 102	831 180	859 490	889 260
	5.4 - Water Services: Koopmansfontein		28 989	22 836	27 949	-	-	-	-	-	-
	5.5 - Sanitation Services: Koopmansfontein		-	-	2 890	-	-	-	-	-	-
	5.6 - Refuse Removal: Koopmansfontein		-	142	3 925	-	-	-	-	-	-
	5.7 - Electricity Services: Koopmansfontein		8 690	8 741	14 140	-	-	-	-	-	-
	5.8 - Housing		1 394 000	1 875 153	2 148 223	3 936 340	4 408 680	3 511 756	4 588 320	4 388 320	4 560 820
	Total Expenditure by Vote		80 025 494	89 487 265	84 697 664	105 649 060	108 744 610	100 533 815	120 074 990	103 486 740	104 245 380
	Surplus/(Deficit) for the year		7 665 327	4 348 025	13 573 110	(4 132 660)	(3 783 300)	4 217 412	(22 019 290)	(4 518 080)	3 558 330

DC9 Frances Baard - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2008/9	2009/10	2010/11	Current Year 2011/12				2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Revenue By Source											
Property rates		-	197 853	395 701	-	-	-	-	-	-	-
Property rates - penalties & collection charges			2 061		-	-	-	-	-	-	-
Service charges - electricity revenue		-	-	-	-	-	-	-	-	-	-
Service charges - water revenue		15 815	12 550	12 789	-	-	-	-	-	-	-
Service charges - sanitation revenue		-	-	3 360	-	-	-	-	-	-	-
Service charges - refuse revenue		-	-	6 840	-	-	-	-	-	-	-
Service charges - other				-	-	-	-	-	-	-	-
Rental of facilities and equipment		45 313	42 701	254 499	90 000	930 900	872 942		631 600	643 180	689 710
Interest earned - external investments		9 138 607	5 880 677	5 337 922	4 878 000	4 878 000	4 760 672		4 707 600	4 942 980	5 140 300
Interest earned - outstanding debtors		-	-	9 686	-	-	-	-	-	-	-
Dividends received		-	-	-	-	-	-	-	-	-	-
Fines		-	-	-	-	-	-	-	-	-	-
Licences and permits		-	-	-	-	-	-	-	-	-	-
Agency services		781 111	742 358	685 046	-	-	-	-	-	-	-
Transfers recognised - operational		76 836 081	83 345 642	90 264 456	95 603 000	99 047 910	99 081 059		92 592 000	93 253 000	101 840 000
Other revenue		866 018	3 239 448	998 172	865 400	24 500	36 554	-	24 500	24 500	24 500
Gains on disposal of PPE		7 876	372 000	302 302	80 000	80 000	-		100 000	105 000	109 200
Total Revenue (excluding capital transfers and contributions)		87 690 821	93 835 290	98 270 774	101 516 400	104 961 310	104 751 227	-	98 055 700	98 968 660	107 803 710
Expenditure By Type											
Employee related costs		22 679 670	28 353 272	31 783 066	38 459 190	38 474 990	34 408 434	-	42 556 450	44 535 540	46 738 080
Remuneration of councillors		3 908 311	4 244 467	4 315 775	5 521 430	5 521 430	4 318 034		5 357 390	5 625 260	5 906 530
Debt impairment		648	21 558	580 000	3 000	3 000	-		3 000	3 170	3 340
Depreciation & asset impairment		1 639 363	2 538 833	3 529 853	3 625 550	3 625 550	3 775 200	-	4 498 000	4 555 000	3 310 000
Finance charges		2 209 855	3 414 837	3 427 691	2 015 410	2 015 410	2 015 410		2 361 600	2 215 190	2 053 500
Bulk purchases		12 946	10 367	48 903	-	-	-		-	-	-
Other materials				-	-	3 415 150	2 673 213		4 361 730	4 555 310	4 710 540
Contracted services		-	-	-	-	-	-		-	-	-
Transfers and grants		39 034 297	41 790 767	28 326 868	37 315 850	40 811 250	41 560 036		45 691 700	26 311 600	25 219 140
Other expenditure		10 538 298	8 958 212	12 637 262	18 708 630	14 877 830	11 783 488		15 195 120	15 635 670	16 254 250
Loss on disposal of PPE		2 106	154 952	48 246	-	-	-		50 000	50 000	50 000
Total Expenditure		80 025 494	89 487 265	84 697 664	105 649 060	108 744 610	100 533 815	-	120 074 990	103 486 740	104 245 380

DC9 Frances Baard - Table A4 Budgeted Financial Performance (revenue and expenditure) - Continue

R	Description	Ref	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework			
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
	Surplus/(Deficit)		7 665 327	4 348 025	13 573 110	(4 132 660)	(3 783 300)	4 217 412	-	(22 019 290)	(4 518 080)	3 558 330
	Transfers recognised - capital											
	Contributions recognised - capital		-	-	-	-	-	-	-	-	-	-
	Contributed assets											
	Surplus/(Deficit) after capital transfers & contributions		7 665 327	4 348 025	13 573 110	(4 132 660)	(3 783 300)	4 217 412	-	(22 019 290)	(4 518 080)	3 558 330
	Taxation											
	Surplus/(Deficit) after taxation		7 665 327	4 348 025	13 573 110	(4 132 660)	(3 783 300)	4 217 412	-	(22 019 290)	(4 518 080)	3 558 330
	Attributable to minorities											
	Surplus/(Deficit) attributable to municipality		7 665 327	4 348 025	13 573 110	(4 132 660)	(3 783 300)	4 217 412	-	(22 019 290)	(4 518 080)	3 558 330
	Share of surplus/ (deficit) of associate											
	Surplus/(Deficit) for the year		7 665 327	4 348 025	13 573 110	(4 132 660)	(3 783 300)	4 217 412	-	(22 019 290)	(4 518 080)	3 558 330

DC9 Frances Baard - Table A5 Budgeted Capital Expenditure by vote, standard classification and funding

Vote Description	Ref	2008/9	2009/10	2010/11	Current Year 2011/12				2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
R thousand											
Capital expenditure - Vote											
Multi-year expenditure to be appropriated											
Vote 1 - Council & Executive		-	-	-	-	-	-	-	-	-	-
Vote 2 - Budget & Treasury		-	-	-	-	-	-	-	-	-	-
Vote 3 - Corporate Services		-	-	-	-	-	-	-	-	-	-
Vote 4 - Planning & Development		-	-	-	-	-	-	-	-	-	-
Vote 5 - Project Management & Advisory Services		-	-	-	-	-	-	-	-	-	-
Vote 6 - [NAME OF VOTE 6]		-	-	-	-	-	-	-	-	-	-
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-
Capital multi-year expenditure sub-total		-	-	-	-	-	-	-	-	-	-
Single-year expenditure to be appropriated											
Vote 1 - Council & Executive		1 331 891	118 006	79 108	60 000	194 060	177 376	-	126 800	-	-
Vote 2 - Budget & Treasury		69 472	438 052	397 945	323 600	282 600	288 074	-	1 826 000	800 000	-
Vote 3 - Corporate Services		657 506	928 273	2 084 597	437 000	1 137 640	1 171 820	-	1 412 270	189 000	196 560
Vote 4 - Planning & Development		381 869	295 443	924 877	1 290 680	1 675 500	1 600 000	-	4 793 500	12 145 000	25 035 000
Vote 5 - Project Management & Advisory Services		24 872 060	8 586 761	690 803	1 288 400	1 376 100	811 700	-	854 700	-	-
Vote 6 - [NAME OF VOTE 6]		-	-	-	-	-	-	-	-	-	-
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-
Capital single-year expenditure sub-total		27 312 797	10 366 535	4 177 330	3 399 680	4 665 900	4 048 970	-	9 013 270	13 134 000	25 231 560
Total Capital Expenditure - Vote		27 312 797	10 366 535	4 177 330	3 399 680	4 665 900	4 048 970	-	9 013 270	13 134 000	25 231 560

DC9 Frances Baard - Table A5 Budgeted Capital Expenditure by vote, standard classification and funding - Continue

Vote Description	Ref	2008/9	2009/10	2010/11	Current Year 2011/12				2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
R thousand											
Capital Expenditure - Standard											
<i>Governance and administration</i>		2 038 579	1 471 912	2 561 650	820 600	1 614 300	1 637 270	-	3 362 070	989 000	196 560
Executive and council		1 331 891	118 006	79 108	60 000	194 060	177 376	-	126 800	-	-
Budget and treasury office		69 472	438 052	397 945	323 600	282 600	288 074	-	1 826 000	800 000	-
Corporate services		637 217	915 854	2 084 597	437 000	1 137 640	1 171 820	-	1 409 270	189 000	196 560
<i>Community and public safety</i>		346 764	489 363	798 040	1 239 400	1 672 100	1 687 700	-	5 314 700	12 145 000	25 035 000
Community and social services		4 225	-	-	-	-	-	-	-	-	-
Sport and recreation											
Public safety		342 539	182 547	791 750	1 200 000	1 600 000	1 600 000	-	4 672 000	12 145 000	25 035 000
Housing		-	306 816	6 290	39 400	72 100	87 700	-	642 700	-	-
Health											
<i>Economic and environmental services</i>		24 927 454	8 405 260	817 639	1 339 680	1 379 500	724 000	-	336 500	-	-
Planning and development		24 911 390	8 392 841	817 639	1 339 680	1 379 500	724 000	-	333 500	-	-
Road transport											
Environmental protection		16 064	12 419	-	-	-	-	-	3 000	-	-
<i>Trading services</i>		-	-	-	-	-	-	-	-	-	-
Electricity											
Water											
Waste water management											
Waste management											
<i>Other</i>		-	-	-	-	-	-	-	-	-	-
Total Capital Expenditure - Standard		27 312 797	10 366 535	4 177 330	3 399 680	4 665 900	4 048 970	-	9 013 270	13 134 000	25 231 560
Funded by:											
National Government											
Provincial Government											
District Municipality											
Other transfers and grants											
Transfers recognised - capital		-	-	-	-	-	-	-	-	-	-
Public contributions & donations											
Borrowing		15 000 000	-								
Internally generated funds		12 312 797	10 366 535	4 177 330	3 399 680	4 665 900	4 048 970	-	9 013 270	13 134 000	25 231 560
Total Capital Funding		27 312 797	10 366 535	4 177 330	3 399 680	4 665 900	4 048 970	-	9 013 270	13 134 000	25 231 560

DC9 Frances Baard - Table A5 Budgeted Capital Expenditure by vote, standard classification and funding

Vote Description	Ref	2008/9	2009/10	2010/11	Current Year 2011/12				2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Capital expenditure - Municipal Vote											
Multi-year expenditure appropriation											
Vote 1 - Council & Executive		-	-	-	-	-	-	-	-	-	-
1.1 - Council											
1.2 - Municipal Manager											
1.3 - Committee Services & Administration											
1.4 - Internal Audit											
1.5 - Communications											
Vote 2 - Budget & Treasury		-	-	-	-	-	-	-	-	-	-
2.1 - Directorate											
2.2 - Finance: Revenue & Expenditure											
2.3 - Finance: Budget Office											
2.4 - Finance: Supply Chain Management											
2.5 - Finance: Motor Vehicle Pool											
Vote 3 - Corporate Services		-	-	-	-	-	-	-	-	-	-
3.1 - Director: Administration											
3.2 - Information Systems											
3.3 - Human Resource Management											
3.4 - Office support Services											
3.5 - Environmental Health											
3.6 - Community Development											

DC9 Frances Baard - Table A5 Budgeted Capital Expenditure by vote, standard classification and funding - Continue

R	Vote Description	Ref	2008/9	2009/10	2010/11	Current Year 2011/12				2012/13 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
	Vote 4 - Planning & Development		-	-	-	-	-	-	-	-	-	-
	4.1 - Directorate: Planning											
	4.2 - IDP / PMS Management											
	4.3 - LED & Tourism											
	4.4 - Tourism											
	4.5 - GIS											
	4.6 - Spatial Planning											
	4.7 - Firefighting & Disaster Management											
	Vote 5 - Project Management & Advisory Services		-	-	-	-	-	-	-	-	-	-
	5.1 - Directorate: Infrastructure Development											
	5.2 - Project Management Services											
	5.3 - Maintenance of Roads											
	5.4 - Water Services: Koopmansfontein											
	5.5 - Sanitation Services: Koopmansfontein											
	5.6 - Refuse Removal: Koopmansfontein											
	5.7 - Electricity Services: Koopmansfontein											
	5.8 - Housing											
	Capital multi-year expenditure sub-total		-	-	-	-	-	-	-	-	-	-

DC9 Frances Baard - Table A5 Budgeted Capital Expenditure by vote, standard classification and funding - Continue

Vote Description	Ref	2008/9	2009/10	2010/11	Current Year 2011/12				2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
R											
Capital expenditure - Municipal Vote											
Single-year expenditure appropriation											
Vote 1 - Council & Executive		1 331 891	118 006	79 108	60 000	194 060	177 376	-	126 800	-	-
1.1 - Council		1 302 418	42 045	68 293	-	5 000	5 000	-	1 400	-	-
1.2 - Municipal Manager		17 382	-	6 168	-	-	-	-	-	-	-
1.3 - Committee Services & Administration		12 091	-	1 577	-	-	-	-	6 000	-	-
1.4 - Internal Audit			19 121	1 491	-	140 000	140 000	-	-	-	-
1.5 - Communications			56 840	1 579	60 000	49 060	32 376	-	119 400	-	-
				-							
Vote 2 - Budget & Treasury		69 472	438 052	397 945	323 600	282 600	288 074	-	1 826 000	800 000	-
2.1 - Directorate		-	2 805	10 650	20 000	-	-	-	-	-	-
2.2 - Finance: Revenue & Expenditure		-	11 920	12 700	-	-	-	-	5 000	-	-
2.3 - Finance: Budget Office		13 131	-	109 186	3 600	3 600	3 600	-	-	-	-
2.4 - Finance: Supply Chain Management		56 341	4 646	-	-	-	-	-	71 000	200 000	-
2.5 - Finance: Motor Vehicle Pool			418 680	265 409	300 000	279 000	284 474	-	1 750 000	600 000	-
				-							
Vote 3 - Corporate Services		657 506	928 273	2 084 597	437 000	1 137 640	1 171 820	-	1 412 270	189 000	196 560
3.1 - Director: Administration		-	-	-	-	-	-	-	-	-	-
3.2 - Information Systems		637 217	556 976	2 043 038	416 000	1 116 640	1 171 820	-	900 000	189 000	196 560
3.3 - Human Resource Management			-	5 785	-	-	-	-	-	-	-
3.4 - Office support Services			358 878	35 773	21 000	21 000	-	-	509 270	-	-
3.5 - Environmental Health		16 064	12 419	-	-	-	-	-	3 000	-	-
3.6 - Community Development		4 225	-	-	-	-	-	-	-	-	-
				-							
Vote 4 - Planning & Development		381 869	295 443	924 877	1 290 680	1 675 500	1 600 000	-	4 793 500	12 145 000	25 035 000
4.1 - Directorate: Planning			7 012	-	-	-	-	-	-	-	-
4.2 - IDP / PMS Management		39 330	45 000	1 146	9 500	9 500	-	-	21 500	-	-
4.3 - LED & Tourism			-	27 093	41 180	26 000	-	-	10 000	-	-
4.4 - Tourism			-	-	-	-	-	-	-	-	-
4.5 - GIS			60 884	90 942	40 000	40 000	-	-	90 000	-	-
4.6 - Spatial Planning			-	13 946	-	-	-	-	-	-	-
4.7 - Firefighting & Disaster Management		342 539	182 547	791 750	1 200 000	1 600 000	1 600 000	-	4 672 000	12 145 000	25 035 000
				-							

DC9 Frances Baard - Table A5 Budgeted Capital Expenditure by vote, standard classification and funding - Continue

Vote Description	Ref	2008/9	2009/10	2010/11	Current Year 2011/12				2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Vote 5 - Project Management & Advisory Services		24 872 060	8 586 761	690 803	1 288 400	1 376 100	811 700	-	854 700	-	-
5.1 - Directorate: Infrastructure Development		23 382 060	-	-	20 000	-	-	-	127 000	-	-
5.2 - Project Management Services		1 490 000	8 279 945	684 513	1 049 000	1 124 000	724 000	-	85 000	-	-
5.3 - Maintenance of Roads			-	-	180 000	180 000	-	-	-	-	-
5.4 - Water Services: Koopmansfontein			-	-	-	-	-	-	-	-	-
5.5 - Sanitation Services: Koopmansfontein			-	-	-	-	-	-	-	-	-
5.6 - Refuse Removal: Koopmansfontein			-	-	-	-	-	-	-	-	-
5.7 - Electricity Services: Koopmansfontein			-	-	-	-	-	-	-	-	-
5.8 - Housing			306 816	6 290	39 400	72 100	87 700	-	642 700	-	-
Capital single-year expenditure sub-total		27 312 797	10 366 535	4 177 330	3 399 680	4 665 900	4 048 970	-	9 013 270	13 134 000	25 231 560
Total Capital Expenditure		27 312 797	10 366 535	4 177 330	3 399 680	4 665 900	4 048 970	-	9 013 270	13 134 000	25 231 560

DC9 Frances Baard - Table A6 Budgeted Financial Position

Description	Ref	2008/9	2009/10	2010/11	Current Year 2011/12				2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
ASSETS											
Current assets											
Cash		206 389	567 308	2 628 152	434 875	1 212 765	817 455		453 870	192 566	343 840
Call investment deposits		70 100 000	65 300 000	73 400 000	42 000 000	66 140 029	74 800 000		47 800 000	35 000 000	15 700 000
Consumer debtors		1 100	-	-	-	-	-		-	-	-
Other debtors		7 590 779	6 336 454	4 033 984	824 177	833 560	833 560		1 300 000	1 500 000	1 600 000
Current portion of long-term receivables		-	-	-	-	-	-		-	-	-
Inventory		-	273 545	370 274	273 545	370 274	370 274		370 274	370 274	370 274
Total current assets		77 898 268	72 477 307	80 432 410	43 532 597	68 556 628	76 821 289	-	49 924 144	37 062 840	18 014 114
Non current assets											
Long-term receivables		-	-	-	-	-	-		-	-	-
Investments		5 722	17 754	-	17 754	-	-		-	-	-
Investment property		-	-	-	-	-	-		-	-	-
Investment in Associate		-	-	-	-	-	-		-	-	-
Property, plant and equipment		38 250 022	51 417 155	52 185 456	46 269 416	53 235 806	53 509 576		58 291 443	66 870 443	88 792 003
Agricultural		-	-	-	-	-	-		-	-	-
Biological		-	-	-	-	-	-		-	-	-
Intangible		-	-	-	-	-	-		-	-	-
Other non-current assets		-	-	-	-	-	-		-	-	-
Total non current assets		38 255 744	51 434 909	52 185 456	46 287 170	53 235 806	53 509 576	-	58 291 443	66 870 443	88 792 003
TOTAL ASSETS		116 154 012	123 912 216	132 617 866	89 819 766	121 792 434	130 330 865	-	108 215 587	103 933 283	106 806 117
LIABILITIES											
Current liabilities											
Bank overdraft		-	-	-	-	-	-		-	-	-
Borrowing		-	1 129 864	1 292 770	1 129 864	1 444 017	1 332 909		1 444 020	1 785 496	1 785 496
Consumer deposits		-	-	-	-	-	-		-	-	-
Trade and other payables		14 002 439	12 187 729	6 994 941	1 607 438	1 607 438	1 641 529		1 778 441	2 178 441	2 178 441
Provisions		4 444 565	4 905 244	5 228 584	4 828 161	4 828 161	4 828 161		4 828 161	4 828 161	4 828 161
Total current liabilities		18 447 004	18 222 837	13 516 295	7 565 463	7 879 616	7 802 598	-	8 050 622	8 792 098	8 792 098
Non current liabilities											
Borrowing		15 000 000	14 136 733	12 814 927	11 977 893	11 647 079	11 502 018		10 057 998	8 452 298	6 666 802
Provisions		20 046 240	18 937 790	20 098 679	18 937 790	20 098 679	12 448 679		13 548 679	14 648 679	15 748 679
Total non current liabilities		35 046 240	33 074 523	32 913 606	30 915 683	31 745 758	23 950 697	-	23 606 677	23 100 977	22 415 481
TOTAL LIABILITIES		53 493 244	51 297 360	46 429 901	38 481 145	39 625 373	31 753 295	-	31 657 299	31 893 075	31 207 579
NET ASSETS		62 660 768	72 614 856	86 187 964	51 338 621	82 167 061	98 577 569	-	76 558 288	72 040 208	75 598 538
COMMUNITY WEALTH/EQUITY											
Accumulated Surplus/(Deficit)		45 320 290	62 896 448	75 947 786	44 352 105	72 164 493	87 958 072		66 176 396	61 895 921	65 691 856
Reserves		17 340 478	9 718 409	10 240 178	6 986 516	10 002 568	10 619 497		10 381 892	10 144 287	9 906 682
Minorities' interests		-	-	-	-	-	-		-	-	-
TOTAL COMMUNITY WEALTH/EQUITY		62 660 768	72 614 856	86 187 964	51 338 621	82 167 061	98 577 569	-	76 558 288	72 040 208	75 598 538

DC9 Frances Baard - Table A7 Budgeted Cash Flows

Description	Ref	2008/9	2009/10	2010/11	Current Year 2011/12				2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Ratepayers and other		1 157 447	89 346 364	46 855 164	966 980		10 349 531	-	667 680	844 880	784 690
Government - operating		74 756 081	83 345 642	90 264 456	95 603 000	99 354 764	102 081 059	-	92 592 000	93 253 000	101 840 000
Government - capital						-	-				
Interest		9 138 607	5 880 677	5 337 922	4 878 000	4 878 000	4 760 672	-	4 707 600	4 942 980	5 140 300
Dividends						-	-				
Payments											
Suppliers and employees		(32 739 322)	(126 487 523)	(97 381 516)	(61 888 510)	(61 457 051)	(68 950 888)	-	(67 225 785)	(70 498 316)	(73 090 144)
Finance charges		-	(70 513)	(1 158 900)	(2 015 410)	(2 015 410)	(2 015 410)	-	(2 361 600)	(2 215 188)	(2 053 502)
Transfers and Grants		(41 790 767)	(41 790 767)	(28 326 868)	(37 315 850)	(40 811 250)	(40 811 250)	-	(45 691 700)	(25 082 220)	(25 219 140)
NET CASH FROM/(USED) OPERATING ACTIVITIES		10 522 046	10 223 880	15 590 258	228 210	(50 947)	5 413 714	-	(17 311 805)	1 245 136	7 402 204
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE		5 769	372 000	55 000	80 000	80 000	80 000		100 000	105 000	109 200
Decrease (Increase) in non-current debtors		15 000 000									
Decrease (increase) other non-current receivables		(2 100 000)	(597 913)	(158 375)							
Decrease (increase) in non-current investments		-	(700 000)	(89 821)							
Payments											
Capital assets		(23 123 140)	(14 366 535)	(4 177 319)	(3 399 680)	(4 665 900)	(4 665 900)		(9 013 270)	(13 134 000)	(25 231 560)
NET CASH FROM/(USED) INVESTING ACTIVITIES		(10 217 371)	(15 292 448)	(4 370 515)	(3 319 680)	(4 585 900)	(4 585 900)	-	(8 913 270)	(13 029 000)	(25 122 360)
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Short term loans											
Borrowing long term/refinancing											
Increase (decrease) in consumer deposits											
Payments											
Repayment of borrowing			(70 513)	(1 158 900)	(1 138 510)	(1 138 510)	(1 138 510)		(1 138 510)	(1 277 440)	(1 428 570)
NET CASH FROM/(USED) FINANCING ACTIVITIES		-	(70 513)	(1 158 900)	(1 138 510)	(1 138 510)	(1 138 510)	-	(1 138 510)	(1 277 440)	(1 428 570)
NET INCREASE/ (DECREASE) IN CASH HELD		304 675	(5 139 081)	10 060 843	(4 229 980)	(5 775 357)	(310 696)	-	(27 363 585)	(13 061 304)	(19 148 726)
Cash/cash equivalents at the year begin:		67 901 714	68 206 389	63 067 308	73 128 151	99 591 447	73 128 151	99 591 447	72 817 455	45 453 870	32 392 566
Cash/cash equivalents at the year end:		68 206 389	63 067 308	73 128 151	68 898 171	93 816 090	72 817 455	99 591 447	45 453 870	32 392 566	13 243 840

DC9 Frances Baard - Table A8 Cash backed reserves/accumulated surplus reconciliation

Description	Ref	2008/9	2009/10	2010/11	Current Year 2011/12				2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Cash and investments available											
Cash/cash equivalents at the year end		68 206 389	63 067 308	73 128 151	68 898 171	93 816 090	72 817 455	-	48 253 870	35 192 566	16 043 840
Other current investments > 90 days		2 100 000	2 800 000	-	(26 463 296)	(26 463 296)	2 800 000	-	-	-	-
Non current assets - Investments		5 722	17 754	-	17 754	-	-	-	-	-	-
Cash and investments available:		70 312 111	65 885 062	73 128 151	42 452 629	67 352 794	75 617 455	-	48 253 870	35 192 566	16 043 840
Application of cash and investments											
Unspent conditional transfers		7 951 455	6 544 350	4 727 383	544 350	544 350	578 442		578 441	578 441	578 441
Unspent borrowing											
Statutory requirements									601 441	976 289	736 441
Other working capital requirements		6 410 439	5 851 729	2 960 941	783 438	773 438	807 529		(123 000)	(298 000)	(158 000)
Other provisions			20 046 240	20 098 679	18 937 790	20 098 679	12 448 679		13 548 679	14 648 679	15 748 679
Long term investments committed		-	-	-	-	-	-		-	-	-
Reserves to be backed by cash/investments		10 943 550	3 652 491	4 411 867	1 437 811	4 411 867	5 028 797		5 028 797	5 028 797	28 797
Total Application of cash and investments:		25 305 444	36 094 810	32 198 870	21 703 389	25 828 335	18 863 447		19 634 359	20 934 207	16 934 358
Surplus(shortfall)		45 006 667	29 790 252	40 929 281	20 749 240	41 524 459	56 754 008		28 619 511	14 258 359	(890 518)

DC9 Frances Baard - Table A9 Asset Management

R	Description	Ref	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
CAPITAL EXPENDITURE											
	Total New Assets		27 313	9 155	3 467	2 795	4 027	3 260	6 742	12 300	25 000
	Infrastructure - Road transport		-	-	-	-	-	-	-	-	-
	Infrastructure - Electricity		-	-	-	-	-	-	-	-	-
	Infrastructure - Water		-	-	-	-	-	-	-	-	-
	Infrastructure - Sanitation		-	-	-	-	-	-	-	-	-
	Infrastructure - Other		-	-	-	-	-	-	-	-	-
	Infrastructure		-	-	-	-	-	-	-	-	-
	Community		248	-	-	-	-	-	-	-	-
	Heritage assets		592	36	-	4	4	4	-	-	-
	Investment properties		-	-	-	-	-	-	-	-	-
	Other assets		26 473	9 120	3 467	2 791	3 458	2 692	6 432	12 100	25 000
	Agricultural Assets		-	-	-	-	-	-	-	-	-
	Biological assets		-	-	-	-	-	-	-	-	-
	Intangibles		-	-	-	-	564	564	310	200	-
	Total Renewal of Existing Assets		-	1 211	710	605	639	788	2 272	834	232
	Infrastructure - Road transport		-	-	-	-	-	-	-	-	-
	Infrastructure - Electricity		-	-	-	-	-	-	-	-	-
	Infrastructure - Water		-	-	-	-	-	-	-	-	-
	Infrastructure - Sanitation		-	-	-	-	-	-	-	-	-
	Infrastructure - Other		-	-	-	-	-	-	-	-	-
	Infrastructure		-	-	-	-	-	-	-	-	-
	Community		-	-	-	-	-	-	-	-	-
	Heritage assets		-	-	-	-	-	-	-	-	-
	Investment properties		-	-	-	-	-	-	-	-	-
	Other assets		-	1 211	710	605	639	788	2 272	834	232
	Agricultural Assets		-	-	-	-	-	-	-	-	-
	Biological assets		-	-	-	-	-	-	-	-	-
	Intangibles		-	-	-	-	-	-	-	-	-

DC9 Frances Baard - Table A9 Asset Management - Continue

R	Description	Ref	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
	Total Capital Expenditure										
	Infrastructure - Road transport		-	-	-	-	-	-	-	-	-
	Infrastructure - Electricity		-	-	-	-	-	-	-	-	-
	Infrastructure - Water		-	-	-	-	-	-	-	-	-
	Infrastructure - Sanitation		-	-	-	-	-	-	-	-	-
	Infrastructure - Other		-	-	-	-	-	-	-	-	-
	Infrastructure		-	-	-	-	-	-	-	-	-
	Community		248	-	-	-	-	-	-	-	-
	Heritage assets		592	36	-	4	4	4	-	-	-
	Investment properties		-	-	-	-	-	-	-	-	-
	Other assets		26 473	10 331	4 177	3 396	4 097	3 481	8 703	12 934	25 232
	Agricultural Assets		-	-	-	-	-	-	-	-	-
	Biological assets		-	-	-	-	-	-	-	-	-
	Intangibles		-	-	-	-	564	564	310	200	-
	TOTAL CAPITAL EXPENDITURE - Asset class		27 313	10 367	4 177	3 400	4 666	4 049	9 013	13 134	25 232
	ASSET REGISTER SUMMARY - PPE (WDV)										
	Infrastructure - Road transport										
	Infrastructure - Electricity										
	Infrastructure - Water										
	Infrastructure - Sanitation										
	Infrastructure - Other										
	Infrastructure		-	-	-	-	-	-	-	-	-
	Community		326	477	692	420	420	420	310	200	90
	Heritage assets		592	592	627	627	627	627	627	627	627
	Investment properties		-	-	-	-	-	-	-	-	-
	Other assets		37 332	50 348	50 866	45 222	52 188	52 462	57 354	66 043	88 075
	Agricultural Assets										
	Biological assets										
	Intangibles										
	TOTAL ASSET REGISTER SUMMARY - PPE (WDV)		38 250	51 417	52 185	46 269	53 236	53 510	58 291	66 870	88 792

DC9 Frances Baard - Table A9 Asset Management - Continue

R	Description	Ref	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
	EXPENDITURE OTHER ITEMS										
	<u>Depreciation & asset impairment</u>		1 639	2 539	3 530	3 626	3 626	3 775	4 498	4 555	3 310
	<u>Repairs and Maintenance by Asset Class</u>		1 048	1 173	2 680	3 848	3 415	2 673	4 362	4 555	4 711
	<i>Infrastructure - Road transport</i>		-	-	-	-	-	-	-	-	-
	<i>Infrastructure - Electricity</i>		-	-	-	-	-	-	-	-	-
	<i>Infrastructure - Water</i>		5	-	-	-	-	-	-	-	-
	<i>Infrastructure - Sanitation</i>		-	-	-	-	-	-	-	-	-
	<i>Infrastructure - Other</i>		-	-	-	-	-	-	-	-	-
	Infrastructure		5	-	-	-	-	-	-	-	-
	Community		-	53	-	-	-	-	-	-	-
	Heritage assets		-	-	-	-	-	-	-	-	-
	Investment properties		-	-	-	-	-	-	-	-	-
	Other assets		1 043	1 119	2 680	3 848	3 415	2 673	4 362	4 555	4 711
	TOTAL EXPENDITURE OTHER ITEMS		2 688	3 712	6 210	7 473	7 041	6 448	8 860	9 110	8 021
	<i>Renewal of Existing Assets as % of total capex</i>		0.0%	11.7%	17.0%	17.8%	13.7%	19.5%	25.2%	6.3%	0.9%
	<i>Renewal of Existing Assets as % of deprecn"</i>		0.0%	47.7%	20.1%	16.7%	17.6%	20.9%	50.5%	18.3%	7.0%
	<i>R&M as a % of PPE</i>		2.7%	2.3%	5.1%	8.3%	6.4%	5.0%	7.5%	6.8%	5.3%
	<i>Renewal and R&M as a % of PPE</i>		3.0%	5.0%	6.0%	10.0%	8.0%	6.0%	11.0%	8.0%	6.0%

DC9 Frances Baard - Table A10 Basic service delivery measurement

Description	Ref	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Household service targets										
<u>Water:</u>										
Piped water inside dwelling					55 049	55 049	55 049	55 049	55 049	55 049
Piped water inside yard (but not in dwelling)					14 638	14 638	14 638	14 638	14 638	14 638
Using public tap (at least min.service level)					11 465	11 465	11 465	11 465	11 465	11 465
Other water supply (at least min.service level)										
<i>Minimum Service Level and Above sub-total</i>					81 152	81 152	81 152	81 152	81 152	81 152
Using public tap (< min.service level)					1 521	1 521	1 521	1 521	1 521	1 521
Other water supply (< min.service level)					2 140	2 140	2 140	2 140	2 140	2 140
No water supply										
<i>Below Minimum Service Level sub-total</i>					3 661	3 661	3 661	3 661	3 661	3 661
Total number of households					84 813	84 813	84 813	84 813	84 813	84 813
<u>Sanitation/sewerage:</u>										
Flush toilet (connected to sewerage)					59 312	59 312	59 312	59 312	59 312	59 312
Flush toilet (with septic tank)					6 269	6 269	6 269	6 269	6 269	6 269
Chemical toilet					-	-	-	-	-	-
Pit toilet (ventilated)					4 775	4 775	4 775	4 775	4 775	4 775
Other toilet provisions (> min.service level)					523	523	523	523	523	523
<i>Minimum Service Level and Above sub-total</i>					70 879	70 879	70 879	70 879	70 879	70 879
Bucket toilet					2 290	2 290	2 290	2 290	2 290	2 290
Other toilet provisions (< min.service level)					3 796	3 796	3 796	3 796	3 796	3 796
No toilet provisions					5 752	5 752	5 752	5 752	5 752	5 752
<i>Below Minimum Service Level sub-total</i>					11 838	11 838	11 838	11 838	11 838	11 838
Total number of households					82 717	82 717	82 717	82 717	82 717	82 717
<u>Energy:</u>										
Electricity (at least min.service level)					60 459	60 459	60 459	60 459	60 459	60 459
Electricity - prepaid (min.service level)										
<i>Minimum Service Level and Above sub-total</i>					60 459	60 459	60 459	60 459	60 459	60 459
Electricity (< min.service level)					22 428	22 428	22 428	22 428	22 428	22 428
Electricity - prepaid (< min. service level)										
Other energy sources										
<i>Below Minimum Service Level sub-total</i>					22 428	22 428	22 428	22 428	22 428	22 428
Total number of households					82 887	82 887	82 887	82 887	82 887	82 887

DC9 Frances Baard - Table A10 Basic service delivery measurement - Continue

Description	Ref	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<u>Refuse:</u>										
Removed at least once a week					49	49	49			
<i>Minimum Service Level and Above sub-total</i>		-	-	-	49	49	49	-	-	-
Removed less frequently than once a week					34	34	34			
Using communal refuse dump										
Using own refuse dump										
Other rubbish disposal										
No rubbish disposal										
<i>Below Minimum Service Level sub-total</i>		-	-	-	34	34	34	-	-	-
Total number of households		-	-	-	83	83	83	-	-	-
<u>Households receiving Free Basic Service</u>										
Water (6 kilolitres per household per month)					0	0	0			
Sanitation (free minimum level service)										
Electricity/other energy (50kwh per household per month)					0	0	0			
Refuse (removed at least once a week)										
<u>Cost of Free Basic Services provided (R'000)</u>										
Water (6 kilolitres per household per month)					14	14	14			
Sanitation (free sanitation service)					9	9	9			
Electricity/other energy (50kwh per household per month)					10	10	10			
Refuse (removed once a week)					7	7	7			
Total cost of FBS provided (minimum social package)		-	-	-	40	40	40	-	-	-
<u>Highest level of free service provided</u>										
Property rates (R value threshold)					15 000	15 000	15 000			
Water (kilolitres per household per month)					6	6	6			
Sanitation (kilolitres per household per month)										
Sanitation (Rand per household per month)										
Electricity (kwh per household per month)					50	50	50			
Refuse (average litres per week)										

DC9 Frances Baard - Table A10 Basic service delivery measurement - Continue

Description	Ref	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Revenue cost of free services provided (R'000)										
Property rates (R15 000 threshold rebate)					4	4	4			
Property rates (other exemptions, reductions and rebates)										
Water					12	12	12			
Sanitation										
Electricity/other energy					-	-	-			
Refuse										
Municipal Housing - rental rebates										
Housing - top structure subsidies										
Other										
Total revenue cost of free services provided (total social package)		-	-	-	16	16	16	-	-	-

***OTHER RELATED SUPPORTING
DOCUMENTATION***

DC9 Frances Baard - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'

Description	Ref	2008/9	2009/10	2010/11	Current Year 2011/12				2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
R											
REVENUE ITEMS:											
<u>Property rates</u>											
Total Property Rates		-	197 853	395 701	-	-	-	-	-	-	-
<i>less Revenue Foregone</i>		-									
Net Property Rates		-	197 853	395 701	-	-	-	-	-	-	-
<u>Service charges - electricity revenue</u>											
Total Service charges - electricity revenue		-									
<i>less Revenue Foregone</i>		-									
Net Service charges - electricity revenue		-	-	-	-	-	-	-	-	-	-
<u>Service charges - water revenue</u>											
Total Service charges - water revenue		15 815	12 550	12 789	-	-	-	-	-	-	-
<i>less Revenue Foregone</i>		-									
Net Service charges - water revenue		15 815	12 550	12 789	-	-	-	-	-	-	-
<u>Service charges - sanitation revenue</u>											
Total Service charges - sanitation revenue				3 360							
<i>less Revenue Foregone</i>											
Net Service charges - sanitation revenue		-	-	3 360	-	-	-	-	-	-	-
<u>Service charges - refuse revenue</u>											
Total refuse removal revenue				6 840							
Total landfill revenue											
<i>less Revenue Foregone</i>											
Net Service charges - refuse revenue		-	-	6 840	-	-	-	-	-	-	-
<u>Other Revenue by source</u>											
Other revenue		866 018	3 239 448	998 172	865 400	24 500	36 554		24 500	24 500	24 500
Total 'Other' Revenue		866 018	3 239 448	998 172	865 400	24 500	36 554	-	24 500	24 500	24 500

DC9 Frances Baard - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance' - Continue

Description	Ref	2008/9	2009/10	2010/11	Current Year 2011/12				2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
R											
EXPENDITURE ITEMS:											
<u>Employee related costs</u>											
Basic Salaries and Wages		14 782 647	19 900 876	23 039 941	27 238 400	27 238 400	24 759 080		30 205 940	31 735 530	33 402 510
Pension and UIF Contributions		3 501 098	3 577 082	3 764 510	5 082 390	5 082 390	4 257 074		5 644 880	5 922 890	6 229 870
Medical Aid Contributions			872 816	973 495	1 207 040	1 207 040	1 055 647		1 321 980	1 391 110	1 481 680
Overtime		-	39 833	36 148	-	15 200	30 200		15 000	15 000	15 000
Performance Bonus		586 791	699 596	405 240	459 620	459 620	360 000		464 450	470 030	475 080
Motor Vehicle Allowance		1 646 026	1 599 245	1 817 504	2 142 620	2 142 620	1 751 894		2 358 330	2 358 330	2 358 330
Cellphone Allowance			155 611	110 200	127 800	128 400	174 700		171 000	171 000	171 000
Housing Allowances		418 654	520 435	542 960	650 230	650 230	594 087		567 060	567 060	567 060
Other benefits and allowances				49 687	28 000	28 000	63 468		63 700	63 700	63 700
Payments in lieu of leave		-	161 803	525 850	573 860	573 860	515 780		699 650	708 720	744 230
Long service awards		629 086	825 976	48 581	154 240	154 240	180 496		180 240	189 120	199 840
Post-retirement benefit obligations		1 115 368	-	468 950	794 990	794 990	666 009		864 220	943 050	1 029 780
<i>sub-total</i>		22 679 670	28 353 272	31 783 066	38 459 190	38 474 990	34 408 434	-	42 556 450	44 535 540	46 738 080
<u>Less: Employees costs capitalised to PPE</u>											
Total Employee related costs		22 679 670	28 353 272	31 783 066	38 459 190	38 474 990	34 408 434	-	42 556 450	44 535 540	46 738 080
<u>Contributions recognised - capital</u>											
<i>List contributions by contract</i>											
Total Contributions recognised - capital		-	-	-	-	-	-	-	-	-	-
<u>Depreciation & asset impairment</u>											
Depreciation of Property, Plant & Equipment		1 639 363	2 538 833	3 529 853	3 625 550	3 625 550	3 775 200		4 498 000	4 555 000	3 310 000
Lease amortisation		-	-	-	-	-	-		-	-	-
Capital asset impairment		-	-	-	-	-	-		-	-	-
Depreciation resulting from revaluation of PPE		-	-	-	-	-	-		-	-	-
Total Depreciation & asset impairment		1 639 363	2 538 833	3 529 853	3 625 550	3 625 550	3 775 200	-	4 498 000	4 555 000	3 310 000
<u>Bulk purchases</u>											
Electricity Bulk Purchases		-	-	-	-	-	-		-	-	-
Water Bulk Purchases		12 946	10 367	48 903	-	-	-		-	-	-
Total bulk purchases		12 946	10 367	48 903	-	-	-	-	-	-	-
<u>Transfers and grants</u>											
Cash transfers and grants											
Non-cash transfers and grants		39 034 294	41 790 767	28 326 868	37 315 850	40 811 250	41 560 036		45 691 700	26 311 600	25 219 140
Total transfers and grants		39 034 294	41 790 767	28 326 868	37 315 850	40 811 250	41 560 036	-	45 691 700	26 311 600	25 219 140
<u>Contracted services</u>											
<i>List services provided by contract</i>											
<i>sub-total</i>		-	-	-	-	-	-	-	-	-	-

DC9 Frances Baard - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance' - Continue

Description	Ref	2008/9	2009/10	2010/11	Current Year 2011/12				2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
R											
Allocations to organs of state:											
Electricity											
Water											
Sanitation											
Other											
Total contracted services		-	-	-	-	-	-	-	-	-	-
Other Expenditure By Type											
Collection costs		-	-	-	-	-	-	-	-	-	-
Contributions to 'other' provisions		-	-	-	-	-	-	-	-	-	-
Consultant fees		3 163 821	1 483 581	1 462 860	3 499 320	3 566 800	3 129 705	1 285 800	1 125 980	1 146 890	
Audit fees		580 721	1 028 497	1 070 507	1 200 000	1 200 000	1 200 000	1 400 000	1 450 000	1 500 000	
General expenses		197 164	150 370	178 730	317 040	309 440	255 078	262 740	274 420	288 290	
Gifts				2 025	12 000	12 000	6 000	12 000	12 000	12 000	
<i>Advertisement</i>		652 114	441 080	879 458	1 367 720	1 367 720	913 999	1 117 090	1 178 450	1 238 090	
<i>Affiliation Fees</i>		126 815	202 939	253 768	270 000	310 000	310 000	335 400	351 130	368 510	
<i>Bank Charges</i>		52 539	53 387	55 538	62 670	62 670	49 988	68 640	72 070	74 950	
<i>Printing, stationery & publications</i>		361 487	374 729	488 692	708 430	746 430	590 698	814 710	848 420	885 070	
<i>Cleaning materials</i>		29 126	27 871	55 090	141 110	141 110	50 990	152 220	160 070	167 180	
<i>Computer software</i>			36 686	9 709	84 460	-	-	-	-	-	
<i>Council Campaigns</i>		140 536	109 671	128 719	380 590	50 000	50 000	131 000	138 340	145 810	
<i>Entertainment</i>		143 281	186 302	259 259	239 050	239 050	220 430	297 400	302 900	308 410	
<i>Free basic services</i>		13 831	11 406	-	-	-	-	-	-	-	
<i>Motor vehicle opratinbg cost</i>		402 309	402 182	429 558	492 960	591 940	647 140	700 550	709 400	716 690	
<i>Motor vehicle usage</i>			(419 709)	(32 628)	11 020	91 020		-	11 260	11 340	
<i>Incentive bonus</i>			-	-	100 000	-	-	-	-	-	
<i>Insurance</i>		345 920	190 986	241 865	416 750	416 750	325 688	419 610	423 090	426 020	
<i>Actuarial Losses</i>		5 822	176 834	655 877	-	-	-	500 000	500 000	500 000	
<i>Operating leases</i>				-	-	-	-	-	-	-	
<i>Municipal services & Taxes</i>		477 316	277 264	500 802	1 228 880	1 228 880	589 858	1 725 890	1 845 280	1 966 730	
<i>Postage</i>		6 157	9 977	10 382	22 100	22 100	12 000	10 000	10 600	11 240	
<i>Office requirements</i>		108 287	12 613	7 376	17 320	17 320	3 000	16 510	15 970	16 240	
<i>Pauper Burials</i>		8 000	11 200	2 000	22 000	22 000	3 000	10 000	10 560	11 130	
<i>Protective clothing</i>		7 991	8 472	11 928	22 600	22 600	11 600	25 800	26 340	26 790	
<i>Relocation Cost</i>		49 195	56 068	236 505	80 000	80 000	80 000	85 000	85 000	85 000	
<i>Rentals</i>			379 229	239 746	126 500	163 500	75 389	192 770	202 140	211 530	

DC9 Frances Baard - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance' - Continue

Description	Ref	2008/9	2009/10	2010/11	Current Year 2011/12				2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
R											
<i>Security Services</i>		138 157	172 889	344 641	348 800	416 700	405 063		464 510	487 730	507 240
<i>Telecommunications</i>		440 003	412 268	477 599	618 860	573 860	429 507		662 370	691 080	717 320
<i>Training</i>		706 808	809 200	564 928	965 900	765 900	616 000		1 050 000	1 105 800	1 164 950
<i>Study bursaries</i>				81 442	100 000	100 000	80 000		100 000	100 000	100 000
<i>Conference & Seminars</i>		-	-	116 153	312 920	302 920	153 693		428 350	437 900	447 830
<i>Accommodation</i>				663 663	770 050	1 139 890	925 478		1 702 500	1 779 770	1 861 710
<i>Transportation</i>		1 332 686	1 179 459	561 329	922 030	917 230	647 184		1 224 260	1 279 970	1 337 290
Total 'Other' Expenditure		9 490 086	7 785 454	9 957 519	14 861 080	14 877 830	11 781 488	-	15 195 120	15 635 670	16 254 250
Repairs and Maintenance											
Employee related costs											
Other materials		1 048 212	1 172 759	2 679 743	3 847 550	3 415 150	2 673 213		4 361 730	4 555 310	4 710 540
Contracted Services											
Other Expenditure											
Total Repairs and Maintenance Expenditure		1 048 212	1 172 759	2 679 743	3 847 550	3 415 150	2 673 213	-	4 361 730	4 555 310	4 710 540

DC9 Frances Baard - Supporting Table SA2 Matrix Financial Performance Budget (revenue source/expenditure type and dept.)

R	Description	Ref	Vote 1 - Council & Executive	Vote 2 - Budget & Treasury	Vote 3 - Corporate Services	Vote 4 - Planning & Development	Vote 5 - Project Management & Advisory Services	Total
Revenue By Source								
	Property rates		-	-	-	-	-	-
	Property rates - penalties & collection charges		-	-	-	-	-	-
	Service charges - electricity revenue		-	-	-	-	-	-
	Service charges - water revenue		-	-	-	-	-	-
	Service charges - sanitation revenue		-	-	-	-	-	-
	Service charges - refuse revenue		-	-	-	-	-	-
	Service charges - other		-	-	-	-	-	-
	Rental of facilities and equipment		-	81 600	-	-	550 000	631 600
	Interest earned - external investments		-	4 707 600	-	-	-	4 707 600
	Interest earned - outstanding debtors		-	-	-	-	-	-
	Dividends received		-	-	-	-	-	-
	Fines		-	-	-	-	-	-
	Licences and permits		-	-	-	-	-	-
	Agency services		-	-	-	-	-	-
	Other revenue		-	24 500	-	-	-	24 500
	Transfers recognised - operational		3 318 000	74 983 000	3 700 000	1 000 000	9 591 000	92 592 000
	Gains on disposal of PPE		-	100 000	-	-	-	100 000
	Total Revenue (excluding capital transfers and contributions)		3 318 000	79 896 700	3 700 000	1 000 000	10 141 000	98 055 700
Expenditure By Type								
	Employee related costs		8 202 090	7 504 890	9 882 310	10 223 820	6 743 340	42 556 450
	Remuneration of councillors		5 357 390	-	-	-	-	5 357 390
	Debt impairment		3 000	-	-	-	-	3 000
	Depreciation & asset impairment		-	3 298 000	650 000	350 000	200 000	4 498 000
	Finance charges		-	2 360 600	1 000	-	-	2 361 600
	Bulk purchases		-	-	-	-	-	-
	Other materials		114 000	1 002 560	2 137 800	891 870	215 500	4 361 730
	Contracted services		-	-	-	-	-	-
	Transfers and grants		1 075 000	1 540 000	2 686 000	8 555 710	31 834 990	45 691 700
	Other expenditure		4 745 240	2 545 810	4 707 060	1 993 910	1 203 100	15 195 120
	Loss on disposal of PPE		-	50 000	-	-	-	50 000
	Total Expenditure		19 496 720	18 301 860	20 064 170	22 015 310	40 196 930	120 074 990
	Surplus/(Deficit)		(16 178 720)	61 594 840	(16 364 170)	(21 015 310)	(30 055 930)	(22 019 290)
	Transfers recognised - capital		-	-	-	-	-	-
	Contributions recognised - capital		-	-	-	-	-	-
	Contributed assets		-	-	-	-	-	-
	Surplus/(Deficit) after capital transfers & contributions		(16 178 720)	61 594 840	(16 364 170)	(21 015 310)	(30 055 930)	(22 019 290)

DC9 Frances Baard - Supporting Table SA3 Supporting detail to 'Budgeted Financial Position'

Description	Ref	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
R										
ASSETS										
<u>Call investment deposits</u>										
Call deposits < 90 days		68 000 000	62 500 000	70 500 000	39 200 000	63 340 029	72 000 000	45 000 000	32 200 000	12 900 000
Other current investments > 90 days		2 100 000	2 800 000	2 900 000	2 800 000	2 800 000	2 800 000	2 800 000	2 800 000	2 800 000
Total Call investment deposits		70 100 000	65 300 000	73 400 000	42 000 000	66 140 029	74 800 000	47 800 000	35 000 000	15 700 000
<u>Consumer debtors</u>										
Consumer debtors		1 100	-	-	2 000	-	-	-	-	-
Less: Provision for debt impairment		-	-	-	-	-	-	-	-	-
Total Consumer debtors		1 100	-	-	2 000	-	-	-	-	-
<u>Debt impairment provision</u>										
Balance at the beginning of the year		-	-	-	-	-	-	-	-	-
Contributions to the provision		-	-	-	-	-	-	-	-	-
Bad debts written off		-	-	-	-	-	-	-	-	-
Balance at end of year		-	-	-	-	-	-	-	-	-
<u>Property, plant and equipment (PPE)</u>										
PPE at cost/valuation (excl. finance leases)		47 819 069	59 833 079	63 105 397	65 252 090	67 032 945	71 081 915	80 361 782	93 495 782	118 727 342
Leases recognised as PPE		-	-	266 597	266 597	266 597	266 597	266 597	266 597	266 597
Less: Accumulated depreciation		9 569 047	8 415 924	11 186 538	19 249 271	14 063 736	17 838 936	22 336 936	26 891 936	30 201 936
Total Property, plant and equipment (PPE)		38 250 022	51 417 155	52 185 456	46 269 416	53 235 806	53 509 576	58 291 443	66 870 443	88 792 003
LIABILITIES										
<u>Current liabilities - Borrowing</u>										
Short term loans (other than bank overdraft)		-	-	-	-	-	-	-	-	-
Current portion of long-term liabilities		-	1 129 864	1 292 770	1 129 864	1 444 017	1 332 909	1 444 020	1 785 496	1 785 496
Total Current liabilities - Borrowing		-	1 129 864	1 292 770	1 129 864	1 444 017	1 332 909	1 444 020	1 785 496	1 785 496
<u>Trade and other payables</u>										
Trade and other creditors		6 050 984	5 643 379	2 267 558	1 063 088	1 063 088	1 063 088	1 200 000	1 600 000	1 600 000
Unspent conditional transfers		7 951 455	6 544 350	4 727 383	544 350	544 350	578 442	578 441	578 441	578 441
VAT		-	-	-	-	-	-	-	-	-
Total Trade and other payables		14 002 439	12 187 729	6 994 941	1 607 438	1 607 438	1 641 529	1 778 441	2 178 441	2 178 441
<u>Non current liabilities - Borrowing</u>										
Borrowing		15 000 000	14 136 733	12 814 927	11 977 893	11 647 079	11 502 018	10 057 998	8 452 298	6 666 802
Finance leases (including PPP asset element)		-	-	-	-	-	-	-	-	-
Total Non current liabilities - Borrowing		15 000 000	14 136 733	12 814 927	11 977 893	11 647 079	11 502 018	10 057 998	8 452 298	6 666 802

DC9 Frances Baard - Supporting Table SA3 Supporting detail to 'Budgeted Financial Position' - Cont6inue

Description	Ref	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
R										
Provisions - non-current										
Retirement benefits		20 046 240	18 937 790	20 098 679	18 937 790	20 098 679	12 448 679	13 548 679	14 648 679	15 748 679
<i>List other major provision items</i>										
Refuse landfill site rehabilitation										
Other										
Total Provisions - non-current		20 046 240	18 937 790	20 098 679	18 937 790	20 098 679	12 448 679	13 548 679	14 648 679	15 748 679
CHANGES IN NET ASSETS										
Accumulated Surplus/(Deficit)										
Accumulated Surplus/(Deficit) - opening balance		39 413 801	45 320 290	62 896 446	48 318 222	44 352 105	44 352 105	87 958 072	66 176 395	61 895 921
GRAP adjustments		-			(166 543)	31 978 406	31 978 406			
Restated balance		39 413 801	45 320 290	62 896 446	48 151 678	76 330 511	76 330 511	87 958 072	66 176 395	61 895 921
Surplus/(Deficit)		7 665 327	4 348 025	13 573 110	(4 132 660)	(3 783 300)	4 217 412	(22 019 290)	(4 518 080)	3 558 330
Appropriations to Reserves		(10 113 200)	(2 691 550)	(4 415 020)	(3 399 680)	(4 483 167)	(4 665 900)	(9 013 270)	(13 134 000)	(25 231 560)
Transfers from Reserves		8 123 140	9 982 610	3 655 643	3 399 680	4 665 900	4 048 970	9 013 270	13 134 000	25 231 560
Depreciation offsets		231 222	233 543	237 605	233 540	231 222	237 605	237 605	237 605	237 605
Other adjustments		-	5 703 528	-	99 546	(796 673)	7 789 474	8	-	-
Accumulated Surplus/(Deficit)		45 320 290	62 896 446	75 947 785	44 352 105	72 164 493	87 958 072	66 176 395	61 895 921	65 691 856
Reserves										
Housing Development Fund										
Capital replacement		10 943 550	3 652 491	4 411 867	1 437 811	4 411 867	5 028 797	5 028 797	5 028 797	5 028 797
Capitalisation										
Self-insurance										
Other reserves (list)										
Revaluation		6 396 928	6 065 911	5 828 304	5 548 705	5 590 700	5 590 700	5 353 095	5 115 490	4 877 884
Total Reserves		17 340 478	9 718 402	10 240 171	6 986 516	10 002 568	10 619 497	10 381 892	10 144 287	9 906 682
TOTAL COMMUNITY WEALTH/EQUITY		62 660 768	72 614 848	86 187 956	51 338 621	82 167 060	98 577 569	76 558 288	72 040 208	75 598 538

DC9 Frances Baard - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)

Strategic Objective	Goal	Ref	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
R thousand											
Basic Services	Provision & maintenance of infrastructure & basic services		14 533 312	17 377 832	21 144 840	17 734 900	20 101 860	20 038 062	8 941 000	8 864 500	9 673 600
	Housing		1 391 224	1 550 172	2 083 235	3 000 000	4 077 950	4 077 950	1 200 000	-	-
	Water provision		22 997	21 259	12 789	-	-	-	-	-	-
	Sanitation Services		-	-	3 360	-	-	-	-	-	-
	Refuse Removal		-	-	6 840	-	-	-	-	-	-
	Electricity Provision		6 649	8 134	-	-	-	-	-	-	-
Municipal Institutional Development And Transformation	Social Services		-	-	-	-	-	-	-	-	-
	Integrated Development Planning		1 580 764	2 167 462	-	-	-	-	-	-	-
	Planning & Development		-	-	1 511 947	1 200 000	1 200 000	1 200 000	1 000 000	1 000 000	950 000
	Environmental Health		92 000	214 409	153 845	3 000 000	3 000 000	3 000 000	3 700 000	3 000 000	3 000 000
	Fire Fighting & Disaster Management		731 420	1 411 510	961 842	940 000	940 000	940 000	-	-	-
Local Economic Development	Local economic Development & Tourism		50 000	50 000	50 000	50 000	50 000	50 000	-	-	-
Municipal Financial Viability and Management	To effectively manage the revenue and expenditure functions of the municipality		66 634 207	66 158 139	69 705 872	72 717 500	72 717 500	72 571 215	78 646 700	81 103 160	88 143 110
	To implement an effective system of budgeting and in year reporting procedures		500 000	3 617 566	1 242 288	1 250 000	1 250 000	1 250 000	1 250 000	1 250 000	1 250 000
Good Governance and Public Participation	Good Governance		2 148 248	1 258 810	1 393 914	1 624 000	1 624 000	1 624 000	3 318 000	3 751 000	4 787 000
Total Revenue (excluding capital transfers and contributions)		###	87 690 821	93 835 290	98 270 774	101 516 400	104 961 310	104 751 227	98 055 700	98 968 660	107 803 710

DC9 Frances Baard - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)

Strategic Objective	Goal	Ref	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Basic Services	To facilitate and support the eradication of backlogs in infrastructure		27 575 664	27 088 778	23 855 196	29 319 700	32 445 670	32 695 670	32 988 060	10 755 690	11 637 530
	Provision of basic services to other rural areas within DMA		37 679	31 719	2010/11	-	-	-	-	-	-
	To support maintenance of municipal roads		-	273 399	429 944	840 900	871 700	777 102	831 180	859 490	889 260
	To support the maintenance of municipal infrastructure		-	-	-	-	-	-	-	-	-
	To facilitate and support provision of housing		1 394 000	1 875 153	2 148 223	3 936 340	4 408 680	3 511 756	4 588 320	4 388 320	4 560 820
	Management of basic service delivery		1 225 408	1 493 649	1 710 459	2 510 530	2 499 530	2 482 080	1 789 370	1 874 400	1 947 840
Municipal Institutional Development And Transformation	Prepare and monitor implementation of IDP		4 535 093	3 212 150	1 276 885	1 546 660	1 546 660	1 280 376	1 889 200	2 012 590	2 104 280
	Mange of planning & Development services		1 004 434	1 026 416	2 811 206	2 517 190	2 517 190	2 721 599	2 471 630	2 547 160	2 567 430
	To Prepare and Review Spatial Development Frameworks in Municipalities and DMA		-	861 864	1 371 875	2 593 650	2 677 790	2 378 844	2 236 620	2 495 640	1 942 270
	Develop and supply geographic information services to users in the district		-	500 858	768 930	1 870 470	1 906 670	1 792 505	2 463 230	3 537 560	3 229 350
	To facilitate community related services in the DMA		749 402	399 477	-	-	-	-	-	-	-
	Provision of effective IT service to all users & stakeholders		3 122 549	2 483 470	3 917 586	4 575 820	4 211 360	3 511 303	4 667 780	4 181 650	4 323 930
	Provision of an efficient and effective HR Function		2 481 431	2 113 319	3 079 489	4 109 070	4 165 510	3 615 365	4 271 570	4 172 430	4 358 540
	To manage auxiliary services efficiently and effectively		2 929 653	5 741 446	5 099 127	6 836 180	6 896 180	5 157 785	8 129 780	8 550 480	8 959 110

DC9 Frances Baard - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure) - Continue

Strategic Objective	Goal	Ref	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
	Rendering of effective environmental protection services an food safety programmers		1 415 317	2 203 681	1 712 598	2 437 090	2 437 090	3 267 032	2 995 040	2 298 460	2 392 200
	Rendering of disaster management services in the district		1 843 984	2 435 139	2 622 317	3 789 840	3 359 340	3 342 357	4 583 770	4 433 040	4 109 850
Local Economic Development	Enhance local economic development trough LED capacity building and tourism		3 974 737	3 972 439	4 055 598	6 384 270	6 520 300	5 854 986	8 370 860	13 631 810	13 017 200
Municipal Financial Viability and Management	Ensure that all financial systems and procedures are managed properly and effectively		6 833 984	8 762 171	5 570 139	4 835 130	4 835 130	4 826 145	5 909 630	5 180 020	5 160 230
	To implement a effective system of supply chain management		983 111	1 324 826	1 849 296	2 070 740	2 170 740	2 108 877	2 405 610	2 518 740	2 606 410
	To implement an effective system of budgeting and in year reporting procedures		2 028 031	4 088 269	7 136 877	4 869 882	4 952 682	4 580 121	6 734 041	6 941 317	5 913 226
	To effectively manage the revenue and expenditure functions of the municipality and ensure that proper asset management systems are in place		1 556 549	1 589 787	1 849 510	2 940 810	3 083 790	2 938 453	2 667 010	2 802 930	2 938 260
	To establish a support service to category "B" municipalities		176 351	355 502	620 598	423 468	430 668	398 271	585 569	603 593	514 194
Good Governance and Public Participation	Political oversight & administration		11 204 122	9 959 641	9 241 509	11 423 310	11 453 310	8 942 693	12 877 430	13 212 180	13 849 010
	Ensure accountable administration		3 718 778	5 948 190	2 175 131	3 893 270	3 753 270	2 878 148	4 210 660	4 408 350	4 609 270
	Communication Services		1 235 217	1 745 922	1 346 270	1 924 740	1 601 350	1 472 346	2 408 630	2 080 890	2 615 170
			80 025 494	89 487 265	84 648 760	105 649 060	108 744 610	100 533 815	120 074 990	103 486 740	104 245 380

DC9 Frances Baard - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)

Strategic Objective	Goal	Goal Code	Ref	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Basic Services	To facilitate and support the eradication of backlogs in infrastructure	A		23 382 060	-	-	20 000	-	-	127 000	-	-
	Provision of basic services to other rural areas within DMA	A			2010/11							
	To support maintenance of municipal roads	A		-	-	-	180 000	180 000	-	-	-	-
	To support the maintenance of municipal infrastructure	A										
	To facilitate and support provision of housing	A		-	306 816	6 290	39 400	72 100	87 700	642 700	-	-
	Management of basic service delivery	A		1 490 000	8 279 945	684 513	1 049 000	1 124 000	724 000	85 000	-	-
Municipal Institutional Development And Transformation	Prepare and monitor implementation of IDP	B		39 330	45 000	1 146	9 500	9 500	-	21 500	-	-
	Mange of planning & Development services	B		-	7 012	-	-	-	-	-	-	-
	To Prepare and Review Spatial Development Frameworks in Municipalities and DMA	B		-	-	13 946	-	-	-	-	-	-
	Develop and supply geographic information services to users in the district	B		-	60 884	90 942	40 000	40 000	-	90 000	-	-

DC9 Frances Baard - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure) - Continue

Strategic Objective	Goal	Goal Code	Ref	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
R	To facilitate community related services in the DMA	B		4 225	-	-	-	-	-	-	-	-
	Provision of effective IT service to all users & stakeholders	B		637 217	556 976	2 043 038	416 000	1 116 640	1 171 820	900 000	189 000	196 560
	Provision of an efficient and effective HR Function	B		-	-	5 785	-	-	-	-	-	-
	To manage auxiliary services efficiently and effectively	B		-	358 878	35 773	21 000	21 000	-	509 270	-	-
	Rendering of effective environmental protection services an food safety programmers	B		16 064	12 419	-	-	-	-	3 000	-	-
	Rendering of disaster management services in the district	B		342 539	182 547	791 750	1 200 000	1 600 000	1 600 000	4 672 000	12 145 000	25 035 000
Local Economic Development	Enhance local economic development trough LED capacity building and tourism	C		-	-	27 093	41 180	26 000	-	10 000	-	-
Municipal Financial Viability and Management	Ensure that all financial systems and procedures are managed properly and effectively	D		-	2 805	10 650	20 000	-	-	-	-	-
	To implement a effective system of supply chain management	D		56 341	4 646	-	-	-	-	71 000	200 000	-

DC9 Frances Baard - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure) - Continue

Strategic Objective	Goal	Goal Code	Ref	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
R	To implement an effective system of budgeting and in year reporting procedures	D		13 131	-	109 186	3 600	3 600	3 600	-	-	-
	To effectively manage the revenue and expenditure functions of the municipality and ensure that proper asset management systems are in place	D		-	430 600	278 109	300 000	279 000	284 474	1 755 000	600 000	-
	To establish a support service to category "B" municipalities	D										
Good Governance and Public Participation	Political oversight & administration	E		1 314 508	42 045	69 870	-	5 000	5 000	7 400	-	-
	Ensure accountable administration	E		17 382	19 121	7 659	-	140 000	140 000	-	-	-
	Communication Services	E		-	56 840	1 579	60 000	49 060	32 376	119 400	-	-
				27 312 797	10 366 535	4 177 330	3 399 680	4 665 900	4 048 970	9 013 270	13 134 000	25 231 560

DC9 Frances Baard - Supporting Table SA7 Measureable performance objectives

Description	Unit of measurement	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Vote1 - Executive & Council										
Good Governance and Public Participation										
Committee Services & Administration								100.0%	100.0%	100.0%
<i>Ensure administrative support to Council and the Office of the Municipal Manager.</i>	% of compliance to applicable legislation							100.0%	100.0%	100.0%
Communications										
<i>Implement branding initiatives and improve the professional image of the municipality.</i>	% of identified programmes							100.0%	100.0%	100.0%
<i>Ensure an effective communication network in the municipality.</i>	% of identified programmes							100.0%	100.0%	100.0%
<i>Promote and implement Customer Care Programmes.</i>	% of identified programmes							100.0%	100.0%	100.0%
Internal Audit & Risk Management										
<i>Implement the approved Internal Audit plan</i>	% Implementation of approved Internal Audit Plan							100.0%	100.0%	100.0%
<i>Implement & maintain an Anti-Corruption Policy</i>	% Implementation of approved Anti-corruption Policy							100.0%	100.0%	100.0%
Vote2 - Budget & Treasury										
Sound Financial Management										
Budget Office										
<i>Ensure budget process & reporting mechanisms are in line with MFMA & NT guidelines</i>	% of compliance to applicable legislation							100.0%	100.0%	100.0%
<i>Ensure accurate & timeous reporting to all stakeholders</i>	% of compliance to applicable legislation							100.0%	100.0%	100.0%
<i>Compile & implement a financial plan</i>	% Implementation of approved Financial Plan							100.0%	100.0%	100.0%
<i>Support capacity building & performance management</i>	% of identified programmes							100.0%	100.0%	100.0%

DC9 Frances Baard - Supporting Table SA7 Measureable performance objectives - Continue

Description	Unit of measurement	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2012/13	Budget Year +2 2013/14
Revenue & Expenditure										
<i>Maintain effective payroll management system as per legislation</i>	% of compliance to applicable legislation							100.0%	100.0%	100.0%
<i>Ensure creditor payments as per legislation</i>	% of compliance to applicable legislation							100.0%	100.0%	100.0%
<i>Manage & maintain an effective revenue system</i>	% of compliance to applicable legislation							100.0%	100.0%	100.0%
<i>Management of financial resources according to councils investment policy</i>	% of compliance to applicable policy							100.0%	100.0%	100.0%
<i>Management of councils assets</i>	% of compliance to applicable policy							100.0%	100.0%	100.0%
SCM										
<i>Acquire goods & services timely in accordance with councils SCM policy</i>	% of compliance to applicable policy							100.0%	100.0%	100.0%
<i>Maintain an effective store function in accordance with councils SCM policy</i>	% of compliance to applicable policy							100.0%	100.0%	100.0%
<i>Promote & increase procurement with SMME's in accordance with councils SCM policy</i>	% of compliance to applicable policy							100.0%	100.0%	100.0%
Support effective & efficient financial management principles & procedures at category B municipalities										
Budget Office										
<i>Support Category B municipalities in financial management & reporting</i>	% of identified programmes							100.0%	100.0%	100.0%
SCM										
<i>Assist category B municipalities with SCM</i>	% of identified programmes							100.0%	100.0%	100.0%

DC9 Frances Baard - Supporting Table SA7 Measureable performance objectives - Continue

Description	Unit of measurement	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Vote 3 - Corporate Services										
Provide an effective, efficient & economic information communication technology environment for improved service delivery										
ICT										
Create a conducive IT environment that enables service delivery	% of identified programmes							60.0%	80.0%	100.0%
Facilitate the creation of a conducive IT environment in the local municipalities	% of identified programmes							60.0%	80.0%	100.0%
To institute business continuity in the district by 2016	% of identified programmes							60.0%	80.0%	100.0%
To provide a fully effective human resource management function to the district & support local municipalities										
HR										
To provide, support & assistance with labour relations management	% of compliance to applicable legislation & policy							100.0%	100.0%	100.0%
To provide, support & assist the district with organisational development functions	% of identified programmes							100.0%	100.0%	100.0%
To provide, support & assist the district with sound human resource administration	Excellent Service delivery to the district							100.0%	100.0%	100.0%
To provide, support & assist the district with training & development	% of identified programmes							100.0%	100.0%	100.0%
To ensure effective human resource planning	% of identified programmes							100.0%	100.0%	100.0%
To ensure the establishment of a district HR forum	% of identified programmes							100.0%	100.0%	100.0%

DC9 Frances Baard - Supporting Table SA7 Measureable performance objectives - Continue

Description	Unit of measurement	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
To ensure efficient, effective & economic office support services										
Office Support Services										
<i>Maintenance of quality customer care services</i>	Reduction in complaints							100.0%	100.0%	100.0%
<i>Rendering of administrative support</i>	Excellent Service delivery to the district							100.0%	100.0%	100.0%
<i>Maintenance of machinery & payment of expenditure</i>	% of compliance to applicable legislation, policies & service level agreements							100.0%	100.0%	100.0%
To render effective & sustained municipal health services in the district										
Environmental Health										
<i>To improve the quality of water in the district in accordance to the Blue & Green Drop Regulations by 2014</i>	% of identified programmes							60.0%	80.0%	100.0%
<i>To render municipal health education & awareness programmes in the district by 2012</i>	% of identified programmes							100.0%	100.0%	100.0%
<i>To ensure compliance of food products, food & non-food premises in the district by 2014</i>	% of compliance to applicable legislation							100.0%	100.0%	100.0%
To render effective & sustained environmental health services in the district										
<i>Ensure compliance to environmental policies & standards in the district by 2014</i>	% of compliance to applicable legislation							100.0%	100.0%	100.0%
<i>To render & or support environmental education & awareness programmes in the district by 2014</i>	% of identified programmes							100.0%	100.0%	100.0%

DC9 Frances Baard - Supporting Table SA7 Measureable performance objectives - Continue

Description	Unit of measurement	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Vote4 - Planning & Development										
To manage the implementation & maintenance of an effective performance management system										
IDP/PMS										
<i>To facilitate & administer performance plans & performance agreements for Section 57 managers, linked to the SDBIP for the financial year</i>	% of compliance to applicable legislation							100.0%	100.0%	100.0%
<i>To facilitate four (4) quarterly reviews for section 57 managers</i>	% of compliance to applicable legislation							100.0%	100.0%	100.0%
<i>To compile & submit four (4) quarterly institutional performance reports to the mayoral committee & council</i>	% of compliance to applicable legislation							100.0%	100.0%	100.0%
<i>To facilitate the annual institutional performance management review iro section 57 managers</i>	% of compliance to applicable legislation							100.0%	100.0%	100.0%
<i>To amend & update the performance management policy</i>	% of compliance to applicable policy							100.0%	100.0%	100.0%
To support the implementation & maintenance of performance management in the local municipalities of the district										
IDP/PMS										
<i>To ensure the implementation & maintenance of PMS in the local municipalities in the district</i>	% of compliance to applicable legislation							100.0%	100.0%	100.0%
To facilitate the preparation of credible IDP's in										
<i>To prepare & review the district IDP</i>	% of compliance to applicable legislation							100.0%	100.0%	100.0%

DC9 Frances Baard - Supporting Table SA7 Measureable performance objectives - Continue

Description	Unit of measurement	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<i>To support the preparation & review of IDP's in the local municipalities</i>	% of compliance to applicable legislation							100.0%	100.0%	100.0%
<i>To facilitate the review of identified sector plans</i>	% of compliance to applicable legislation							100.0%	100.0%	100.0%
To grow & diversify the district economy by optimising all available resources										
LED										
<i>To promote & ensure SMME capacity building programmes</i>	% of identified programmes							100.0%	100.0%	100.0%
<i>To promote & support the main economic sectors in the district (e.g. Agriculture, mining)</i>	% of identified programmes							100.0%	100.0%	100.0%
<i>To facilitate the development of LED strategies for local municipalities</i>	% of identified programmes							100.0%	100.0%	100.0%
To develop & promote tourism in the district										
Tourism										
<i>To promote tourism enterprise development</i>	% of identified programmes							100.0%	100.0%	100.0%
<i>To facilitate the implementation of the Tourism BEE charter</i>	Compliance to charter							100.0%	100.0%	100.0%
<i>To support & co-ordinate local stakeholder involvement in tourism</i>	% of identified programmes							100.0%	100.0%	100.0%
<i>To support tourism product owners to comply with the Star Grading Council</i>	% of identified programmes							100.0%	100.0%	100.0%
<i>To market the district as a preferred tourism destination</i>	% of identified programmes							100.0%	100.0%	100.0%
Provide an effective, efficient, economic & sustainable GIS for the district										
GIS										
<i>To ensure that the GIS delivers on municipal requirements in accordance with the districts GIS policy</i>	% of compliance to applicable policy							100.0%	100.0%	100.0%
<i>To ensure that GIS is used as a planning tool in municipal service delivery</i>	Improved planning							100.0%	100.0%	100.0%
<i>To document all GIS data in accordance with national & international metadata standards by 2014</i>	% of compliance to standards							100.0%	100.0%	100.0%

DC9 Frances Baard - Supporting Table SA7 Measureable performance objectives - Continue

Description	Unit of measurement	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<i>To capacitate both the district & local municipalities about the functionality of GIS as a planning tool</i>	% of identified programmes							100.0%	100.0%	100.0%
<i>To ensure user friendly GIS mapping applications</i>	Sharing of user friendly information							100.0%	100.0%	100.0%
<i>To integrate FBDM's GIS data with other database systems housed within the district municipality</i>	Integrated GIS information systems							100.0%	100.0%	100.0%
To facilitate the development of sustainable human settlement through town planning legislation & policies in the district										
Spatial Planning										
<i>To facilitate the development of Urban areas in accordance with approved spatial plans</i>	% of compliance to applicable legislation							100.0%	100.0%	100.0%
<i>accordance with approved plans (Building regulations</i>	% of compliance to							100.0%	100.0%	100.0%
To ensure effective & efficient disaster risk Fire fighting & Disaster Management										
<i>To build integrated institutional capacity for disaster risk management in the district</i>	Integrated capacity building programmes							100.0%	100.0%	100.0%
<i>To implement the disaster risk reduction management plan by 2014</i>	Implementation of plan							100.0%	100.0%	100.0%
<i>To ensure effective & efficient response & recovery to destitute families</i>	% of identified programmes							100.0%	100.0%	100.0%
To reduce the adverse effect of veld fires in the district										
<i>To comply with the veld & forest fires Act 101 of 1998</i>	% of compliance to applicable legislation							100.0%	100.0%	100.0%
<i>To build fire fighting capacity in the district</i>	% of identified programmes							100.0%	100.0%	100.0%
To ensure the effective co-ordination of the security function										
<i>To ensure the safeguarding of council's assets</i>	% of compliance to applicable legislation							100.0%	100.0%	100.0%

DC9 Frances Baard - Supporting Table SA7 Measureable performance objectives - Continue

Description	Unit of measurement	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
To adhere to Occupational Health & Safety standards by 2013	% of compliance to applicable Act							100.0%	100.0%	100.0%
To ensure that regular inspections are done as per the OH&S Act										
Vote 5 - Project Management & Advisory Services										
Provision of basic services	Reduction in service backlogs							100.0%	100.0%	100.0%
Project Management Services										
To ensure sustainable municipal infrastructure services in the district										
To assist with planning & infrastructure project identification	Funded projects							100.0%	100.0%	100.0%
To improve housing delivery within the framework of sustainable human settlements	% of compliance to applicable legislation									
Housing								100.0%	100.0%	100.0%
To ensure that the district acquires level 3 accreditation										

DC9 Frances Baard - Supporting Table SA8 Performance indicators and benchmarks

Description of financial indicator	Basis of calculation	2008/9	2009/10	2010/11	Current Year 2011/12				2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<u>Borrowing Management</u>											
Credit Rating											
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	2.8%	3.9%	5.4%	3.0%	2.9%	3.1%	0.0%	2.9%	3.4%	3.3%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing /Own Revenue	20.4%	33.2%	57.3%	53.3%	53.3%	55.6%	0.0%	64.1%	61.1%	58.4%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<u>Safety of Capital</u>											
Gearing	Long Term Borrowing/ Funds & Reserves	86.5%	145.5%	125.1%	171.4%	116.4%	108.3%	0.0%	96.9%	83.3%	67.3%
<u>Liquidity</u>											
Current Ratio	Current assets/current liabilities	4.2	4.0	6.0	5.8	8.7	9.8	-	6.2	4.2	2.0
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	-	-	-	-	-	-	-	-	-	-
Liquidity Ratio	Monetary Assets/Current Liabilities	3.8	3.6	5.6	5.6	8.5	9.7	-	6.0	4.0	1.8
<u>Revenue Management</u>											
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing		822.9%	2094.6%	1973.6%	101.2%	0.0%	1137.9%	0.0%	101.8%	126.5%
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)			67.8%	2108.7%	1980.3%	101.2%	0.0%	1137.9%	0.0%	101.8%	126.5%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	8.7%	6.8%	4.1%	0.8%	0.8%	0.8%	0.0%	1.3%	1.5%	1.5%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old										
<u>Creditors Management</u>											
Creditors System Efficiency	% of Creditors Paid Within Terms (within MFMA' s 65(e))										
Creditors to Cash and Investments		8.9%	8.9%	3.1%	1.5%	1.1%	1.5%	0.0%	2.6%	4.9%	12.1%
<u>Other Indicators</u>											
Electricity Distribution Losses (2)	% Volume (units purchased and generated less units sold)/units purchased and generated										
Water Distribution Losses (2)	% Volume (units purchased and own source less units sold)/Total units purchased and own source										

DC9 Frances Baard - Supporting Table SA8 Performance indicators and benchmarks

Description of financial indicator	Basis of calculation	2008/9	2009/10	2010/11	Current Year 2011/12				2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Employee costs	Employee costs/(Total Revenue - capital revenue)	25.9%	30.2%	32.3%	37.9%	36.7%	32.8%		43.4%	45.0%	43.4%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	30.3%	34.7%	36.7%	43.3%	41.9%	37.0%		48.9%	50.7%	48.8%
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	1.2%	1.2%	2.7%	3.8%	3.3%	2.6%		4.4%	4.6%	4.4%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	4.4%	6.3%	7.1%	5.6%	5.4%	5.5%	0.0%	7.0%	6.8%	5.0%
<u>IDP regulation financial viability indicators</u>											
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)	1.8	1.6	1.3	1.0	1.0	1.0	-	0.9	0.9	0.9
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	12419.6%	2483.3%	599.2%	915.8%	89.5%	95.5%	0.0%	205.8%	233.2%	232.0%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	11.4	9.3	12.1	9.2	12.1	10.1	-	5.3	4.5	1.8

DC9 Frances Baard - Supporting Table SA9 Social, economic and demographic statistics and assumptions

Description of economic indicator	Basis of calculation	1996 Census	2001 Census	2007 Survey	2008/9	2009/10	2010/11	Current Year 2011/12	2012/13 Medium Term Revenue & Expenditure Framework		
Demographics											
Population											
Females aged 5 - 14											
Males aged 5 - 14											
Females aged 15 - 34											
Males aged 15 - 34											
Unemployment											
Household income (households) (1.)											
None											
R1 - R4800											
R4800 - R9600											
Poverty profiles (2.)											
Insert description											
Household/demographics (000)											
Number of people in municipal area											
Number of poor people in municipal area											
Number of households in municipal area											
Number of poor households in municipal area											
Definition of poor household (R per month)											
Housing statistics (3.)											
Formal											
Informal											
Total number of households		-	-	-	-	-	-	-	-	-	-
Dwellings provided by municipality (4.)											
Dwellings provided by province/s											
Dwellings provided by private sector (5.)											
Total new housing dwellings		-	-	-	-	-	-	-	-	-	-
Economic (6.)											
Inflation/inflation outlook (CPIX)											
Interest rate - borrowing											
Interest rate - investment											
Remuneration increases											
Consumption growth (electricity)											
Consumption growth (water)											
Collection rates (7.)											
Property tax/service charges											
Rental of facilities & equipment											
Interest - external investments											
Interest - debtors											
Revenue from agency services											

DC9 Frances Baard Supporting Table SA10 Funding measurement

Description	MFMA section	Ref	2008/9	2009/10	2010/11	Current Year 2011/12				2012/13 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Funding measures												
Cash/cash equivalents at the year end - R'000	18(1)b		68 206	63 067	73 128	68 898	93 816	72 817	99 591	45 454	32 393	13 244
Cash + investments at the yr end less applications - R'000	18(1)b		45 007	29 790	40 929	20 749	41 524	56 754	-	28 620	14 258	(891)
Cash year end/monthly employee/supplier payments	18(1)b		11.4	9.3	12.1	9.2	12.1	10.1	-	5.3	4.5	1.8
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)		7 897	4 582	13 811	(3 899)	(3 552)	4 455	-	(21 782)	(4 280)	3 796
Service charge rev % change - macro CPIX target exclusive	18(1)a,(2)		N.A.	1237.4%	91.1%	(106.0%)	(6.0%)	(6.0%)	0.0%	(6.0%)	(6.0%)	(6.0%)
Cash receipts % of Ratepayer & Other revenue	18(1)a,(2)		67.8%	2108.7%	1988.4%	101.2%	0.0%	1137.9%	0%	101.8%	126.5%	109.9%
Debt impairment expense as a % of total billable revenue	18(1)a,(2)		1.1%	8.4%	86.2%	3.3%	0.3%	0.0%	0.0%	0.5%	0.5%	0.5%
Capital payments % of capital expenditure	18(1)c;19		84.7%	138.6%	100.0%	100.0%	100.0%	115.2%	0.0%	100.0%	100.0%	100.0%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Grants % of Govt. legislated/gazetted allocations	18(1)a									100.0%	100.0%	100.0%
Current consumer debtors % change - incr(decr)	18(1)a		N.A.	(16.5%)	(36.3%)	(79.6%)	1.1%	0.0%	(100.0%)	56.0%	15.4%	6.7%
Long term receivables % change - incr(decr)	18(1)a		N.A.	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
R&M % of Property Plant & Equipment	20(1)(vi)		2.7%	2.3%	5.1%	8.3%	6.4%	5.0%	0.0%	7.8%	7.0%	0.0%
Asset renewal % of capital budget	20(1)(vi)		0.0%	11.7%	17.0%	17.8%	13.7%	19.5%	0.0%	25.2%	6.3%	0.9%
Supporting indicators												
% incr total service charges (incl prop rates)	18(1)a			1243.4%	97.1%	(100.0%)	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% incr Property Tax	18(1)a			0.0%	97.9%	(100.0%)	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% incr Service charges - electricity revenue	18(1)a			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% incr Service charges - water revenue	18(1)a			(20.6%)	1.9%	(100.0%)	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% incr Service charges - sanitation revenue	18(1)a			0.0%	0.0%	(100.0%)	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% incr Service charges - refuse revenue	18(1)a			0.0%	0.0%	(100.0%)	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% incr in Service charges - other	18(1)a			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Total billable revenue	18(1)a		61	255	673	90	931	873	-	632	643	690
Service charges			16	212	419	-	-	-	-	-	-	-
Property rates			-	200	396	-	-	-	-	-	-	-
Service charges - electricity revenue			-	-	-	-	-	-	-	-	-	-
Service charges - water revenue			16	13	13	-	-	-	-	-	-	-
Service charges - sanitation revenue			-	-	3	-	-	-	-	-	-	-
Service charges - refuse removal			-	-	7	-	-	-	-	-	-	-
Service charges - other			-	-	-	-	-	-	-	-	-	-
Rental of facilities and equipment			45	43	254	90	931	873	-	632	643	690
Capital expenditure excluding capital grant funding			27 313	10 367	4 177	3 400	4 666	4 049	-	9 013	13 134	25 232
Cash receipts from ratepayers	18(1)a		1 157	89 346	46 855	967	-	10 350	-	668	845	785
Ratepayer & Other revenue	18(1)a		1 708	4 237	2 356	955	955	909	-	656	668	714

DC9 Frances Baard Supporting Table SA10 Funding measurement - Continue

Description	MFMA section	Ref	2008/9	2009/10	2010/11	Current Year 2011/12				2012/13 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Operating and Capital Grant Revenue	18(1)a		76 836	83 346	90 264	95 603	99 048	99 081	-	92 592	93 253	101 840
Capital expenditure - total	20(1)(vi)		27 313	10 367	4 177	3 400	4 666	4 049	-	9 013	13 134	25 232
Capital expenditure - renewal	20(1)(vi)		-	1 211	710	605	639	788	-	2 272	834	232
Supporting benchmarks												
Growth guideline maximum			6.0%	6.0%	6.0%	6.0%	6.0%	6.0%		6.0%	6.0%	6.0%
CPI guideline			4.3%	3.9%	4.6%	5.2%	5.2%	5.2%		5.1%	4.3%	4.5%
DoRA operating grants total MFY			63 142	69 957	78 543	91 613	91 613	91 613	90 692	90 692	93 253	101 840
DoRA capital grants total MFY			7 486	8 703	6 138	-	185	185	-	-	-	-
Provincial operating grants			1 747	3 161	5 386	3 990	3 990	3 990	1 900	1 900	-	-
Provincial capital grants			-	-	-	-	-	-	-	-	-	-
District Municipality grants												
Total gazetted/advised national, provincial and district grants										92 592	93 253	101 840
Average annual collection rate (arrears inclusive)												
DoRA operating												
Equitable Shre										87 442	91 003	99 640
MSIG										1 000	1 000	950
FMG										1 250	1 250	1 250
EPEP										1 000		
Housing										1 200		
Environmental Health										700		
										92 592	93 253	101 840
DoRA capital												
Trend												
DC9 Frances Baard Supporting Table SA10 Funding measurement - Continue			-	-	-	-	-	-	-	-	-	-
Total Operating Revenue			87 691	93 835	98 271	101 516	104 961	104 751	-	98 056	98 969	107 804
Total Operating Expenditure			80 025	89 487	84 698	105 649	108 745	100 534	-	120 075	103 487	104 245
Operating Performance Surplus/(Deficit)			7 665	4 348	13 573	(4 133)	(3 783)	4 217	-	(22 019)	(4 518)	3 558
Cash and Cash Equivalents (30 June 2012)										45 454		
Revenue												
% Increase in Total Operating Revenue				7.0%	4.7%	3.3%	3.4%	(0.2%)	(100.0%)	(6.6%)	0.9%	8.9%
% Increase in Property Rates Revenue				0.0%	100.0%	(100.0%)	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% Increase in Electricity Revenue				0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% Increase in Property Rates & Services Charges				1243.4%	97.1%	(100.0%)	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

DC9 Frances Baard Supporting Table SA10 Funding measurement - Continue

Description	MFMA section	Ref	2008/9	2009/10	2010/11	Current Year 2011/12				2012/13 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Expenditure												
% Increase in Total Operating Expenditure				11.8%	(5.4%)	24.7%	2.9%	(7.6%)	(100.0%)	10.4%	(13.8%)	0.7%
% Increase in Employee Costs				25.0%	12.1%	21.0%	0.0%	(10.6%)	(100.0%)	10.6%	4.7%	4.9%
% Increase in Electricity Bulk Purchases				0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Average Cost Per Budgeted Employee Position (Remuneration)					3 178 307	298 133				337 750		
Average Cost Per Councillor (Remuneration)					172 631.01	220 857.20				214 295.60		
R&M % of PPE			2.7%	2.3%	5.1%	8.3%	6.4%	5.0%		7.5%	6.8%	5.3%
Asset Renewal and R&M as a % of PPE			3.0%	5.0%	6.0%	10.0%	8.0%	6.0%		11.0%	8.0%	6.0%
Debt Impairment % of Total Billable Revenue			1.1%	8.4%	86.2%	3.3%	0.3%	0.0%	0.0%	0.5%	0.5%	0.5%
Capital Revenue												
Internally Funded & Other (R'000)			12 313	10 367	4 177	3 400	4 666	4 049	-	9 013	13 134	25 232
Borrowing (R'000)			15 000	-	-	-	-	-	-	-	-	-
Grant Funding and Other (R'000)			-	-	-	-	-	-	-	-	-	-
Internally Generated funds % of Non Grant Funding			45.1%	100.0%	100.0%	100.0%	100.0%	100.0%	0.0%	100.0%	100.0%	100.0%
Borrowing % of Non Grant Funding			54.9%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Grant Funding % of Total Funding			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Capital Expenditure												
Total Capital Programme (R'000)			27 313	10 367	4 177	3 400	4 666	4 049	-	9 013	13 134	25 232
Asset Renewal			-	1 211	710	605	639	788	-	2 272	834	232
Asset Renewal % of Total Capital Expenditure			0.0%	11.7%	17.0%	17.8%	13.7%	19.5%	0.0%	25.2%	6.3%	0.9%
Cash												
Cash Receipts % of Rate Payer & Other			67.8%	2108.7%	1988.4%	101.2%	0.0%	1137.9%	0.0%	101.8%	126.5%	109.9%
Cash Coverage Ratio			0	0	0	0	0	0	-	0	0	0
Borrowing												
Credit Rating (2009/10)												
Capital Charges to Operating			2.8%	3.9%	5.4%	3.0%	2.9%	3.1%	0.0%	2.9%	3.4%	3.3%
Borrowing Receipts % of Capital Expenditure			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Reserves												
Surplus/(Deficit)			45 007	29 790	40 929	20 749	41 524	56 754	-	28 620	14 258	(891)
Free Services												
Free Basic Services as a % of Equitable Share			0.0%	0.0%	0.0%	0.4%	0.4%	0.4%		0.0%	0.0%	0.0%
Free Services as a % of Operating Revenue (excl operational transfers)			0.0%	0.0%	0.0%	0.3%	0.3%	0.3%		0.0%	0.0%	0.0%
High Level Outcome of Funding Compliance												
Total Operating Revenue			87 691	93 835	98 271	101 516	104 961	104 751	-	98 056	98 969	107 804
Total Operating Expenditure			80 025	89 487	84 698	105 649	108 745	100 534	-	120 075	103 487	104 245
Surplus/(Deficit) Budgeted Operating Statement			7 665	4 348	13 573	(4 133)	(3 783)	4 217	-	(22 019)	(4 518)	3 558

DC9 Frances Baard Supporting Table SA10 Funding measurement - Continue

Description	MFMA section	Ref	2008/9	2009/10	2010/11	Current Year 2011/12				2012/13 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Nov-37	Jan-00	Jan-00
Surplus/(Deficit) Considering Reserves and Cash Backing			52 672	34 138	54 502	16 617	37 741	60 971	-	6 600	9 740	2 668
MTREF Funded (1) / Unfunded (0)			1	1	1	1	1	1	1	1	1	1
MTREF Funded ü / Unfunded ü			✓	✓	✓	✓	✓	✓	✓	✓	✓	✓

DC9 Frances Baard - Supporting Table SA11 Property rates summary

Description	Ref	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Valuation:										
Date of valuation:										
Financial year valuation used										
Municipal by-laws s6 in place? (Y/N)										
Municipal/assistant valuer appointed? (Y/N)										
Municipal partnership s38 used? (Y/N)										
No. of assistant valuers (FTE)										
No. of data collectors (FTE)										
No. of internal valuers (FTE)										
No. of external valuers (FTE)										
No. of additional valuers (FTE)										
Valuation appeal board established? (Y/N)										
Implementation time of new valuation roll (mths)										
No. of properties										
No. of sectional title values										
No. of unreasonably difficult properties s7(2)										
No. of supplementary valuations										
No. of valuation roll amendments										
No. of objections by rate payers										
No. of appeals by rate payers										
No. of successful objections										
No. of successful objections > 10%										
Supplementary valuation										
Public service infrastructure value (Rm)										
Municipality owned property value (Rm)										
Valuation reductions:										
Valuation reductions-public infrastructure (Rm)										
Valuation reductions-nature reserves/park (Rm)										
Valuation reductions-mineral rights (Rm)										
Valuation reductions-R15,000 threshold (Rm)										
Valuation reductions-public worship (Rm)										
Valuation reductions-other (Rm)										
Total valuation reductions:		-	-	-	-	-	-	-	-	-
Total value used for rating (Rm)										
Total land value (Rm)										
Total value of improvements (Rm)										
Total market value (Rm)										

DC9 Frances Baard - Supporting Table SA11 Property rates summary - Continiue

Description	Ref	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Rating:										
Residential rate used to determine rate for other categories? (Y/N)										
Differential rates used? (Y/N)										
Limit on annual rate increase (s20)? (Y/N)										
Special rating area used? (Y/N)										
Phasing-in properties s21 (number)										
Rates policy accompanying budget? (Y/N)										
Fixed amount minimum value (R'000)										
Non-residential prescribed ratio s19? (%)										
Rate revenue:										
Rate revenue budget (R '000)										
Rate revenue expected to collect (R'000)										
Expected cash collection rate (%)										
Special rating areas (R'000)										
Rebates, exemptions - indigent (R'000)										
Rebates, exemptions - pensioners (R'000)										
Rebates, exemptions - bona fide farm. (R'000)										
Rebates, exemptions - other (R'000)										
Phase-in reductions/discouts (R'000)										
Total rebates,exemptns,reductns,discs (R'000)		-	-	-	-	-	-	-	-	-

DC9 Frances Baard - Supporting Table SA12 Property rates by category (current year)

Description	Ref	Resi.	Indust.	Bus. & Comm.	Farm props.	State-owned	Muni props.	Public service infra.	Private owned towns	Formal & Informal Settle.	Comm. Land	State trust land	Section 8(2)(n) (note 1)	Protect. Areas	National Monum/ts	Public benefit organs.	Mining Props.
Current Year 2011/12																	
Valuation:																	
No. of properties																	
No. of sectional title property values																	
No. of unreasonably difficult properties s7(2)																	
No. of supplementary valuations																	
Supplementary valuation (Rm)																	
No. of valuation roll amendments																	
No. of objections by rate-payers																	
No. of appeals by rate-payers																	
No. of appeals by rate-payers finalised																	
No. of successful objections																	
No. of successful objections > 10%																	
Estimated no. of properties not valued																	
Years since last valuation (select)																	
Frequency of valuation (select)																	
Method of valuation used (select)																	
Base of valuation (select)																	
Phasing-in properties s21 (number)																	
Combination of rating types used? (Y/N)																	
Flat rate used? (Y/N)																	
Is balance rated by uniform rate/variable rate?																	
Valuation reductions:																	
Valuation reductions-public infrastructure (Rm)																	
Valuation reductions-nature reserves/park (Rm)																	
Valuation reductions-mineral rights (Rm)																	
Valuation reductions-R15,000 threshold (Rm)																	
Valuation reductions-public worship (Rm)																	
Valuation reductions-other (Rm)																	
Total valuation reductions:																	
Total value used for rating (Rm)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total land value (Rm)																	
Total value of improvements (Rm)																	
Total market value (Rm)																	
Rating:																	
Average rate																	
Rate revenue budget (R '000)																	
Rate revenue expected to collect (R'000)																	
Expected cash collection rate (%)																	
Special rating areas (R'000)																	
Rebates, exemptions - indigent (R'000)																	
Rebates, exemptions - pensioners (R'000)																	
Rebates, exemptions - bona fide farm. (R'000)																	
Rebates, exemptions - other (R'000)																	
Phase-in reductions/discounts (R'000)																	
Total rebates,exemptns,eductns,discs (R'000)																	

DC9 Frances Baard - Supporting Table SA13 Property rates by category (budget year)

Description	Ref	Resi.	Indust.	Bus. & Comm.	Farm props.	State-owned	Muni props.	Public service infra.	Private owned towns	Formal & Informal Settle.	Comm. Land	State trust land	Section 8(2)(n) (note 1)	Protect. Areas	National Monum/ts	Public benefit organs.	Mining Props.
Budget Year 2012/13																	
Valuation:																	
No. of properties																	
No. of sectional title property values																	
No. of unreasonably difficult properties s7(2)																	
No. of supplementary valuations																	
Supplementary valuation (Rm)																	
No. of valuation roll amendments																	
No. of objections by rate-payers																	
No. of appeals by rate-payers																	
No. of appeals by rate-payers finalised																	
No. of successful objections																	
No. of successful objections > 10%																	
Estimated no. of properties not valued																	
Years since last valuation (select)																	
Frequency of valuation (select)																	
Method of valuation used (select)																	
Base of valuation (select)																	
Phasing-in properties s21 (number)																	
Combination of rating types used? (Y/N)																	
Flat rate used? (Y/N)																	
Is balance rated by uniform rate/variable rate?																	
Valuation reductions:																	
Valuation reductions-public infrastructure (Rm)																	
Valuation reductions-nature reserves/park (Rm)																	
Valuation reductions-mineral rights (Rm)																	
Valuation reductions-R15,000 threshold (Rm)																	
Valuation reductions-public worship (Rm)																	
Valuation reductions-other (Rm)																	
Total valuation reductions:																	
Total value used for rating (Rm)																	
Total land value (Rm)																	
Total value of improvements (Rm)																	
Total market value (Rm)																	
Rating:																	
Average rate																	
Rate revenue budget (R '000)																	
Rate revenue expected to collect (R'000)																	
Expected cash collection rate (%)																	
Special rating areas (R'000)																	
Rebates, exemptions - indigent (R'000)																	
Rebates, exemptions - pensioners (R'000)																	
Rebates, exemptions - bona fide farm. (R'000)																	
Rebates, exemptions - other (R'000)																	
Phase-in reductions/discounts (R'000)																	
Total rebates, exemptns, reductns, discs (R'000)																	

DC9 Frances Baard - Supporting Table SA14 Household bills

Description	Ref	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework			
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13 % incr.	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Rand/cent											
Monthly Account for Household - 'Middle Income Range'											
Rates and services charges:											
Property rates											
Electricity: Basic levy											
Electricity: Consumption											
Water: Basic levy											
Water: Consumption											
Sanitation											
Refuse removal											
Other											
sub-total		-	-	-	-	-	-	-	-	-	-
VAT on Services											
Total large household bill:		-	-	-	-	-	-	-	-	-	-
% increase/-decrease			-	-	-	-	-	-	-	-	-
Monthly Account for Household - 'Affordable Range'											
Rates and services charges:											
Property rates											
Electricity: Basic levy											
Electricity: Consumption											
Water: Basic levy											
Water: Consumption											
Sanitation											
Refuse removal											
Other											
sub-total		-	-	-	-	-	-	-	-	-	-
VAT on Services											
Total small household bill:		-	-	-	-	-	-	-	-	-	-
% increase/-decrease			-	-	-	-	-	-	-	-	-

DC9 Frances Baard - Supporting Table SA14 Household bills

Description	Ref	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework			
		Audited Outcome	Audited Outcome	Audited Outcome	2010/11	Adjusted Budget	Full Year Forecast	Budget Year 2012/13 % incr.	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Rand/cent											
<u>Monthly Account for Household - 'Indigent'</u>											
<u>Household receiving free basic services</u>											
Rates and services charges:											
Property rates											
Electricity: Basic levy											
Electricity: Consumption											
Water: Basic levy											
Water: Consumption											
Sanitation											
Refuse removal											
Other											
sub-total		-	-	-	-	-	-	-	-	-	-
VAT on Services											
Total small household bill:		-	-	-	-	-	-	-	-	-	-
% increase/-decrease			-	-	-	-	-	-	-	-	-

DC9 Frances Baard - Supporting Table SA15 Investment particulars by type

Investment type	Ref	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
R										
Parent municipality										
Securities - National Government										
Listed Corporate Bonds		5 722	5 722	-	5 722	-	-	-	-	-
Deposits - Bank		70 100 000	65 300 000	73 400 000	42 000 000	66 140 029	74 800 000	47 800 000	35 000 000	15 700 000
Deposits - Public Investment Commissioners										
Deposits - Corporation for Public Deposits										
Bankers Acceptance Certificates										
Negotiable Certificates of Deposit - Banks										
Guaranteed Endowment Policies (sinking)										
Repurchase Agreements - Banks										
Municipal Bonds										
Municipality sub-total		70 105 722	65 305 722	73 400 000	42 005 722	66 140 029	74 800 000	47 800 000	35 000 000	15 700 000
Entities										
Securities - National Government										
Listed Corporate Bonds										
Deposits - Bank										
Deposits - Public Investment Commissioners										
Deposits - Corporation for Public Deposits										
Bankers Acceptance Certificates										
Negotiable Certificates of Deposit - Banks										
Guaranteed Endowment Policies (sinking)										
Repurchase Agreements - Banks										
Entities sub-total		-	-	-	-	-	-	-	-	-
Consolidated total:		70 105 722	65 305 722	73 400 000	42 005 722	66 140 029	74 800 000	47 800 000	35 000 000	15 700 000

DC9 Frances Baard - Supporting Table SA16 Investment particulars by maturity

Investments by Maturity Name of institution & investment ID	Ref	Period of Investment	Type of Investment	Capital Guarantee (Yes/ No)	Interest Rate	Commission Paid (Rands)	Commission Recipient	Expiry date of investment	Monetary value	Interest to be realised
		Yrs/Months							Rand	
Parent municipality										
ABSA		3 Months	Call deposit	No	Jan-00			Jun-13	22 000 000	1 320 000
Standard Bank		3 Months	Call deposit	No	Jan-00			Jun-13	12 000 000	1 902 000
Nedcor		3 Months	Call deposit	No	Jan-00			Jun-13	11 000 000	1 200 000
ABSA		12 Months	Fixed Deposit	No	Jan-00			Jun-13	500 000	30 000
Standard Bank [Leave Provision]		12 Months	Fixed Deposit	No	Jan-00			Jun-13	2 300 000	255 600
Municipality sub-total									47 800 000	4 707 600
Entities										
Entities sub-total									-	-
TOTAL INVESTMENTS AND INTEREST									47 800 000	4 707 600

DC9 Frances Baard - Supporting Table SA17 Borrowing

Borrowing - Categorised by type R thousand	Ref	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Parent municipality										
Long-Term Loans (annuity/reducing balance)		15 000 000	14 136 733	12 814 927	11 977 893	11 647 079	11 502 018	10 057 998	8 452 298	6 666 802
Long-Term Loans (non-annuity)										
Local registered stock										
Instalment Credit										
Financial Leases										
PPP liabilities										
Finance Granted By Cap Equipment Supplier										
Marketable Bonds										
Non-Marketable Bonds										
Bankers Acceptances										
Financial derivatives										
Other Securities										
Municipality sub-total		15 000 000	14 136 733	12 814 927	11 977 893	11 647 079	11 502 018	10 057 998	8 452 298	6 666 802
Entities										
Long-Term Loans (annuity/reducing balance)										
Long-Term Loans (non-annuity)										
Local registered stock										
Instalment Credit										
Financial Leases										
PPP liabilities										
Finance Granted By Cap Equipment Supplier										
Marketable Bonds										
Non-Marketable Bonds										
Bankers Acceptances										
Financial derivatives										
Other Securities										
Entities sub-total		-	-	-	-	-	-	-	-	-
Total Borrowing		15 000 000	14 136 733	12 814 927	11 977 893	11 647 079	11 502 018	10 057 998	8 452 298	6 666 802

DC9 Frances Baard - Supporting Table SA18 Transfers and grant receipts

R	Description	Ref	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
	RECEIPTS:										
	<u>Operating Transfers and Grants</u>										
	National Government:		63 141 806	69 957 018	78 543 423	91 613 000	91 613 000	91 613 000	90 692 000	93 253 000	101 840 000
	Local Government Equitable Share		7 557 806	9 740 018	12 932 573	10 012 000	10 012 000	10 012 000	10 391 000	11 307 000	12 073 000
	Special Contribution: Councillor Remuneration		1 028 000	1 240 000	1 389 000	1 624 000	1 624 000	1 624 000	3 318 000	3 751 000	4 787 000
	Levy replacement		53 321 000	56 927 000	62 056 000	67 645 000	67 645 000	67 645 000	73 733 000	75 945 000	82 780 000
	Finance Management		500 000	750 000	1 000 000	1 250 000	1 250 000	1 250 000	1 250 000	1 250 000	1 250 000
	Municipal Systems Improvement		735 000	1 300 000	1 000 000	1 200 000	1 200 000	1 200 000	1 000 000	1 000 000	950 000
	Other transfers/grants [insert description]						-	-	-	-	-
	Extended Public Works Programme				165 850	9 882 000	9 882 000	9 882 000	1 000 000	-	-
	Water Affairs						-	-	-	-	-
	Provincial Government:		1 746 665	3 160 728	5 386 188	3 990 000	3 990 000	3 990 000	1 900 000	-	-
	Health subsidy										
	Housing		734 665	1 280 728	3 161 188	3 000 000	3 000 000	3 000 000	1 200 000	-	-
	Other transfers/grants [insert description]										
	Near Grant		570 000	714 000	725 000	569 000	569 000	569 000	-	-	-
	Fire Fighting Equipment Grant		300 000	320 000	350 000	371 000	371 000	371 000	-	-	-
	NC Tourism		50 000	50 000	50 000	50 000	50 000	50 000	-	-	-
	O&M Electricity						-	-	-	-	-
	Environmental health Grant		92 000	96 000			-	-	700 000	-	-
	Environmental Health Recycling Grant			700 000	1 000 000		-	-	-	-	-
	District Aids Programme				100 000		-	-	-	-	-
	NCPA Vuna Awards						-	-	-	-	-
	District Municipality:		-	-	-	-	-	-	-	-	-
	<i>[insert description]</i>										

DC9 Frances Baard - Supporting Table SA18 Transfers and grant receipts - Continue

R	Description	Ref	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
	Other grant providers:		174 950	117 667	116 877	-	-	33 149	-	-	-
	<i>[insert description]</i>										
	Seta Skills Grant		174 950	117 667	116 877		-	33 149	-	-	-
	Koopmansfontein Kraft Project										
	DBSA LED Capacity Building										
	Nedbank										
	Total Operating Transfers and Grants		65 063 421	73 235 413	84 046 488	95 603 000	95 603 000	95 636 149	92 592 000	93 253 000	101 840 000
	Capital Transfers and Grants										
	National Government:		7 486 387	8 703 124	6 137 968	-	185 000	185 000	-	-	-
	Municipal Infrastructure (MIG)		2 100 000	7 036 000	5 746 000	-	-	-	-	-	-
	Water Affairs		2 501 387	1 667 124	75 000						
	Backlogs in water & Sanitation at schools & Clinics		2 885 000				-	-			
	EPWP				316 968		185 000	185 000	-	-	-
	Department of Economic Development										
	Provincial Government:		-	-	-	-	-	-	-	-	-
	Eradication of Buckrts										
	District Municipality:		-	-	-	-	-	-	-	-	-
	<i>[insert description]</i>										
	Other grant providers:		486 902	-	80 000	-	692 320	692 320	-	-	-
	Koopmansfontein Self Build Electricity		486 902		80 000		692 320	692 320	-	-	-
	Total Capital Transfers and Grants		7 973 289	8 703 124	6 217 968	-	877 320	877 320	-	-	-
	TOTAL RECEIPTS OF TRANSFERS & GRANTS		73 036 710	81 938 537	90 264 456	95 603 000	96 480 320	96 513 469	92 592 000	93 253 000	101 840 000

DC9 Frances Baard - Supporting Table SA19 Expenditure on transfers and grant programme

R	Description	Ref	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
EXPENDITURE:											
Operating expenditure of Transfers and Grants											
National Government:			65 268 995	70 824 480	79 055 370	91 613 000	91 613 000	91 613 000	90 692 000	93 253 000	101 840 000
Local Government Equitable Share			7 898 060	9 740 018	12 932 573	10 012 000	10 012 000	10 012 000	10 391 000	11 307 000	12 073 000
Special Contribution: Councillor Remuneration			1 028 000	1 240 000	1 389 000	1 624 000	1 624 000	1 624 000	3 318 000	3 751 000	4 787 000
Levy replacement			53 321 000	56 927 000	62 056 000	67 645 000	67 645 000	67 645 000	73 733 000	75 945 000	82 780 000
Finance Management			500 000	750 000	1 000 000	1 250 000	1 250 000	1 250 000	1 250 000	1 250 000	1 250 000
Municipal Systems Improvement			1 580 764	2 167 462	1 511 947	1 200 000	1 200 000	1 200 000	1 000 000	1 000 000	950 000
Other transfers/grants [insert description]											
Extended Public Works Programme			941 171		165 850	9 882 000	9 882 000	9 882 000	1 000 000	-	-
Water Affairs											
Provincial Government:			2 296 816	3 244 900	4 885 374	3 990 000	5 067 950	5 067 950	1 900 000	-	-
Health subsidy			-	-							
Housing			1 391 224	1 550 172	2 083 235	3 000 000	4 077 950	4 077 950	1 200 000	-	-
Other transfers/grants [insert description]											
Near Grant			486 062	797 938	725 000	569 000	569 000	569 000	-	-	-
Fire Fighting Equipment Grant			245 358	613 572	236 842	371 000	371 000	371 000	-	-	-
NC Tourism			50 000	50 000	50 000	50 000	50 000	50 000	-	-	-
O&M Electricity			28 045								
EPWP			-		131 538						
Environmental health Grant			92 000	96 000	-				700 000		
Drought Relieve Funds											
Environmental Health Recycling Grant				118 409	153 845	-	-	-	-	-	-
District Aids Programme			4 127	18 810	4 914	-	-	-	-	-	-
NCPA Vuna Awards					1 500 000						
District Municipality:			-	-	-	-	-	-	-	-	-
<i>[insert description]</i>											

DC9 Frances Baard - Supporting Table SA19 Expenditure on transfers and grant programme - Continue

R	Description	Ref	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
	Other grant providers:		174 950	117 667	116 877	-	-	33 149	-	-	-
	<i>[insert description]</i>										
	Seta Skills Grant		174 950	117 667	116 877			33 149	-	-	-
	Koopmansfontein Kraft Project										
	DBSA										
	Nedbank										
	Total Operating Transfers and Grants		67 740 761	74 187 048	84 057 621	95 603 000	96 680 950	96 714 099	92 592 000	93 253 000	101 840 000
	Capital Transfers and Grants										
	National Government:		7 232 154	9 054 412	7 706 834	-	1 674 220	1 674 220	-	-	-
	Municipal Infrastructure (MIG)		1 575 435	6 936 404	5 845 596	-	-	-	-	-	-
	Public Works					-	185 000	185 000	-	-	-
	Water Affairs		2 973 143	1 916 584	1 861 238	-	1 489 220	1 489 220	-	-	-
	Backlogs in water & Sanitation at schools & Clinics		2 683 576	201 424	-						
	Other capital transfers/grants <i>[insert desc]</i>										
	Department of Economic Development										
	Provincial Government:		1 376 264	104 182	-	-	-	-	-	-	-
	Eradication of Buckrts		1 376 264	104 182	-						
	District Municipality:		-	-	-	-	-	-	-	-	-
	<i>[insert description]</i>										
	Other grant providers:		486 902	-	-	-	692 320	692 320	-	-	-
	Koopmansfontein Self Build Electricity		486 902								
	Escom					692 320	692 320	-	-	-	-
	Total capital expenditure of Transfers and Grants		9 095 320	9 158 594	7 706 834	-	2 366 540	2 366 540	-	-	-
	TOTAL EXPENDITURE OF TRANSFERS AND GRANTS		76 836 081	83 345 642	91 764 455	95 603 000	99 047 490	99 080 639	92 592 000	93 253 000	101 840 000

DC9 Frances Baard - Supporting Table SA20 Reconciliation of transfers, grant receipts and unspent funds

R	Description	Ref	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Operating transfers and grants:											
National Government:											
	Balance unspent at beginning of the year		3 823 556	1 696 367	828 905	511 946	511 946	511 946	511 946	511 946	511 946
	Current year receipts		63 141 806	69 957 018	78 543 423	91 613 000	91 613 000	91 613 000	90 692 000	93 253 000	101 840 000
	Conditions met - transferred to revenue		65 268 995	70 824 480	79 055 370	91 613 000	91 613 000	91 613 000	90 692 000	93 253 000	101 840 000
	Conditions still to be met - transferred to liabilities		1 696 367	828 905	316 958	511 946	511 946	511 946	511 946	511 946	511 946
Provincial Government:											
	Balance unspent at beginning of the year		3 007 391	2 457 241	2 373 068	10 794	1 077 950	1 077 950	-	-	-
	Current year receipts		1 746 665	3 160 728	5 386 188	3 990 000	3 990 000	3 990 000	1 900 000	-	-
	Conditions met - transferred to revenue		2 296 816	3 244 900	4 885 374	3 990 000	5 067 950	5 067 950	1 900 000	-	-
	Conditions still to be met - transferred to liabilities		2 457 241	2 373 068	2 873 882	10 794	-	-	-	-	-
District Municipality:											
	Balance unspent at beginning of the year		-	-	-	-	-	-	-	-	-
	Current year receipts		-	-	-	-	-	-	-	-	-
	Conditions met - transferred to revenue		-	-	-	-	-	-	-	-	-
	Conditions still to be met - transferred to liabilities		-	-	-	-	-	-	-	-	-
Other grant providers:											
	Balance unspent at beginning of the year		-	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)
	Current year receipts		174 950	117 667	116 877	-	-	33 149	-	-	-
	Conditions met - transferred to revenue		174 950	117 667	116 877	-	-	33 149	-	-	-
	Conditions still to be met - transferred to liabilities		(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)
	Total operating transfers and grants revenue		67 740 761	74 187 048	84 057 621	95 603 000	96 680 950	96 714 099	92 592 000	93 253 000	101 840 000
	Total operating transfers and grants - CTBM		4 153 608	3 201 973	3 190 840	522 740	511 946	511 946	511 946	511 946	511 946
Capital transfers and grants:											
National Government:											
	Balance unspent at beginning of the year		3 439 431	3 693 664	3 342 376	-	1 521 624	1 555 715	66 495	66 495	66 495
	Current year receipts		7 486 387	8 703 124	6 137 968	-	-	-	-	-	-
	Conditions met - transferred to revenue		7 232 154	9 054 412	7 706 834	-	1 489 220	1 489 220	-	-	-
	Conditions still to be met - transferred to liabilities		3 693 664	3 342 376	1 773 510	-	32 404	66 495	66 495	66 495	66 495
Provincial Government:											
	Balance unspent at beginning of the year		1 480 447	104 182	1	1	1	1	1	1	1
	Current year receipts		-	-	-	-	-	-	-	-	-
	Conditions met - transferred to revenue		1 376 264	104 182	-	-	-	-	-	-	-
	Conditions still to be met - transferred to liabilities		104 182	1	1	1	1	1	1	1	1

DC9 Frances Baard - Supporting Table SA20 Reconciliation of transfers, grant receipts and unspent funds - Continue

R	Description	Ref	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
	District Municipality:										
	Balance unspent at beginning of the year										
	Current year receipts										
	Conditions met - transferred to revenue		-	-	-	-	-	-	-	-	-
	Conditions still to be met - transferred to liabilities										
	Other grant providers:										
	Balance unspent at beginning of the year		21 610	0	0	21 610	-	-	-	-	-
	Current year receipts		486 902	-	80 000	-	692 320	692 320	-	-	-
	Conditions met - transferred to revenue		508 511	-	-	-	692 320	692 320	-	-	-
	Conditions still to be met - transferred to liabilities		0	0	80 000	21 610	-	-	-	-	-
	Total capital transfers and grants revenue		9 116 930	9 158 594	7 706 834	-	2 181 540	2 181 540	-	-	-
	Total capital transfers and grants - CTBM		3 797 847	3 342 377	1 853 511	21 610	32 405	66 496	66 496	66 496	66 496
	TOTAL TRANSFERS AND GRANTS REVENUE		76 857 690	83 345 642	91 764 455	95 603 000	98 862 490	98 895 639	92 592 000	93 253 000	101 840 000
	TOTAL TRANSFERS AND GRANTS - CTBM		7 951 455	6 544 350	5 044 351	544 350	544 350	578 441	578 441	578 441	578 441

DC9 Frances Baard - Supporting Table SA21 Transfers and grants made by the municipality

Description	Ref	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
R thousand										
Transfers to other municipalities										
<i>Dikgatlong Municipality (NC092)</i>		7 712 665	8 356 414	4 594 474	3 812 000	3 812 000	3 812 000	8 518 970	2 550 000	2 500 000
<i>Magareng Municipality (NC093)</i>		6 422 354	2 328 241	5 360 262	4 420 000	4 670 000	4 670 000	8 700 000	2 500 000	2 500 000
<i>Phokwane Municipality (NC094)</i>		3 761 761	7 036 369	7 105 912	5 762 000	5 762 000	5 762 000	8 730 000	2 500 000	2 500 000
<i>Sol Plaatje Municipality (NC091)</i>		4 049 366	5 011 525	500 000	750 000	1 250 000	1 250 000	4 370 000	757 000	1 573 000
<i>District Management Areas</i>		4 293 638	2 872 752	4 176 637	2 500 000	3 192 330	3 192 330	250 000		
<i>Expanded works program</i>		-			9 882 000	10 067 420	9 187 420	-	-	-
<i>Unallocated (Maintenance Fund)</i>					-	-	-	91 000		
<i>DWAF Projects awaiting approval</i>					-	-	-			
<i>Unallocated (MIG Grant)</i>					-	-	-			
<i>Unallocated</i>					-	1 498 220	1 498 220		-	-
TOTAL TRANSFERS TO MUNICIPALITIES:		26 239 784	25 605 302	21 737 285	27 126 000	30 251 970	29 371 970	30 659 970	8 307 000	9 073 000
Transfers to Entities/Other External Mechanisms										
<i>Dikgatlong Municipality (NC092)</i>										
TOTAL TRANSFERS TO ENTITIES/EMS'		-	-	-	-	-	-	-	-	-
Transfers to other Organs of State										
<i>Northern Cape Tourism Authority</i>		132 366	135 000	135 000	135 000	135 000	135 000	135 000	135 000	135 000
TOTAL TRANSFERS TO OTHER ORGANS OF STATE:		132 366	135 000	135 000	135 000	135 000	135 000	135 000	135 000	135 000
Grants to Organisations/ Groups of Individuals										
<i>Council</i>		996 883	930 995	112 968	54 000	54 000	50 000	-	-	-
<i>Municipal Manager</i>		945 298	3 311 363	-	-	-	-	-	-	-
<i>Communications</i>		244 596	629 111	59 109	36 430	36 430	31 430	475 000	40 840	463 840
<i>Special projects: Finance</i>		5 391 801	5 201 757	1 275 354	450 000	450 000	-	1 540 000	820 750	833 980
<i>Employment assistance program</i>		32 000	24 799	20 289	750 000	795 000	90 000	100 000	100 000	100 000
<i>Employee wellness programs</i>			-	333 161	-	-	602 828	600 000	500 000	500 000
<i>Information systems</i>				-	660 000	380 000	380 000	872 000	272 000	272 000
<i>Other Infrastructure Projects</i>		35 146	-	-	-	-	-	5 600	5 600	5 600
<i>IDP / PMS Projects</i>		664 947	2 184 434	19 260	38 660	38 660	35 000	47 000	49 560	52 280
<i>Tourism Projects</i>		22 892	906 417	798 019	1 970 000	1 970 000	1 625 000	1 428 730	3 345 840	3 482 670

DC9 Frances Baard - Supporting Table SA21 Transfers and grants made by the municipality - Continue

Description	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<i>Msig Projects</i>	1 580 764	-	1 379 167	1 200 000	1 200 000	1 200 000	1 000 000	1 000 000	950 000
<i>Local Economic Development</i>	1 543 675	1 329 008	1 234 395	1 569 000	1 705 030	3 819 560	2 846 200	6 012 250	5 082 360
<i>Environmental Health Projects</i>	183 630	240 882	213 319	670 000	670 000	1 621 000	1 114 000	329 480	330 020
<i>Community Development</i>	465 208	50 269	148 445	-	-	-	-	-	-
<i>GIS Programmes</i>		-	-	847 020	847 020	847 000	1 272 000	2 285 000	1 921 000
<i>Spatial Planning</i>				1 003 160	1 087 300	1 003 160	991 150	1 200 000	600 000
<i>Disaster Management</i>	547 716	638 414	167 565	216 880	216 880	191 588	835 630	508 410	8 740
<i>Disaster emergency Projects</i>		98 323	-	180 000	184 000	-	-	-	-
<i>Special Programmes</i>	7 590	-	52 152	-	30 000	-	600 000	600 000	600 000
<i>FMG Projects</i>		496 219	490 719	90 000	180 000	-	-	-	-
<i>Sprcial Projects: Housing</i>		8 475	150 662	319 700	579 960	556 500	1 169 420	799 870	808 650
TOTAL GRANTS TO ORGANISATIONS/GROUPS OF INDIVIDUALS:	12 662 144	16 050 465	6 454 583	10 054 850	10 424 280	12 053 066	14 896 730	17 869 600	16 011 140
TOTAL TRANSFERS AND GRANTS	39 034 294	41 790 767	28 326 868	37 315 850	40 811 250	41 560 036	45 691 700	26 311 600	25 219 140

DC9 Frances Baard - Supporting Table SA22 Summary councillor and staff benefits

Summary of Employee and Councillor remuneration R	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
	A	B	C	D	E	F	G	H	I
<u>Councillors (Political Office Bearers plus Other)</u>									
Salary	2 482 980	2 662 869	2 866 809	3 524 380	3 524 380	3 097 905	3 870 780	4 064 320	4 267 540
Pension Contributions	277 911	311 049	319 480	403 740	403 740	148 689	164 050	172 250	180 860
Medical Aid Contributions	54 471	78 043	76 294	105 100	105 100	17 280	18 140	19 050	20 000
Motor vehicle allowance	917 888	993 684	1 009 320	1 255 180	1 255 180	1 002 439	1 240 110	1 302 120	1 367 230
Cell phone allowance	126 895	138 840	-	186 830	186 830	-	-	-	-
Housing allowance			-	-	-	-	-	-	-
Other benefits or allowances	48 167	59 982	43 873	46 200	46 200	51 721	64 310	67 520	70 900
In-kind benefits			-	-	-	-	-	-	-
Sub Total - Councillors	3 908 311	4 244 467	4 315 775	5 521 430	5 521 430	4 318 034	5 357 390	5 625 260	5 906 530
% increase		8.6%	1.7%	27.9%	-	(21.8%)	24.1%	5.0%	5.0%
<u>Senior Managers of the Municipality</u>									
Basic Salaries and Wages	2 599 703	2 852 150	3 034 392	3 410 530	3 410 530	2 659 280	3 654 400	3 873 650	4 067 340
Pension & UIF Contributions	364 420	428 538	410 485	468 970	468 970	333 750	618 740	649 710	677 080
Medical Aid Contributions	122 722	175 871	158 117	196 750	196 750	149 060	195 060	213 300	233 370
Overtime									
Performance Bonus	586 791	484 512	373 905	459 620	459 620	350 060	464 450	470 030	475 080
Motor vehicle allowance	456 874	471 750	379 842	475 800	475 800	337 800	475 800	475 800	475 800
Cell phone allowance			36 000	36 000	36 000	36 000	72 000	72 000	72 000
Housing allowance	81 246	81 246	34 289	6 770	6 770	-	42 770	42 770	42 770
Other benefits or allowances	36 392	44 835		167 020	167 020	122 790	121 490	127 300	132 430
Payments in lieu of leave							80 960	85 810	90 120
Long service awards							-	-	-
Post-retirement benefit obligations							-	-	-
Sub Total - Senior Managers of Municipality	4 248 148	4 538 902	4 427 030	5 221 460	5 221 460	3 988 740	5 725 670	6 010 370	6 265 990
% increase		6.8%	(2.5%)	17.9%	-	(23.6%)	43.5%	5.0%	4.3%

DC9 Frances Baard - Supporting Table SA22 Summary councillor and staff benefits - continue

Summary of Employee and Councillor remuneration R	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Other Municipal Staff									
Basic Salaries and Wages	13 162 402	17 982 338	19 919 205	23 539 210	23 555 010	22 135 579	26 198 480	27 491 202	28 943 632
Pension & UIF Contributions	1 976 453	2 504 667	3 394 840	3 731 080	3 731 080	3 855 075	4 175 740	4 384 102	4 620 992
Medical Aid Contributions	1 650 921	1 002 923	816 090	1 727 860	1 727 860	933 266	1 126 920	1 177 816	1 248 316
Overtime							78 700	78 705	78 705
Performance Bonus				-	-	-	-	-	-
Motor vehicle allowance	954 643	1 233 796	1 437 662	1 666 820	1 666 820	1 414 094	1 882 530	1 882 534	1 882 534
Cellphone allowance		155 611	74 200	91 800	91 800	138 700	99 000	99 004	99 004
Housing allowance	335 245	454 372	508 671	643 460	643 460	594 087	524 290	524 292	524 292
Other benefits or allowances	351 858	480 664	1 205 368	1 837 500	1 837 500	1 348 894	1 081 970	1 132 415	1 189 665
Payments in lieu of leave							618 690	622 913	654 113
Long service awards							180 240	189 123	199 843
Post-retirement benefit obligations							864 220	943 068	1 030 998
Sub Total - Other Municipal Staff	18 431 522	23 814 370	27 356 036	33 237 730	33 253 530	30 419 694	36 830 780	38 525 171	40 472 091
% increase		29.2%	14.9%	21.5%	0.0%	(8.5%)	21.1%	4.6%	5.1%
Total Parent Municipality	26 587 981	32 597 738	36 098 841	43 980 620	43 996 420	38 726 468	47 913 840	50 160 801	52 644 611
		22.6%	10.7%	21.8%	0.0%	(12.0%)	23.7%	4.7%	5.0%
TOTAL SALARY, ALLOWANCES & BENEFITS	26 587 981	32 597 738	36 098 841	43 980 620	43 996 420	38 726 468	47 913 840	50 160 801	52 644 611
% increase		22.6%	10.7%	21.8%	0.0%	(12.0%)	23.7%	4.7%	5.0%
TOTAL MANAGERS AND STAFF	22 679 670	28 353 272	31 783 066	38 459 190	38 474 990	34 408 434	42 556 450	44 535 541	46 738 081

DC9 Frances Baard - Supporting Table SA23 Salaries, allowances & benefits (political office bearers/councillors/senior managers)

Disclosure of Salaries, Allowances & Benefits 1.	Ref	No. 10	Salary	Contrib. 1.	Allowances	Performance Bonuses	In-kind benefits 2.	Total Package 3.
Rand per annum								
Councillors								
Speaker			348 060	52 210				400 270
Chief Whip								-
Executive Mayor			419 290	81 030	186 560			686 880
Deputy Executive Mayor								-
Executive Committee			2 067 190	48 950	811 730			2 927 870
Total for all other councillors			781 430	64 310	343 430			1 189 170
Total Councillors		-	3 615 970	246 500	1 341 720			5 204 190
Senior Managers of the Municipality								
Municipal Manager (MM)			731 200	176 930	162 690	104 450		1 175 270
Chief Finance Officer			714 590	195 010	138 000	90 000		1 137 600
Director - Administration			728 250	197 550	121 800	90 000		1 137 600
Director - Planning & Development			747 440	169 660	130 500	90 000		1 137 600
Director - Infrastructure Development			786 660	200 400	60 540	90 000		1 137 600
								-
<i>List of each official with packages >= senior manager</i>								-
								-
Total Senior Managers of the Municipality		-	3 708 140	939 550	613 530	464 450	-	5 725 670
TOTAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE REMUNERATION			7 324 110	1 186 050	1 955 250	464 450	-	10 929 860

DC9 Frances Baard - Supporting Table SA24 Summary of personnel numbers

Summary of Personnel Numbers Number	Ref	2010/11			Current Year 2011/12			Budget Year 2012/13		
		Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
Municipal Council and Boards of Municipal Entities										
Councillors (Political Office Bearers plus Other Councillors)		25	7	18	25	7	18	25	7	18
Board Members of municipal entities		-	-	-	-	-	-	-	-	-
Municipal employees										
Municipal Manager and Senior Managers		4	5	5	5	5	5	5	-	5
Other Managers					12	5	7	17	9	8
Professionals		-	-	-	17	14	3	20	14	6
<i>Finance</i>					12	12		17	12	5
<i>Spatial/town planning</i>					1		1	3	2	1
<i>Information Technology</i>					4	2	2			
<i>Roads</i>										
<i>Electricity</i>										
<i>Water</i>										
<i>Sanitation</i>										
<i>Refuse</i>										
<i>Other</i>					30	25	5			
Technicians		-	-	-	-	-	-	5	3	2
<i>Finance</i>										
<i>Spatial/town planning</i>								5	3	2
<i>Information Technology</i>										
<i>Roads</i>										
<i>Electricity</i>										
<i>Water</i>										
<i>Sanitation</i>										
<i>Refuse</i>										
<i>Other</i>					8	5	3	31	31	
Clerks (Clerical and administrative)					39	39		33	33	
Service and sales workers					15	15		15	15	
Skilled agricultural and fishery workers										
Craft and related trades										
Plant and Machine Operators					3	3				
Elementary Occupations										
TOTAL PERSONNEL NUMBERS		29	12	23	154	113	41	151	112	39
% increase						7	18	25	7	18
Total municipal employees headcount										
Finance personnel headcount					25	17	8			
Human Resources personnel headcount					5	4	1			

DC9 Frances Baard - Supporting Table SA25 Budgeted monthly revenue and expenditure

R	Description	Ref	Budget Year 2012/13											Medium Term Revenue and Expenditure Framework			
			July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Revenue By Source																	
	Property rates													-	-	-	
	Property rates - penalties & collection charges		-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	Service charges - electricity revenue													-	-	-	
	Service charges - water revenue													-	-	-	
	Service charges - sanitation revenue													-	-	-	
	Service charges - refuse revenue													-	-	-	
	Service charges - other													-	-	-	
	Rental of facilities and equipment		52 633	52 633	52 633	52 633	52 633	52 633	52 633	52 633	52 633	52 633	52 633	631 600	643 180	689 710	
	Interest earned - external investments		392 300	392 300	392 300	392 300	392 300	392 300	392 300	392 300	392 300	392 300	392 300	4 707 600	4 942 980	5 140 300	
	Interest earned - outstanding debtors		-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	Dividends received													-	-	-	
	Fines													-	-	-	
	Licences and permits													-	-	-	
	Agency services													-	-	-	
	Transfers recognised - operational		29 247 333	1 350 000	1 100 000	100 000	100 000	29 247 333	100 000	100 000	100 000	100 000	30 247 333	800 000	92 592 000	93 253 000	101 840 000
	Other revenue		2 042	2 042	2 042	2 042	2 042	2 042	2 042	2 042	2 042	2 042	2 042	24 500	24 500	24 500	
	Gains on disposal of PPE								100 000					100 000	105 000	109 200	
	Total Revenue (excluding capital transfers and contributions)		29 694 308	1 796 975	1 546 975	546 975	546 975	29 694 308	546 975	646 975	546 975	546 975	30 694 308	1 246 975	98 055 700	98 968 660	107 803 710
Expenditure By Type																	
	Employee related costs		3 546 371	3 546 371	3 546 371	3 546 371	3 546 371	3 546 371	3 546 371	3 546 371	3 546 371	3 546 371	3 546 371	3 546 371	42 556 450	44 535 540	46 738 080
	Remuneration of councillors		446 449	446 449	446 449	446 449	446 449	446 449	446 449	446 449	446 449	446 449	446 449	446 449	5 357 390	5 625 260	5 906 530
	Debt impairment													3 000	3 170	3 340	
	Depreciation & asset impairment		374 833	374 833	374 833	374 833	374 833	374 833	374 833	374 833	374 833	374 833	374 833	4 498 000	4 555 000	3 310 000	
	Finance charges							548 049						1 813 551	2 361 600	2 053 500	
	Bulk purchases		-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	Other materials		363 478	363 478	363 478	363 478	363 478	363 478	363 478	363 478	363 478	363 478	363 478	4 361 730	4 555 310	4 710 540	
	Contracted services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	Transfers and grants		685 376	913 834	3 198 419	3 655 336	1 827 668	4 569 170	2 284 585	4 569 170	6 853 755	9 138 340	5 483 004	2 513 044	45 691 700	26 311 600	25 219 140
	Other expenditure		1 266 260	1 266 260	1 266 260	1 266 260	1 266 260	1 266 260	1 266 260	1 266 260	1 266 260	1 266 260	1 266 260	15 195 120	15 635 670	16 254 250	
	Loss on disposal of PPE												50 000	50 000	50 000	50 000	
	Total Expenditure		6 682 766	6 911 225	9 195 810	9 652 727	7 825 059	11 114 609	8 281 976	10 566 561	12 851 146	15 135 731	11 483 395	10 373 986	120 074 990	103 486 740	104 245 380
	Surplus/(Deficit)		23 011 542	(5 114 250)	(7 648 835)	(9 105 752)	(7 278 084)	18 579 699	(7 735 001)	(9 919 586)	(12 304 171)	(14 588 756)	19 210 914	(9 127 011)	(22 019 290)	(4 518 080)	3 558 330
	Transfers recognised - capital													-	-	-	
	Contributions recognised - capital													-	-	-	
	Contributed assets													-	-	-	
	Surplus/(Deficit) after capital transfers & contributions		23 011 542	(5 114 250)	(7 648 835)	(9 105 752)	(7 278 084)	18 579 699	(7 735 001)	(9 919 586)	(12 304 171)	(14 588 756)	19 210 914	(9 127 011)	(22 019 290)	(4 518 080)	3 558 330
	Taxation													-	-	-	
	Attributable to minorities													-	-	-	
	Share of surplus/ (deficit) of associate													-	-	-	
	Surplus/(Deficit)		23 011 542	(5 114 250)	(7 648 835)	(9 105 752)	(7 278 084)	18 579 699	(7 735 001)	(9 919 586)	(12 304 171)	(14 588 756)	19 210 914	(9 127 011)	(22 019 290)	(4 518 080)	3 558 330

DC9 Frances Baard - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

Description	Ref	Budget Year 2012/13												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Revenue by Vote																
Vote 1 - Council & Executive		1 106 000	-	-	-	-	1 106 000	-	-	-	-	1 106 000	-	3 318 000	3 751 000	4 787 000
Vote 2 - Budget & Treasury		24 024 642	1 696 975	1 446 975	363 642	86 362	24 041 308	363 642	463 642	446 975	446 975	24 596 395	1 919 167	79 896 700	82 353 160	89 393 110
Vote 3 - Corporate Services		1 000 000	-	-	-	-	1 000 000	-	-	-	-	1 000 000	700 000	3 700 000	3 000 000	3 000 000
Vote 4 - Planning & Development		-	-	-	83 333	83 333	83 333	83 333	83 333	-	-	-	583 333	1 000 000	1 000 000	950 000
Vote 5 - Project Management & Advisory Services		3 563 667	100 000	100 000	100 000	377 279	3 463 667	100 000	100 000	100 000	100 000	3 991 913	(1 955 526)	10 141 000	8 864 500	9 673 600
Vote 6 - [NAME OF VOTE 6]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Revenue by Vote		29 694 308	1 796 975	1 546 975	546 975	546 975	29 694 308	546 975	646 975	546 975	546 975	30 694 308	1 246 975	98 055 700	98 968 660	107 803 710
Expenditure by Vote to be appropriated																
Vote 1 - Council & Executive		1 604 409	1 558 227	1 610 727	1 621 227	1 579 227	1 642 227	1 589 727	1 642 227	1 694 727	1 747 227	1 663 227	1 543 547	19 496 720	19 701 420	21 073 450
Vote 2 - Budget & Treasury		1 525 155	1 525 155	1 525 155	1 525 155	1 525 155	1 525 155	1 525 155	1 525 155	1 525 155	1 525 155	1 525 155	1 525 155	18 301 860	18 046 600	17 132 320
Vote 3 - Corporate Services		1 672 014	1 672 014	1 672 014	1 672 014	1 672 014	1 672 014	1 672 014	1 672 014	1 672 014	1 672 014	1 672 014	1 672 014	20 064 170	19 203 020	20 033 780
Vote 4 - Planning & Development		1 607 800	1 560 206	1 713 682	1 744 378	1 621 597	1 805 767	1 732 292	2 885 768	1 959 244	2 112 720	1 947 158	1 324 696	22 015 310	28 657 800	26 970 380
Vote 5 - Project Management & Advisory Services		273 388	595 623	2 674 232	3 089 953	1 427 066	4 469 446	1 762 788	2 841 397	6 000 006	8 078 615	4 675 841	4 308 573	40 196 930	17 877 900	19 035 450
Vote 6 - [NAME OF VOTE 6]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenditure by Vote		6 682 766	6 911 225	9 195 810	9 652 727	7 825 059	11 114 609	8 281 976	10 566 561	12 851 146	15 135 731	11 483 395	10 373 985	120 074 990	103 486 740	104 245 380
Surplus/(Deficit) before assoc.		23 011 542	(5 114 250)	(7 648 835)	(9 105 752)	(7 278 084)	18 579 699	(7 735 001)	(9 919 586)	(12 304 171)	(14 588 756)	19 210 913	(9 127 010)	(22 019 290)	(4 518 080)	3 558 330
Taxation		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Attributable to minorities		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of surplus/ (deficit) of associate		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)		23 011 542	(5 114 250)	(7 648 835)	(9 105 752)	(7 278 084)	18 579 699	(7 735 001)	(9 919 586)	(12 304 171)	(14 588 756)	19 210 913	(9 127 010)	(22 019 290)	(4 518 080)	3 558 330

DC9 Frances Baard - Supporting Table SA27 Budgeted monthly revenue and expenditure (standard classification)

R	Description	Ref	Budget Year 2012/13												Medium Term Revenue and Expenditure Framework		
			July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
	Revenue - Standard																
	<i>Governance and administration</i>		25 130 642	1 696 975	1 446 975	363 642	86 362	25 147 308	-	186 146	446 975	446 975	27 018 696	1 244 004	83 214 700	86 104 160	94 180 110
	Executive and council		1 106 000	-	-	-	-	1 106 000	-	-	-	-	1 106 000	-	3 318 000	3 751 000	4 787 000
	Budget and treasury office		24 024 642	1 696 975	1 446 975	363 642	86 362	24 041 308	-	186 146	446 975	446 975	25 912 696	1 244 004	79 896 700	82 353 160	89 393 110
	Corporate services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	<i>Community and public safety</i>		100 000	100 000	100 000	100 000	100 000	100 000	546 975	460 829	100 000	100 000	100 000	(707 804)	1 200 000	-	-
	Community and social services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Sport and recreation		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Public safety		-	-	-	-	-	-	569 700	360 829	-	-	-	(930 529)	-	-	-
	Housing		100 000	100 000	100 000	100 000	100 000	100 000	(22 725)	100 000	100 000	100 000	100 000	222 725	1 200 000	-	-
	Health		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	<i>Economic and environmental services</i>		4 463 667	-	-	83 333	360 613	4 447 000	-	-	-	-	3 575 612	710 776	13 641 000	12 864 500	13 623 600
	Planning and development		3 463 667	-	-	83 333	360 613	3 447 000	-	-	-	-	2 575 612	(278 080)	9 941 000	9 864 500	10 623 600
	Road transport		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Environmental protection		1 000 000	-	-	-	-	1 000 000	-	-	-	-	1 000 000	700 000	3 700 000	3 000 000	3 000 000
	<i>Trading services</i>		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Electricity		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Water		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Waste water management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Waste management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	<i>Other</i>		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Total Revenue - Standard		29 694 308	1 796 975	1 546 975	546 975	546 975	29 694 308	546 975	646 975	546 975	546 975	30 694 308	1 246 975	98 055 700	98 968 660	107 803 710
	Expenditure - Standard																
	<i>Governance and administration</i>		4 551 991	4 551 991	4 551 991	4 551 991	4 551 991	4 551 991	4 551 991	4 551 991	4 551 991	4 551 991	4 795 807	54 867 710	54 652 580	55 847 350	
	Executive and council		1 604 409	1 604 409	1 604 409	1 604 409	1 604 409	1 604 409	1 604 409	1 604 409	1 604 409	1 604 409	1 604 409	19 496 720	19 701 420	21 073 450	
	Budget and treasury office		1 525 155	1 525 155	1 525 155	1 525 155	1 525 155	1 525 155	1 525 155	1 525 155	1 525 155	1 525 155	1 525 155	18 301 860	18 046 600	17 132 320	
	Corporate services		1 422 428	1 422 428	1 422 428	1 422 428	1 422 428	1 422 428	1 422 428	1 422 428	1 422 428	1 422 428	1 422 428	17 069 130	16 904 560	17 641 580	
	<i>Community and public safety</i>		564 341	564 341	564 341	564 341	564 341	564 341	564 341	564 341	964 341	964 341	1 114 341	1 614 341	9 172 090	8 821 360	8 670 670
	Community and social services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Sport and recreation		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Public safety		381 981	381 981	381 981	381 981	381 981	381 981	381 981	381 981	381 981	381 981	381 981	4 583 770	4 433 040	4 109 850	
	Housing		182 360	182 360	182 360	182 360	182 360	182 360	182 360	182 360	582 360	582 360	732 360	1 232 360	4 588 320	4 388 320	4 560 820
	Health		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	<i>Economic and environmental services</i>		1 566 434	1 794 893	4 079 478	4 536 395	2 708 727	5 998 277	3 165 644	5 450 229	7 334 814	9 619 399	5 817 063	672 905	52 744 260	34 733 170	34 235 010
	Planning and development		1 316 847	1 545 307	3 829 892	4 286 809	2 459 141	5 748 691	2 916 058	5 200 643	7 085 228	9 369 813	5 567 477	221 685	49 749 220	32 434 710	31 842 810
	Road transport		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Environmental protection		249 587	249 587	249 587	249 587	249 587	249 587	249 587	249 587	249 587	249 587	249 587	249 587	2 995 040	2 298 460	2 392 200
	<i>Trading services</i>		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Electricity		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Water		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Waste water management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Waste management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	<i>Other</i>		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Total Expenditure - Standard		6 682 766	6 911 225	9 195 810	9 652 727	7 825 059	11 114 609	8 281 976	10 566 561	12 851 146	15 135 731	11 483 395	10 373 983	120 074 990	103 486 740	104 245 380
	Surplus/(Deficit) before assoc.		23 011 542	(5 114 250)	(7 648 835)	(9 105 752)	(7 278 084)	18 579 699	(7 735 001)	(9 919 586)	(12 304 171)	(14 588 756)	19 210 913	(9 127 008)	(22 019 290)	(4 518 080)	3 558 330
	Share of surplus/ (deficit) of associate		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Surplus/(Deficit)		23 011 542	(5 114 250)	(7 648 835)	(9 105 752)	(7 278 084)	18 579 699	(7 735 001)	(9 919 586)	(12 304 171)	(14 588 756)	19 210 913	(9 127 008)	(22 019 290)	(4 518 080)	3 558 330

DC9 Frances Baard - Supporting Table SA28 Budgeted monthly capital expenditure (municipal vote)

R	Description	Ref	Budget Year 2012/13											Medium Term Revenue and Expenditure Framework			
			July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
	Multi-year expenditure to be appropriated																
	Vote 1 - Council & Executive													-	-	-	-
	Vote 2 - Budget & Treasury													-	-	-	-
	Vote 3 - Corporate Services													-	-	-	-
	Vote 4 - Planning & Development													-	-	-	-
	Vote 5 - Project Management & Advisory Services													-	-	-	-
	Vote 6 - [NAME OF VOTE 6]													-	-	-	-
	Vote 7 - [NAME OF VOTE 7]													-	-	-	-
	Vote 8 - [NAME OF VOTE 8]													-	-	-	-
	Vote 9 - [NAME OF VOTE 9]													-	-	-	-
	Vote 10 - [NAME OF VOTE 10]													-	-	-	-
	Vote 11 - [NAME OF VOTE 11]													-	-	-	-
	Vote 12 - [NAME OF VOTE 12]													-	-	-	-
	Vote 13 - [NAME OF VOTE 13]													-	-	-	-
	Vote 14 - [NAME OF VOTE 14]													-	-	-	-
	Vote 15 - [NAME OF VOTE 15]													-	-	-	-
	Capital multi-year expenditure sub-total		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Single-year expenditure to be appropriated																
	Vote 1 - Council & Executive					121 400							5 400	126 800	-	-	-
	Vote 2 - Budget & Treasury				1 150 000	805 800							(129 800)	1 826 000	800 000	-	-
	Vote 3 - Corporate Services		-	-	-				361 570	85 000	390 000	-	575 700	1 412 270	189 000	196 560	-
	Vote 4 - Planning & Development		-		1 100 000	600 000			20 000	-	2 835 000	238 500	-	4 793 500	12 145 000	25 035 000	-
	Vote 5 - Project Management & Advisory Services				212 000			440 000	202 700				-	854 700	-	-	-
	Vote 6 - [NAME OF VOTE 6]												-	-	-	-	-
	Vote 7 - [NAME OF VOTE 7]												-	-	-	-	-
	Vote 8 - [NAME OF VOTE 8]												-	-	-	-	-
	Vote 9 - [NAME OF VOTE 9]												-	-	-	-	-
	Vote 10 - [NAME OF VOTE 10]												-	-	-	-	-
	Vote 11 - [NAME OF VOTE 11]												-	-	-	-	-
	Vote 12 - [NAME OF VOTE 12]												-	-	-	-	-
	Vote 13 - [NAME OF VOTE 13]												-	-	-	-	-
	Vote 14 - [NAME OF VOTE 14]												-	-	-	-	-
	Vote 15 - [NAME OF VOTE 15]												-	-	-	-	-
	Capital single-year expenditure sub-total		-	-	2 462 000	1 527 200	-	-	440 000	584 270	85 000	3 225 000	238 500	451 300	9 013 270	13 134 000	25 231 560
	Total Capital Expenditure		-	-	2 462 000	1 527 200	-	-	440 000	584 270	85 000	3 225 000	238 500	451 300	9 013 270	13 134 000	25 231 560

DC9 Frances Baard - Supporting Table SA29 Budgeted monthly capital expenditure (standard classification)

R	Description	Ref	Budget Year 2012/13											Medium Term Revenue and Expenditure Framework			
			July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
DC9 Frances Baard - Table A5 Budgeted Capital Expenditure by vote, standard classification and funding - Continue																	
	<i>Governance and administration</i>		-	-	1 150 000	927 200	-	-	-	361 570	85 000	387 000	-	451 300	3 362 070	989 000	196 560
	Executive and council		-	-	-	121 400	-	-	-	-	-	-	-	5 400	126 800	-	-
	Budget and treasury office		-	-	1 150 000	805 800	-	-	-	-	-	-	-	(129 800)	1 826 000	800 000	-
	Corporate services		-	-	-	-	-	-	-	361 570	85 000	387 000	-	575 700	1 409 270	189 000	196 560
	<i>Community and public safety</i>		-	-	1 312 000	600 000	-	-	324 200	20 000	-	2 835 000	238 500	(15 000)	5 314 700	12 145 000	25 035 000
	Community and social services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Sport and recreation		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Public safety		-	-	588 700	600 000	-	-	289 800	20 000	-	2 835 000	238 500	100 000	4 672 000	12 145 000	25 035 000
	Housing		-	-	723 300	-	-	34 400	-	-	-	-	-	(115 000)	642 700	-	-
	Health		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	<i>Economic and environmental services</i>		-	-	-	-	-	115 800	202 700	-	3 000	-	15 000	336 500	-	-	-
	Planning and development		-	-	-	-	-	115 800	202 700	-	-	-	15 000	333 500	-	-	-
	Road transport		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Environmental protection		-	-	-	-	-	-	-	-	3 000	-	-	3 000	-	-	-
	<i>Trading services</i>		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Electricity		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Water		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Waste water management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Waste management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	<i>Other</i>		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Total Capital Expenditure - Standard		-	-	2 462 000	1 527 200	-	-	440 000	584 270	85 000	3 225 000	238 500	451 300	9 013 270	13 134 000	25 231 560

DC9 Frances Beard - Supporting Table SA30 Budgeted monthly cash flow

MONTHLY CASH FLOWS	Budget Year 2012/13												Medium Term Revenue and Expenditure Framework			
	R	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Cash Receipts By Source																
Property rates	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Property rates - penalties & collection charges	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - electricity revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - water revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - sanitation revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - refuse revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental of facilities and equipment	52 633	52 633	52 633	52 633	52 633	52 633	52 633	52 633	52 633	52 633	52 633	60 613	639 580	816 590	756 260	
Interest earned - external investments	392 300	392 300	392 300	392 300	392 300	392 300	392 300	392 300	392 300	392 300	392 300	392 300	4 707 600	4 942 980	5 140 300	
Interest earned - outstanding debtors	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Dividends received	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Licences and permits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Agency services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer receipts - operational	29 247 333	1 350 000	1 100 000	-	100 000	29 247 333	100 000	100 000	100 000	100 000	100 000	30 247 333	92 592 000	93 253 000	101 840 000	
Other revenue	2 042	2 042	2 042	2 042	2 042	2 042	2 042	2 042	2 042	2 042	2 042	2 042	24 500	24 500	24 500	
Cash Receipts by Source	29 694 308	1 796 975	1 546 975	446 975	546 975	29 694 308	546 975	546 975	546 975	546 975	546 975	30 694 308	1 354 955	97 963 680	99 037 070	107 761 060
Other Cash Flows by Source																
Transfer receipts - capital	-	-	-	-	-	-	-	-	-	-	-	160 102	160 102	-	-	-
Contributions recognised - capital & Contributed assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds on disposal of PPE	-	-	-	-	-	-	-	-	-	-	-	100 000	100 000	105 000	109 200	
Short term loans	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current debtors	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) other non-current receivables	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Cash Receipts by Source	29 694 308	1 796 975	1 546 975	446 975	546 975	29 694 308	546 975	546 975	546 975	546 975	546 975	30 694 308	1 615 057	98 223 782	99 142 070	107 870 260
Cash Payments by Type																
Employee related costs	3 546 371	3 546 371	3 546 371	3 546 371	3 546 371	3 546 371	3 546 371	3 546 371	3 546 371	3 446 371	3 546 371	3 646 371	42 556 450	44 535 540	46 738 080	
Remuneration of councillors	446 449	446 449	446 449	446 449	446 449	446 449	446 449	446 449	446 449	446 449	446 449	446 449	5 357 390	5 625 260	5 906 530	
Interest paid	-	-	-	-	-	548 049	-	-	-	-	-	548 049	1 096 097	2 215 190	2 053 500	
Bulk purchases - Electricity	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Bulk purchases - Water & Sewer	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other materials	363 478	363 478	363 478	363 478	363 478	363 478	363 478	363 478	363 478	363 478	363 478	363 478	4 361 730	4 555 310	4 710 540	
Contracted services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Grants and subsidies paid - other municipalities	685 376	913 834	3 198 419	3 655 336	1 827 668	4 569 170	2 284 585	4 569 170	6 853 755	9 138 340	5 483 004	2 513 044	45 691 700	26 311 598	25 224 595	
Grants and subsidies paid - other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
General expenses	638 370	766 260	616 260	1 216 260	700 480	909 716	1 266 260	1 180 608	1 266 260	1 243 924	1 113 625	5 294 095	16 212 118	14 549 036	15 725 611	
Cash Payments by Type	5 680 043	6 036 392	8 170 977	9 227 894	6 884 446	10 383 232	7 907 143	10 106 076	12 476 313	14 638 562	10 952 927	12 811 484	115 275 485	97 791 934	100 358 856	
Other Cash Flows/Payments by Type																
Capital assets	-	-	2 462 000	1 527 200	-	-	440 000	584 270	85 000	3 225 000	238 500	451 300	9 013 270	13 134 000	25 231 560	
Repayment of borrowing	-	-	-	-	-	632 082	-	-	-	-	-	666 530	1 298 612	1 277 440	1 428 570	
Other Cash Flows/Payments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Cash Payments by Type	5 680 043	6 036 392	10 632 977	10 755 094	6 884 446	11 015 314	8 347 143	10 690 346	12 561 313	17 863 562	11 191 427	13 929 315	125 587 367	112 203 374	127 018 986	
NET INCREASE/(DECREASE) IN CASH HELD	24 014 265	(4 239 417)	(9 086 002)	(10 308 119)	(6 337 471)	18 678 995	(7 800 168)	(10 143 371)	(12 014 338)	(17 316 587)	19 502 882	(12 314 258)	(27 363 585)	(13 061 304)	(19 148 726)	
Cash/cash equivalents at the month/year begin:	72 817 455	96 831 720	92 592 304	83 506 302	73 198 184	66 860 713	85 539 708	77 739 540	67 596 170	55 581 832	38 265 246	57 768 128	72 817 455	45 453 870	32 392 566	
Cash/cash equivalents at the month/year end:	96 831 720	92 592 304	83 506 302	73 198 184	66 860 713	85 539 708	77 739 540	67 596 170	55 581 832	38 265 246	57 768 128	45 453 870	45 453 870	32 392 566	13 243 840	

DC9 Frances Baard - Supporting Table SA32 List of external mechanisms

External mechanism	Yrs/ Mths	Period of agreement 1.	Service provided	Expiry date of service delivery agreement or contract	Monetary value of agreement 2.
Name of organisation		Number			R thousand

DC9 Frances Baard - Supporting Table SA33 Contracts having future budgetary implications

Description	Ref	Preceding Years	Current Year 2011/12	2012/13 Medium Term Revenue & Expenditure Framework			Forecast 2015/16	Forecast 2016/17	Forecast 2017/18	Forecast 2018/19	Forecast 2019/20	Forecast 2020/21	Forecast 2021/22	Total Contract Value
		Total	Original Budget	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate
Parent Municipality:														
<u>Revenue Obligation By Contract</u>														
<i>Contract 1</i>														-
<i>Contract 2</i>														-
<i>Contract 3 etc</i>														-
Total Operating Revenue Implication		-	-	-	-	-	-	-	-	-	-	-	-	-
<u>Expenditure Obligation By Contract</u>														
<i>Contract 1</i>														-
<i>Contract 2</i>														-
<i>Contract 3 etc</i>														-
Total Operating Expenditure Implication		-	-	-	-	-	-	-	-	-	-	-	-	-
<u>Capital Expenditure Obligation By Contract</u>														
<i>Contract 1</i>														-
<i>Contract 2</i>														-
<i>Contract 3 etc</i>														-
Total Capital Expenditure Implication		-	-	-	-	-	-	-	-	-	-	-	-	-
Total Parent Expenditure Implication		-	-	-	-	-	-	-	-	-	-	-	-	-
Entities:														
<u>Revenue Obligation By Contract</u>														
<i>Contract 1</i>														-
<i>Contract 2</i>														-
<i>Contract 3 etc</i>														-
Total Operating Revenue Implication		-	-	-	-	-	-	-	-	-	-	-	-	-
<u>Expenditure Obligation By Contract</u>														
<i>Contract 1</i>														-
<i>Contract 2</i>														-
<i>Contract 3 etc</i>														-
Total Operating Expenditure Implication		-	-	-	-	-	-	-	-	-	-	-	-	-
<u>Capital Expenditure Obligation By Contract</u>														
<i>Contract 1</i>														-
<i>Contract 2</i>														-
<i>Contract 3 etc</i>														-
Total Capital Expenditure Implication		-	-	-	-	-	-	-	-	-	-	-	-	-
Total Entity Expenditure Implication		-	-	-	-	-	-	-	-	-	-	-	-	-

DC9 Frances Baard - Supporting Table SA34a Capital expenditure on new assets by asset class

R	Description	Ref	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Capital expenditure on new assets by Asset Class/Sub-class											
Infrastructure											
	Infrastructure - Road transport		-	-	-	-	-	-	-	-	-
	<i>Roads, Pavements & Bridges</i>		-	-	-	-	-	-	-	-	-
	<i>Storm water</i>		-	-	-	-	-	-	-	-	-
	Infrastructure - Electricity		-	-	-	-	-	-	-	-	-
	<i>Generation</i>		-	-	-	-	-	-	-	-	-
	<i>Transmission & Reticulation</i>		-	-	-	-	-	-	-	-	-
	<i>Street Lighting</i>		-	-	-	-	-	-	-	-	-
	Infrastructure - Water		-	-	-	-	-	-	-	-	-
	<i>Dams & Reservoirs</i>		-	-	-	-	-	-	-	-	-
	<i>Water purification</i>		-	-	-	-	-	-	-	-	-
	<i>Reticulation</i>		-	-	-	-	-	-	-	-	-
	Infrastructure - Sanitation		-	-	-	-	-	-	-	-	-
	<i>Reticulation</i>		-	-	-	-	-	-	-	-	-
	<i>Sewerage purification</i>		-	-	-	-	-	-	-	-	-
	Infrastructure - Other		-	-	-	-	-	-	-	-	-
	<i>Waste Management</i>		-	-	-	-	-	-	-	-	-
	<i>Transportation</i>		-	-	-	-	-	-	-	-	-
	<i>Gas</i>		-	-	-	-	-	-	-	-	-
	<i>Other</i>		-	-	-	-	-	-	-	-	-
	Community		248	-	-	-	-	-	-	-	-
	Parks & gardens										
	Sportsfields & stadia										
	Swimming pools										
	Community halls										
	Libraries										
	Recreational facilities										
	Fire, safety & emergency										
	Security and policing										
	Buses										
	Clinics										
	Museums & Art Galleries										

DC9 Frances Baard - Supporting Table SA34a Capital expenditure on new assets by asset class - Continue

R	Description	Ref	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
	Cemeteries										
	Social rental housing										
	Other		247 894	-							
	Heritage assets		591 898	35 529	-	4 000	4 000	4 000	-	-	-
	Buildings										
	Other		591 898	35 529	-	4 000	4 000	4 000	-	-	-
	Investment properties		-	-	-	-	-	-	-	-	-
	Housing development										
	Other										
	Other assets		26 473 006	9 119 892	3 467 448	2 790 680	3 458 260	2 692 036	6 431 770	12 100 000	25 000 000
	General vehicles		-	260 000	369 825	185 000	185 000	5 000	1 590 000	500 000	-
	Specialised vehicles		-	-	-	-	-	-	-	-	-
	Plant & equipment		1 537 205	199 761	701 595	1 240 000	1 655 000	1 778 000	3 103 400	1 600 000	-
	Computers - hardware/equipment		836 390	258 220	1 655 180	290 180	429 060	151 736	358 400	-	-
	Furniture and other office equipment		713 462	360 112	42 541	71 500	74 200	46 300	283 470	-	-
	Abattoirs										
	Markets										
	Civic Land and Buildings		23 382 749	8 041 799	698 308	1 004 000	1 115 000	711 000	1 096 500	10 000 000	25 000 000
	Other Buildings										
	Other Land										
	Surplus Assets - (Investment or Inventory)										
	Other		3 200								
	Agricultural assets		-	-	-	-	-	-	-	-	-
	List sub-class										
	Biological assets		-	-	-	-	-	-	-	-	-
	List sub-class										

DC9 Frances Baard - Supporting Table SA34a Capital expenditure on new assets by asset class - Continue

R	Description	Ref	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
	Intangibles		-	-	-	-	564 460	564 460	310 000	200 000	-
	Computers - software & programming					-	564 460	564 460	310 000	200 000	-
	Other (<i>list sub-class</i>)										
	Total Capital Expenditure on new assets		27 312 797	9 155 421	3 467 448	2 794 680	4 026 720	3 260 496	6 741 770	12 300 000	25 000 000
	Specialised vehicles		-	-	-	-	-	-	-	-	-
	Refuse										
	Fire										
	Conservancy										
	Ambulances										

DC9 Frances Baard - Supporting Table SA34b Capital expenditure on the renewal of existing assets by asset class

R	Description	Ref	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Capital expenditure on renewal of existing assets by Asset Class/Sub-class											
	Infrastructure		-	-	-	-	-	-	-	-	-
	Infrastructure - Road transport		-	-	-	-	-	-	-	-	-
	<i>Roads, Pavements & Bridges</i>										
	<i>Storm water</i>										
	Infrastructure - Electricity		-	-	-	-	-	-	-	-	-
	<i>Generation</i>										
	<i>Transmission & Reticulation</i>										
	<i>Street Lighting</i>										
	Infrastructure - Water		-	-	-	-	-	-	-	-	-
	<i>Dams & Reservoirs</i>										
	<i>Water purification</i>										
	<i>Reticulation</i>										
	Infrastructure - Sanitation		-	-	-	-	-	-	-	-	-
	<i>Reticulation</i>										
	<i>Sewerage purification</i>										
	Infrastructure - Other		-	-	-	-	-	-	-	-	-
	<i>Waste Management</i>										
	<i>Transportation</i>										
	<i>Gas</i>										
	<i>Other</i>										
	Community		-	-	-	-	-	-	-	-	-
	Parks & gardens										
	Sportsfields & stadia										
	Swimming pools										
	Community halls										
	Libraries										
	Recreational facilities										
	Fire, safety & emergency										
	Security and policing										
	Buses										
	Clinics										
	Museums & Art Galleries										

DC9 Frances Baard - Supporting Table SA34b Capital expenditure on the renewal of existing assets by asset class - Continue

R	Description	Ref	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
	Cemeteries										
	Social rental housing										
	Other										
	Heritage assets		-	-	-	-	-	-	-	-	-
	Buildings										
	Other										
	Investment properties		-	-	-	-	-	-	-	-	-
	Housing development										
	Other										
	Other assets		-	1 211 114	709 882	605 000	639 180	788 474	2 271 500	834 000	231 560
	General vehicles			418 680	230 000	300 000	279 000	284 474	1 200 000	600 000	-
	Specialised vehicles										
	Plant & equipment			386 637	426 992	67 000	67 000	49 000	626 500	45 000	35 000
	Computers - hardware/equipment			399 322	52 890	238 000	293 180	455 000	445 000	189 000	196 560
	Furniture and other office equipment			6 475	-	-	-	-	-	-	-
	Abattoirs										
	Markets										
	Civic Land and Buildings										
	Other Buildings										
	Other Land				-		-	-	-	-	-
	Surplus Assets - (Investment or Inventory)										
	Other										
	Agricultural assets		-	-	-	-	-	-	-	-	-
	List sub-class										
	Biological assets		-	-	-	-	-	-	-	-	-
	List sub-class										
	Intangibles		-	-	-	-	-	-	-	-	-
	Computers - software & programming										
	Other (list sub-class)										
	Total Capital Expenditure on renewal of existing assets		-	1 211 114	709 882	605 000	639 180	788 474	2 271 500	834 000	231 560

DC9 Frances Baard - Supporting Table SA34b Capital expenditure on the renewal of existing assets by asset class - Continue

R	Description	Ref	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
	<u>Specialised vehicles</u>		-	-	-	-	-	-	-	-	-
	Refuse										
	Fire										
	Conservancy										
	Ambulances										
	<i>Renewal of Existing Assets as % of total capex</i>		0.0%	11.7%	17.0%	17.8%	13.7%	19.5%	25.2%	6.3%	0.9%
	<i>Renewal of Existing Assets as % of deprecn"</i>		0.0%	47.7%	20.1%	16.7%	17.6%	20.9%	50.5%	18.3%	7.0%

DC9 Frances Baard - Supporting Table SA34c Repairs and maintenance expenditure by asset class

R	Description	Ref	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Repairs and maintenance expenditure by Asset Class/Sub-class											
Infrastructure											
			5 000	-	-	-	-	-	-	-	-
	Infrastructure - Road transport		-	-	-	-	-	-	-	-	-
	<i>Roads, Pavements & Bridges</i>										
	<i>Storm water</i>										
	Infrastructure - Electricity		-	-	-	-	-	-	-	-	-
	<i>Generation</i>										
	<i>Transmission & Reticulation</i>										
	<i>Street Lighting</i>										
	Infrastructure - Water		5 000	-	-	-	-	-	-	-	-
	<i>Dams & Reservoirs</i>										
	<i>Water purification</i>										
	<i>Reticulation</i>		5 000								
	Infrastructure - Sanitation		-	-	-	-	-	-	-	-	-
	<i>Reticulation</i>										
	<i>Sewerage purification</i>										
	Infrastructure - Other		-	-	-	-	-	-	-	-	-
	<i>Waste Management</i>										
	<i>Transportation</i>										
	<i>Gas</i>										
	<i>Other</i>										
Community											
	Parks & gardens		-	53 279	-	-	-	-	-	-	-
	Sportsfields & stadia										
	Swimming pools										
	Community halls										
	Libraries										
	Recreational facilities										
	Fire, safety & emergency										
	Security and policing										
	Buses										
	Clinics										
	Museums & Art Galleries										

DC9 Frances Baard - Supporting Table SA34c Repairs and maintenance expenditure by asset class - Continue

R	Description	Ref	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
	Cemeteries										
	Social rental housing										
	Other			53 279							
	Heritage assets		-	-	-	-	-	-	-	-	-
	Buildings										
	Other										
	Investment properties		-	-	-	-	-	-	-	-	-
	Housing development										
	Other										
	Other assets		1 043 212	1 119 479	1 217 617	3 847 550	1 310 650	839 858	1 944 110	2 048 810	2 118 000
	General vehicles		37 732	137 522	201 175	294 200	338 200	314 806	413 560	429 200	442 420
	Specialised vehicles		-	-	-	-	-	-	-	-	-
	Plant & equipment		7 138	25 885	11 455	282 400	10 000	8 000	486 140	526 760	539 870
	Computers - hardware/equipment		745 277	759 010	675 494	2 644 030	550 530	244 792	573 900	599 200	618 250
	Furniture and other office equipment		2 671	7 959	157 075	376 920	161 920	102 260	148 770	152 890	156 700
	Abattoirs		-	-	-	-	-	-	-	-	-
	Markets		-	-	-	-	-	-	-	-	-
	Civic Land and Buildings		250 394	189 104	172 418	250 000	250 000	170 000	321 740	340 760	360 760
	Other Buildings		-	-	-	-	-	-	-	-	-
	Other Land		-	-	-	-	-	-	-	-	-
	Surplus Assets - (Investment or Inventory)		-	-	-	-	-	-	-	-	-
	Other		-	-	-	-	-	-	-	-	-
	Agricultural assets		-	-	-	-	-	-	-	-	-
	<i>List sub-class</i>										
	Biological assets		-	-	-	-	-	-	-	-	-
	<i>List sub-class</i>										
	Intangibles		-	-	1 462 127	-	2 104 500	1 833 355	2 417 620	2 506 500	2 592 540
	Computers - software & programming				1 462 127		2 104 500	1 833 355	2 417 620	2 506 500	2 592 540
	Other (<i>list sub-class</i>)										
	Total Repairs and Maintenance Expenditure		1 048 212	1 172 759	2 679 743	3 847 550	3 415 150	2 673 213	4 361 730	4 555 310	4 710 540

DC9 Frances Baard - Supporting Table SA34c Repairs and maintenance expenditure by asset class - Continue

R	Description	Ref	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
	<u>Specialised vehicles</u>		-	-	-	-	-	-	-	-	-
	Refuse										
	Fire										
	Conservancy										
	Ambulances										
	R&M as a % of PPE		2.70%	2.30%	5.10%	8.30%	6.40%	5.00%	7.50%	6.80%	5.30%
	R&M as % Operating Expenditure		1.30%	1.30%	3.20%	3.60%	3.10%	2.70%	3.60%	4.40%	4.50%

DC9 Frances Baard - Supporting Table SA34d Depreciation by asset class

Description	Ref	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 medium term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
R thousand										
<u>Depreciation by Asset Class/Sub-class</u>										
<u>Infrastructure</u>		-	-	-	-	-	-	-	-	-
Infrastructure - Road transport		-	-	-	-	-	-	-	-	-
<i>Roads, Pavements & Bridges</i>										
<i>Storm water</i>										
Infrastructure - Electricity		-	-	-	-	-	-	-	-	-
<i>Generation</i>										
<i>Transmission & Reticulation</i>										
<i>Street Lighting</i>										
Infrastructure - Water		-	-	-	-	-	-	-	-	-
<i>Dams & Reservoirs</i>										
<i>Water purification</i>										
<i>Reticulation</i>										
Infrastructure - Sanitation		-	-	-	-	-	-	-	-	-
<i>Reticulation</i>										
<i>Sewerage purification</i>										
Infrastructure - Other		-	-	-	-	-	-	-	-	-
<i>Waste Management</i>										
<i>Transportation</i>	2									
<i>Gas</i>										
<i>Other</i>	3									

DC9 Frances Baard - Supporting Table SA34d Depreciation by asset class

Description	Ref	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
R thousand										
Community		66	56	84	155	155	150	200	200	200
Parks & gardens										
Sportsfields & stadia										
Swimming pools										
Community halls										
Libraries										
Recreational facilities										
Fire, safety & emergency										
Security and policing										
Buses	7									
Clinics										
Museums & Art Galleries										
Cemeteries		3	4	11						
Social rental housing	8									
Other		63	53	73	155	155	150	200	200	200
Heritage assets		-	-	-	-	-	-	-	-	-
Buildings										
Other	9									
Investment properties		-	-	-	-	-	-	-	-	-
Housing development										
Other										

DC9 Frances Baard - Supporting Table SA34d Depreciation by asset class

Description	Ref	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
R thousand										
Other assets		1 573	2 400	3 285	3 471	3 471	3 625	4 098	4 135	2 860
General vehicles	10	360	193	305	514	514	513	550	550	550
Specialised vehicles		-	-	-	-	-	-	-	-	-
Plant & equipment		206	255	297	439	439	595	645	645	645
Computers - hardware/equipment		523	433	535	613	613	613	650	620	630
Furniture and other office equipment		122	601	813	525	525	524	853	870	885
Abattoirs										
Markets										
Civic Land and Buildings										
Other Buildings		362	917	1 335	1 380	1 380	1 380	1 400	1 450	150
Other Land										
Surplus Assets - (Investment or Inventory)										
Other										
Agricultural assets		-	-	-	-	-	-	-	-	-
<i>List sub-class</i>										
Biological assets		-	-	-	-	-	-	-	-	-
<i>List sub-class</i>										
Intangibles		-	83	161	-	-	-	200	220	250
Computers - software & programming			83	161	-	-	-	200	220	250
Other (list sub-class)										
Total Depreciation	1	1 639	2 539	3 530	3 626	3 626	3 775	4 498	4 555	3 310
Specialised vehicles		-	-	-	-	-	-	-	-	-
Refuse										
Fire										
Conservancy										
Ambulances										

DC9 Frances Baard - Supporting Table SA35 Future financial implications of the capital budget

Vote Description	Ref	2012/13 Medium Term Revenue & Expenditure Framework			Forecasts			
		Budget Year +1 2012/13	Budget Year +2 2013/14	Budget Year +2 2014/15	Forecast 2015/16	Forecast 2016/17	Forecast 2017/18	Present value
R thousand								
Capital expenditure								
Vote 1 - Council & Executive		126 800	-	-				
Vote 2 - Budget & Treasury		1 826 000	800 000	-				
Vote 3 - Corporate Services		1 412 270	189 000	196 560				
Vote 4 - Planning & Development		4 793 500	12 145 000	25 035 000				
Vote 5 - Project Management & Advisory Services		854 700	-	-				
Vote 6 - [NAME OF VOTE 6]		-	-	-				
Vote 7 - [NAME OF VOTE 7]		-	-	-				
Vote 8 - [NAME OF VOTE 8]		-	-	-				
Vote 9 - [NAME OF VOTE 9]		-	-	-				
Vote 10 - [NAME OF VOTE 10]		-	-	-				
Vote 11 - [NAME OF VOTE 11]		-	-	-				
Vote 12 - [NAME OF VOTE 12]		-	-	-				
Vote 13 - [NAME OF VOTE 13]		-	-	-				
Vote 14 - [NAME OF VOTE 14]		-	-	-				
Vote 15 - [NAME OF VOTE 15]		-	-	-				
<i>List entity summary if applicable</i>								
Total Capital Expenditure		9 013 270	13 134 000	25 231 560	-	-	-	-
Future operational costs by vote								
Vote 1 - Council & Executive								
Vote 2 - Budget & Treasury								
Vote 3 - Corporate Services								
Vote 4 - Planning & Development								
Vote 5 - Project Management & Advisory Services								
Vote 6 - [NAME OF VOTE 6]								
Vote 7 - [NAME OF VOTE 7]								
Vote 8 - [NAME OF VOTE 8]								
Vote 9 - [NAME OF VOTE 9]								
Vote 10 - [NAME OF VOTE 10]								
Vote 11 - [NAME OF VOTE 11]								
Vote 12 - [NAME OF VOTE 12]								
Vote 13 - [NAME OF VOTE 13]								
Vote 14 - [NAME OF VOTE 14]								
Vote 15 - [NAME OF VOTE 15]								
<i>List entity summary if applicable</i>								
Total future operational costs		-	-	-	-	-	-	-

DC9 Frances Baard - Supporting Table SA35 Future financial implications of the capital budget - Continue

Vote Description	Ref	2012/13 Medium Term Revenue & Expenditure Framework			Forecasts			
		Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14	Forecast 2014/15	Forecast 2015/16	Forecast 2016/17	Present value
R thousand								
Future revenue by source								
Property rates								
Property rates - penalties & collection charges								
Service charges - electricity revenue								
Service charges - water revenue								
Service charges - sanitation revenue								
Service charges - refuse revenue								
Service charges - other								
Rental of facilities and equipment								
<i>List other revenues sources if applicable</i>								
<i>List entity summary if applicable</i>								
Total future revenue		-	-	-	-	-	-	-
Net Financial Implications		9 013 270	13 134 000	25 231 560	-	-	-	-

DC9 Frances Baard - Supporting Table SA36 Detailed capital budget

Municipal Vote/Capital project	Ref	Program/Project description	Project number	IDP Goal code 3.	Individually Approved (Yes/No)	Asset Class	Asset Sub-Class	GPS co-ordinates	Total Project Estimate	Prior year outcomes		2012/13 Medium Term Revenue & Expenditure Framework			Project information	
										Audited Outcome 2010/11	Current Year 2011/12 Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15	Ward location	New or renewal
Parent municipality:																
<i>List all capital projects grouped by Municipal Vote</i>																
Vote1 - Executive & Council		Council				Computer Equipment	Laptop			9 386						New
		Council				Computer Equipment	Flat Schreen Monitor					1 400				New
		Council				Computer Equipment	Printer 4 In One Printer			52 627						New
		Council				Furniture & Fittings	High Back Chairs			6 280						New
		Council				Computer Equipment	Printer				5 000					New
		Municipal Manager				Computer Equipment	Computer			6 168						New
		Committee services				Computer Equipment	Computer					6 000				New
		Committee services				Furniture & Fittings	High Back Chairs			1 677						New
		Internal Audit				Intangible Assets	Computer Software				140 000					New
		Internal Audit				Computer Equipment	Printer				1 491					New
		Communications				Computer Equipment	Lap Top					15 000				New
		Communications				Plant & Equipment	Step Ladder			789						New
		Communications				Heritage Assets	Statue				4 000					New
		Communications				Plant & Equipment	Tool Box					400				New
		Communications				Computer Equipment	External Hard Drive				1 060					New
		Communications				Buildings & Facilities	Flag Poles & Flags			40 000						New
		Communications				Buildings & Facilities	Flood Lights			4 000						New
		Communications				Buildings & Facilities	Security Door			789						New
		Communications				Intangible Assets	Computer Software					50 000				New
		Communications				Office Equipment	Chair					3 720				New
		Communications				Office Equipment	Desk					4 240				New
		Communications				Office Equipment	Carpet Protector					370				New
		Communications				Office Equipment	Display Cabinet					5 000				New
		Communications				Office Equipment	Filing Cabinet					3 270				New
		Communications				Office Equipment	Teardrop Banner					2 400				New
		Communications				Office Equipment	Pull Up Banner					2 500				New
		Communications				Office Equipment	Banner Wall Face					8 000				New
		Communications				Office Equipment	Branded Gazebo					18 000				New
		Communications				Office Equipment	Identification Board					4 000				New
		Communications				Office Equipment	Banner Wall Face					2 500				New
Budget & Treasury		Directorate				Computer Equipment	Lap Top									New
		Directorate				Office Equipment	Round Table			2 130						New
		Directorate				Office Equipment	Chairs			8 520						New
		Revenue & Expenditure				Computer Equipment	Printer					5 000				Replace
		Revenue & Expenditure				Plant & Equipment	Asset Scanner			12 700						Replace
		Supply Chain				Intangible Assets	Intangible Assets						200 000			New
		Supply Chain				Office Equipment	Shelves & Counter					65 000				New
		Supply Chain				Office Equipment	Electrified Security Door					6 000				New
		Budget Office				Computer Equipment	Lap top			17 116						Replace
		Budget Office				Computer Equipment	Printer			92 070						New
		Budget Office				Office Equipment	2 x two door steel cabinet				3 600					New
		Motor Vehicle pool				Motor Vehicles	Motor Vehicles			230 000	284 474	1 200 000	600 000			Replace
		Motor Vehicle pool				Motor Vehicles	Mayoral Car					550 000				New
		Motor Vehicle pool				Plant & Equipment	MV Tracker			35 409						New
		Directorate				Furniture & Fittings	Round Table									New
		IT				Computer Equipment	Computer				105 000	185 000	84 000	87 360		Replace

DC9 Frances Baard - Supporting Table SA36 Detailed capital budget - Continue

Municipal Vote/Capital project R thousand	Ref	Program/Project description	Project number	IDP Goal code 3.	Individually Approved (Yes/No)	Asset Class	Asset Sub-Class	GPS co-ordinates	Total Project Estimate	Prior year outcomes		2012/13 Medium Term Revenue & Expenditure Framework			Project information	
										Audited Outcome 2010/11	Current Year 2011/12 Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15	Ward location	New or renewal
		IT				Computer Equipment	Lap Top				100 000	105 000	109 200		Replace	
		IT				Computer Equipment	Security Server			178 000	105 000				Replace	
		IT				Computer Equipment	GIS Server				50 000				Replace	
		IT				Buildings & Facilities	Power Connection				150 000				New	
		IT				Intangible Assets	Intangible Assets				424 460	85 000			New	
		IT				Computer Equipment	UPS			7 333	65 000				New	
		IT				Computer Equipment	Printer			4 553					New	
		IT				Buildings & Facilities	Cabling of Recreation Hall				56 000				New	
		IT				Computer Equipment	Hard Drive Cap				165 000				Replace	
		IT				Computer Equipment	Rehosting Evenus Srver					160 000			New	
		IT				Computer Equipment	Email Archiving Dolution				65 000				New	
		IT				Plant & Equipment	Replace Telephone System			325 893					Replace	
		IT				Plant & Equipment	Radio Network			252 155	178 000				New	
		IT				Computer Equipment	UPS for Radio Network			203 975	26 185				New	
		IT				Computer Equipment	Disaster recovery plan			1 205 130					New	
		IT				Computer Equipment	Switching Power Redundency Connection								New	
		IT				Computer Equipment	Rearrange Server Room								New	
		IT				Computer Equipment	Disaster ICT Continuity Plan								New	
		Human Recourse Management				Computer Equipment	Computer								New	
		Human Recourse Management				Furniture & Fittings	Desks								New	
		Human Recourse Management				Plant & Equipment	Sport Equipment			1 513					New	
		Human Recourse Management				Computer Equipment	Computer			4 272					New	
		Office Support				Furniture & Fittings	Chairs High Back					1 280			New	
		Office Support				Furniture & Fittings	Chairs Visitors					2 440			New	
		Office Support				Furniture & Fittings	Table					1 280			New	
		Office Support				Furniture & Fittings	Cabinet					3 270			New	
		Office Support				Plant & Equipment	Photo Copier					350 000			Replace	
		Office Support				Plant & Equipment	Lawn Mower					4 500			Replace	
		Office Support				Buildings & Facilities	Econo Hut					146 500			New	
		Office Support				Computer Equipment	Printer / Fax / scanner / copier			35 773					Replace	
		Environmental Health				Computer Equipment	Projector								New	
		Environmental Health				Office Equipment	Flat Screen Monitor								New	
		Environmental Health				Furniture & Fittings	Fridge								New	
		Environmental Health				Furniture & Fittings	Speakers								New	
		Environmental Health				Plant & Equipment	Camera								New	
		Disaster Management				Computer Equipment	Computers								New	
		Disaster Management				Plant & Equipment	Tents			236 789					New	
		Disaster Management				Plant & Equipment	Access Control System					385 000			New	
		Disaster Management				Plant & Equipment	Fire Engine				1 600 000	1 600 000			New	
		Disaster Management				Plant & Equipment	Fire suppression system			174 939					New	
		Disaster Management				Plant & Equipment	Fire Fighting Water Tanker						1 600 000		New	
		Disaster Management				Plant & Equipment	Fire Fighting Equipment					500 000			New	
		Disaster Management				Plant & Equipment	NEAR Network					600 000			New	
		Disaster Management				Furniture & Fittings	High Back Chairs					5 400			New	
		Disaster Management				Furniture & Fittings	L Shape Desks					10 500			New	
		Disaster Management				Furniture & Fittings	Visitors Chair					1 500			New	

DC9 Frances Baard - Supporting Table SA36 Detailed capital budget - Continue

Municipal Vote/Capital project	Ref	Program/Project description	Project number	IDP Goal code 3.	Individually Approved (Yes/No)	Asset Class	Asset Sub-Class	GPS co-ordinates	Total Project Estimate	Prior year outcomes		2012/13 Medium Term Revenue & Expenditure Framework			Project information	
										Audited Outcome 2010/11	Current Year 2011/12 Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15	Ward location	New or renewal
Planning & Development		Disaster Management				Furniture & Fittings	Cabinets					2 600				New
		Disaster Management				Motor Vehicles	Motor Vehicles		369 825			600 000	500 000			New
		Disaster Management				Buildings & Facilities	Disaster Management Center					800 000	10 000 000	25 000 000		New
		Disaster Management				Computer Equipment	Printers		7 391							New
		Disaster Management				Plant & Equipment	Upgrade CCTV Cameras					100 000	45 000	35 000		Replace
		Disaster Management				Plant & Equipment	Security Camera		2 807			67 000				Replace
		Disaster Management				Furniture & Fittings	DS TV Decoder									Replace
		Planning & Development				Plant & Equipment	Calculator									New
		Planning & Development				Plant & Equipment	GPS									New
		Planning & Development				Buildings & Facilities	Land - Koopmansfontein									New
		GIS				Furniture & Fittings	GPS									New
		IDP / PMS				Computer Equipment	Lap Top					15 000				New
		IDP / PMS				Furniture & Fittings	Filing Cabinet					1 000				New
		IDP / PMS				Furniture & Fittings	Chair		1 146			1 800				New
		IDP / PMS				Furniture & Fittings	Visitors Chair					1 200				New
		IDP / PMS				Furniture & Fittings	Desk					2 500				New
		Spatial Planning				Furniture & Fittings	Filing Cabinet		1 360			3 000				New
		Spatial Planning				Furniture & Fittings	Chair									New
		Spatial Planning				Furniture & Fittings	Desk									New
		Spatial Planning				Computer Equipment	Lap Top		12 586							New
		GIS				Computer Equipment	Computer		8 610							New
		GIS				Computer Equipment	Portable Printer		17 060							New
		GIS				Furniture & Fittings	Filing Cabinet		873							New
		GIS				Furniture & Fittings	Desk									New
		GIS				Furniture & Fittings	Table									New
		GIS				Plant & Equipment	GIS Plotter		64 400							Replace
		GIS				Furniture & Fittings	Chairs									New
	GIS				Intangible Assets	Intangible Assets					90 000				New	
	LED				Computer Equipment	3 Computers		10 098							New	
	LED				Furniture & Fittings	Lap Top		16 995							New	
	LED				Furniture & Fittings	Furniture					10 000				New	
	LED				Office Equipment	Water Cooler									New	
	LED				Office Equipment	Projector schreen		1 391							New	
Infrastructure Services		Infrastructure Development				Computer Equipment	Lap top					20 000				New
		Infrastructure Development				Computer Equipment	Printer					2 000				New
		Infrastructure Development				Plant & Equipment	Air Conditioners					105 000				Replace
		Project Management Advisory Service				Computer Equipment	Lap Top				20 000					New
		Project Management Advisory Service				Plant & Equipment	Air Conditioners		21 192	49 000						Replace
		Project Management Advisory Service				Buildings & Facilities	Paving		269 050							New
		Project Management Advisory Service				Buildings & Facilities	Alteration of offices		177 916							New
		Project Management Advisory Service				Buildings & Facilities	Surfing of Parking Area		153 446							New
		Project Management Advisory Service				Buildings & Facilities	Alterations to Recreation Hall		52 507	655 000						New
		Project Management Advisory Service				Buildings & Facilities	Parking Area Upgrade									New
		Project Management Advisory Service				Buildings & Facilities	Sewer Pipe		600							New
		Project Management Advisory Service				Buildings & Facilities	Council Chamber									New
		Project Management Advisory Service				Intangible Assets	Intangible Assets					85 000				New
		Infrastructure services - Directorate				Computer Equipment	Computer		9 802							New
		Roads Maintenance				Motor Vehicles	Repair Caravan									New

DC9 Frances Baard - Supporting Table SA36 Detailed capital budget - Continue

Municipal Vote/Capital project R thousand	Ref	Program/Project description	Project number	IDP Goal code 3.	Individually Approved (Yes/No)	Asset Class	Asset Sub-Class	GPS co-ordinates	Total Project Estimate	Prior year outcomes		Budget Year 2012/13			Project information	
										Audited Outcome 2010/11	Current Year 2011/12 Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15	Ward location	New or renewal
		Housing				Motor Vehicles	Vehicles			5 000	440 000					New
		Housing				Office Equipment	White Boards			2 100						New
		Housing				Computer Equipment	Color Printer									New
		Housing				Computer Equipment	Laptop			25 000	60 000					New
		Housing				Computer Equipment	Computer		4 120		14 000					New
		Housing				Office Equipment	Desk			5 000	35 000					New
		Housing				Office Equipment	Chair High Back			3 000	21 000					New
		Housing				Office Equipment	Chair Visitor			2 000	28 000					New
		Housing				Office Equipment	Filing Cabinet			19 000	17 500					New
		Housing				Plant & Equipment	Genarator				15 000					New
		Housing				Plant & Equipment	Lights				3 000					New
		Housing				Office Equipment	Projector				8 000					New
		Housing				Office Equipment	Schreen				1 200					New
		Housing				Computer Equipment	Schmidt Hammer			7 000						Replace
		Housing				Computer Equipment	Lasar Levl			3 000						New
		Housing				Computer Equipment	Dumpy Level			5 000						New
		Housing				Office Equipment	Digital Camera		2 170	11 600						New
Total Capital expenditure										4 177 330	4 048 970	9 013 270	13 134 000	25 231 560		

DC9 Frances Baard - Supporting Table SA37 Projects delayed from previous financial year/s

Municipal Vote/Capital project	Project name	Project number	Asset Class 3.	Asset Sub-Class 3.	Previous target year to complete	Current Year 2011/12		2012/13 Medium Term Revenue & Expenditure Framework		
						Original Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
					Year					
R thousand										
Parent municipality: <i>List all capital projects grouped by Municipal Vote</i>			<i>Examples</i>	<i>Examples</i>						
Entities: <i>List all capital projects grouped by Municipal Entity</i> Entity Name <i>Project name</i>										

***SERVICE DELIVERY & BUDGET
IMPLEMENTATION PLAN***

SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2012/2013



FRANCES BAARD
District Municipality / Distriksmunisipaliteit
Masepala Wa Sedika / U Masepala We Sithili

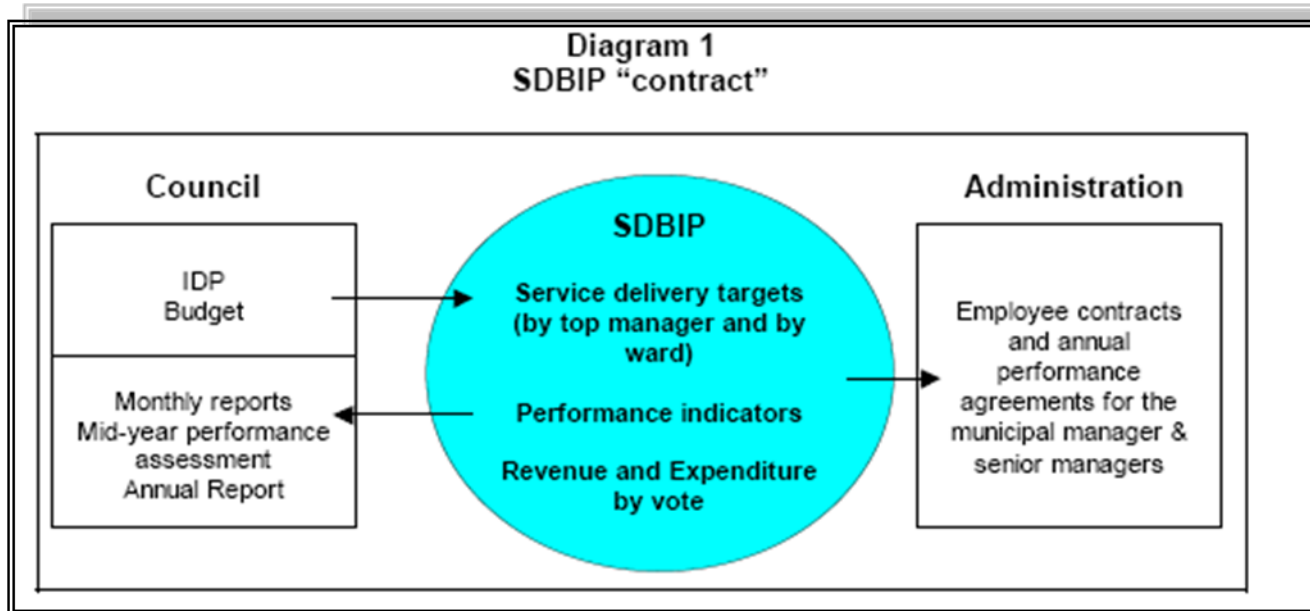
SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2012-2013

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1. INTRODUCTION

The “Service Delivery and Budget Implementation Plan (SDBIP)” seeks to promote municipal accountability and transparency and is an important instrument for service delivery and budgetary monitoring and evaluation. The SDBIP is a partnership contract between the administration, council and community, which expresses the goals and objectives, set by the council as quantifiable outcomes that can be implemented by the administration over the next twelve (12) months.



Section 1 of the MFMA defines the SDBIP as: “A detailed plan approved by the Mayor of a municipality in terms of Section 53(1)(c)(ii) for implementing the municipality’s delivery of services and the execution of its annual budget which must include (as part of the top-layer) the following:

- (a) Projections for each month of-
- Revenue to be collected, by source, and
 - Operational and capital expenditure, by vote;

SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2012-2013

(b) Service delivery targets and performance indicators for each quarter.

In terms of National Treasury's Circular No. 13 the SDBIP must provide a picture of service delivery areas, budget allocations and enable monitoring and evaluation. It specifically requires the SDBIP to include:

- Monthly projections of revenue to be collected for each source;
- Monthly projections of expenditure (operating and capital) and revenue for each vote;
- Quarterly projections of service delivery targets and performance indicators for each vote;
- Information for expenditure and delivery; and
- Detailed capital works plan.

In terms of Sections 69(3) (a) and (b) of the MFMA the accounting officer of a municipality must submit to the Mayor within 14 days after the approval of an annual budget, a draft SDBIP for the budget year and drafts of the annual performance agreements as required in terms of section 57(1) (b) of the Municipal Systems Act (MSA) for the municipal manager and all senior managers. Furthermore, according to Section 53(1) (c) (ii) and (iii) of the MFMA, the Executive Mayor is expected to approve the SDBIP within 28 days after the approval of the budget.

This coincides with the need to table at Council, drafts of the annual performance agreements for the municipal manager and all senior managers as required in terms of Section 57(1) (b) of the MSA.

The Frances Baard District Municipality's 2012/13 Medium-term Budget and Integrated Development Plan (IDP) have been approved by Council on 22 May 2012 in terms of the MFMA and the MSA respectively. The process leading to the draft Budget, IDP and business plans, which have an important bearing on the finalisation of the SDBIP, includes the following elements:

- Departmental business plans/departmental SDBIPs. These departmental SDBIPs provide the detailed plans and targets according to which the departments' performance will be monitored.
- The departmental SDBIP's contain performance plans of senior managers. The performance plans were formulated in terms of the IDP sector plans and the operational mandates relevant to each department. The performance plans forms the basis for the signing of the annual performance agreements of the Municipal Manager and senior managers. The SDBIP represents the key performance targets as captured across core departments.

SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2012-2013

The structure of the Frances Baard District Municipality's 2012/13 SDBIP in the table below taking into account the pertinent legal requirements:

SECTION	DESCRIPTION
Introduction	<ul style="list-style-type: none"> • Legislative description of the SDBIP • Components of the SDBIP
Capital Works Plan	<ul style="list-style-type: none"> • Three year capital works plan • Spatial Development Framework • A list of key capital projects to be implemented in the budget year broken down according to municipalities
High level Service Delivery Breakdown	<ul style="list-style-type: none"> • Municipal score card showing KPI's and targets
Budget Implementation Plan for 2012/13	<ul style="list-style-type: none"> • Monthly projections of revenue to be collected by source • Monthly projections of expenditure of operating, and revenue for each vote • Monthly projection of capital by vote
Conclusion	<ul style="list-style-type: none"> • SDBIP as significant monitoring tool

The budget implementation section of the SDBIP is categorised in terms of "Votes" as prescribed by the MFMA. In the case of the FBDM, "Votes" indicate a budget allocation for Core Administration.

- Executive and Council
- Budget and Treasury
- Corporate Services
- Planning and Development
- Health
- Housing
- Community and Social Services
- Public Safety
- Water Provision

SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2012-2013

2. CAPITAL WORKS PLAN

The Capital budget of Frances Baard District Municipality is focused on own capital expenditure needs such as computer equipment, upgrading of buildings, etc. and not so much on infrastructure services.

Three-Year Capital Projects

The table below outlines the medium-term Capital Budget of the Frances Baard District Municipality.

Vote Description	Ref	2008/9	2009/10	2010/11	Current Year 2011/12				2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Vote1 - Executive & Council		1,331,891	118,006	79,108	60,000	194,060	177,376	-	126,800	-	-
Vote2 - Budget & Treasury		69,472	438,052	397,945	323,600	282,600	288,074	-	1,826,000	800,000	-
Vote3 - Corporate Services		657,506	928,273	2,084,597	437,000	1,137,640	1,171,820	-	1,412,270	189,000	196,560
Vote4 - Planning & Development		381,869	295,443	924,877	1,290,680	1,675,500	1,600,000	-	4,793,500	12,145,000	25,035,000
Vote5 - Project Management & Advisory Services		24,872,060	8,586,761	690,803	1,288,400	1,376,100	811,700	-	854,700	-	-
Capital single-year expenditure sub-total		27,312,797	10,366,535	4,177,330	3,399,680	4,665,900	4,048,970	-	9,013,270	13,134,000	25,231,560

Spatial Development Framework

A brief summary of the Spatial Development Framework (SDF) has been provided herewith. It highlights background to the SDF, the main issues identified by the SDF and objectives, strategies and projects formulated to address these spatial challenges.

Municipalities are required by the provisions of Section 26(e) of the Municipal Systems Act 2000 to prepare and adopt a Spatial Development Framework (SDF) for their municipal area as part of the Integrated Development Plan. The objectives of Spatial Development Framework are clearly articulated under Section 4 of the Local Government: Municipal Planning and Performance Management Regulations 2001. The White Paper on Spatial Planning and Land Use Management, the Land Use Management Bill of 2007 and the Development Facilitation Act of 1995 are some of the legislation and government policies that gives municipalities the responsibility of preparing and adopting Spatial Development Frameworks for municipalities.

The SDF for Frances Baard District Municipality was adopted by Council in December 2007.

Spatial planning issues

One of the principal objectives of Spatial Development Framework is the promotion of sustainable human settlement development. However there are a number of factors in the FBDM region that pose to undermine the sustainable development of the region, namely:-

- Population decline: All the municipalities in the district with an exception of Phokwane municipality are experiencing a decrease in population growth;
- The urban settlements in FBDM are inefficient and expensive to maintain and live in, because they are not compact and creating infrastructure maintenance burdens to municipalities;
- Poor local land management problems, caused by poor agricultural practices and mining;
- The Harts-, the Vaal and Modder Rivers are under endangered conditions;
- Dwindling flora and fauna as the Vaalbos National Park was deproclaimed;
- Mines are poorly rehabilitated as evidenced by various open quarries and pits in the FBDM region;
- High concentration of crime in urban areas.

Capital Projects to category B municipalities for 2012/13

Circular 13 of the MFMA calls for the provision of detailed capital works plans to ensure sufficient detail to measure and monitor delivery of infrastructure projects. It has to be appreciated that the breakdown of the capital works plan, is helpful in terms of showing the spread of FBDM's intervention in its provision of services.

SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2012-2013

This section provides a breakdown of capital expenditure across the Frances Baard District Municipality. The capital projects for 2012/13 are broken down according to category B municipalities in the District.

Description "R" Thousand	Ref	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<u>Transfers to other municipalities</u>										
<i>Dikgatlong Municipality (NC092)</i>		7,712,665	8,356,414	4,594,474	3,812,000	3,812,000	3,812,000	8,518,970	2,550,000	2,500,000
<i>Magareng Municipality (NC093)</i>		6,422,354	2,328,241	5,360,262	4,420,000	4,670,000	4,670,000	8,700,000	2,500,000	2,500,000
<i>Phokwane Municipality (NC094)</i>		3,761,761	7,036,369	7,105,912	5,762,000	5,762,000	5,762,000	8,730,000	2,500,000	2,500,000
<i>Sol Plaatje Municipality (NC091)</i>		4,049,366	5,011,525	500,000	750,000	1,250,000	1,250,000	4,370,000	757,000	1,573,000
<i>District Management Areas</i>		4,293,638	2,872,752	4,176,637	2,500,000	3,192,330	3,192,330	250,000		
<i>Expanded works program</i>					9,882,000	10,067,420	9,187,420		-	-
<i>Unallocated (Maintenance Fund)</i>					-	-	-	91,000		
<i>DWAF Projects awaiting approval</i>					-	-	-			
<i>Unallocated (MIG Grant)</i>					-	-	-			
<i>Unallocated</i>					-	1,498,220	1,498,220		-	-
TOTAL TRANSFERS TO MUNICIPALITIES:		26,239,784	25,605,302	21,737,285	27,126,000	30,251,970	29,371,970	30,659,970	8,307,000	9,073,000

3. HIGH-LEVEL SERVICE DELIVERY BREAKDOWN

The Frances Baard District Municipality is required in terms of the SDBIP, to provide non-financial measurable performance objectives in the form of service delivery targets and other performance indicators. Service delivery targets relate to the level and standard of services being provided to the community. It also includes targets for the reductions in backlogs of basic services according to Circular 13 of the MFMA. The SDBIP provides high level, but condensed public information on service delivery to all stakeholders within and outside the District Municipality.

SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2012-2013

The SDBIP is conceptualised as a layered plan dealing with consolidated service targets and in-year deadlines and linking such targets and deadlines to top management. The Municipal Score Card represents the consolidation of all the FBDM detailed service delivery targets and performance indicators, as captured in the departmental SDBIP's and score cards.

In terms of the objectives, strategies and projects as listed in the Integrated Development Plan and the Budget, Frances Baard District Municipality commits itself as follows:

3.1 MUNICIPAL STRATEGIC OBJECTIVES:

1. To provide sustainable municipal services in the district;
2. To implement municipal institutional development and transformation in the district;
3. To promote local economic development in the district;
4. To promote municipal financial viability and management in the district;
5. To promote and implement good democratic governance and public participation in the district.

3.2 FBDM PERFORMANCE PLAN / OPERATIONAL PLAN / SCORE CARD - 2012/13 Financial Year:

SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2012-2013

FBDM PERFORMANCE PLAN / SCORE CARD - 2012/13

KEY PERFORMANCE AREA (KPA's)	KEY PERFORMANCE INDICATORS (KPI's)	Baseline	Annual Targets	Measure	Verification	Quarterly Projections			
IDP GOALS	IDP OBJECTIVES	30/06/2012	2012/13	Unit	PoE	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr
KPA 1: Sustainable Municipal Infrastructure Development and basic Service Delivery. ----- Sub-KPA 1.1: Improved access to sustainable basic services in the District.	1. Percentage support in project identification, prioritisation and implementation.	% / Ongoing 0 / New	100% Completion	Number of Projects / % Completion	Monthly Project Reports	0%	0%	0%	100%
	2. Percentage support in the provision of potable water to households in the District.	97.4% of Households	99% of Households R 5,840,000	Amount spent Progress	Quarterly Project Reports	5%	25%	60%	99% Hh 100% Spending
	3. Percentage support in the provision of sanitation facilities to all households in the District.	88.6% of Households	90% of Households R 3,730,000	Amount spent Progress	Quarterly Project Reports	5%	25%	60%	90% Hh 100% Spending
	4. Percentage support in the provision of electricity to households in the District.	78.3% of Households	85% of Households R 1,800,000	Amount spent Progress	Quarterly Project Reports	5%	25%	75%	85% Hh 100% Spending
	5. Percentage support in the provision of streets and stormwater drainage to households in the District.	Paved/290 km Unpaved/218 km	100% R 7,930,000	Amount spent Progress	Quarterly Reports and On-site measurements	5% 0 km	25% 2.5 km	60% 5 km	100% 10 km
	6. Percentage support to local municipalities with infrastructure maintenance.	65.06%	80% Average R 8,300,000	Amount spent Progress	Quarterly Reports and On-site measurements	10%	25%	75%	100%

SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2012-2013

FBDM PERFORMANCE PLAN / SCORE CARD - 2012/13									
KEY PERFORMANCE AREA (KPA's)	KEY PERFORMANCE INDICATORS (KPI's)	Baseline	Annual Targets	Measure	Verification	Quarterly Projections			
IDP GOALS	IDP OBJECTIVES	30/06/2012	2012/13	Unit	PoE	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr
KPA 1: Sustainable Municipal Infrastructure Development and Basic Service Delivery. ----- Sub-KPA 1.2: Facilitation of sustainable human settlements in the	7. Number of households facilitated in the reduction of the housing backlog.	2 533	305	Completed Households	Monthly Reports / Applications	76 = 25%	153 = 50%	229 = 75%	305 = 100%
	8. Number of households with access to basic services in informal settlements.	3 533	305	Households serviced	Monthly Reports / Households serviced	76 = 25%	153 = 50%	229 = 75%	350 = 100%
	9. Percentage / ha. of land identified and acquired for human settlements.	0	40 Ha. / 100%	% of Facilitation Process	Quarterly Reports	25%	50%	75%	100%
KPA 2: Local Economic Development (LED) ----- Sub-KPA: 2.1 Facilitation of growth and diversification of the District Economy.	10. Number of projects per sector facilitated.	Completed Feasibility Study	10 Projects = 100%	% Progress	Quarterly Reports	2 = 25%	5 = 50%	7 = 75%	10 = 100%
	11. Percentage support and facilitation of SMME programmes.	2011 Expo	100% = 4 Programmes	% Progress	Quarterly Reports	4 / 50%	4 / 75%	4 / 100%	-
	12. Percentage/number of SMME sector incentives developed.	0	3 Policies = 100%	Number / %	Quarterly Reports	3 / 50%	3 / 75%	3 / 85%	3 / 100%
	13. Percentage support and number of EPWP projects facilitated in the district.	0	5 Projects = 100% = 125 jobs	Number / %	Quarterly Reports	5 / 50%	5 / 75%	5 / 85%	5 / 100%
	14. Percentage support to emerging farmers and small miners.	Identified Coordination	100%	%	Quarterly Reports	25%	50%	75%	100%
KPA 2: Local Economic Development (LED) ----- Sub-KPA: 2.2 Development of a vibrant tourism sector economy.	15. Percentage support in the development of tourism in the L/M's of the district.	3 Info Centres	4 Info Centres = 100%	% Compliance	Quarterly reports	20%	60%	100%	100%
	16. Percentage facilitation in the establishment of strategic tourism partnerships in FBDM as identified.	0%	100% of identified partnerships	% Achieved	Quarterly reports	25%	50%	75%	100%
	17. Percentage support in capacity building for tourism development in L/M's of the district.	0%	3 Tourism Ass. Functional	% Functionality	Quarterly reports	3 / 10%	3 / 30%	3 / 60%	3 / 100%

SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2012-2013

FBDM PERFORMANCE PLAN / SCORE CARD - 2012/13									
KEY PERFORMANCE AREA (KPA's)	KEY PERFORMANCE INDICATORS (KPI's)	Baseline	Annual Targets	Measure	Verification	Quarterly Projections			
IDP GOALS	IDP OBJECTIVES	30/06/2012	2012/13	Unit	PoE	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr
KPA 3: Institutional Development and Transformation. ----- Sub-KPA 3.1 Environmental Management.	18. Percentage improvement of municipal health services.	800 Activities completed	3% Impr. = (120 Activities = 100%)	% = Activities	Quarterly reports	48 = 40%	72 = 60%	96 = 80%	120 = 100%
	19. Percentage improvement of environmental planning and management.	1 Strategy	3% Improvement = 16 Programmes	% = Activities	Quarterly reports	4 = 25%	7 = 43.8%	11 = 68.8%	16 = 100%
KPA 3: Institutional Development and Transformation. ----- Sub-KPA 3.2: Disaster Management.	20. Percentage disaster management capacity building in 3 local municipalities of the district.	Current Conditions	30%	% Compliance with D/M Plan	Monthly reports	5%	15%	20%	30%
	21. Percentage development of a response recovery strategy for the District.	0%	100%	% Compliance	Quarterly reports	25%	50%	75%	100%
	22. Percentage implementation of response recovery mechanisms in 3 local municipalities of the district.	0%	100%	% Compliance	Quarterly reports	25%	50%	75%	100%
	23. Percentage increase in fire fighting capacity for 3 local municipalities in the District.	Current Conditions	30%	% Compliance with D/M Plan	Monthly reports	5%	15%	20%	30%
	24. Percentage upgrading of improved security systems in FBDM.	0%	100%	% Compliance	Quarterly reports	25%	50%	75%	100%

SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2012-2013

FBDM PERFORMANCE PLAN / SCORE CARD - 2012/13									
KEY PERFORMANCE AREA (KPA's)	KEY PERFORMANCE INDICATORS (KPI's)	Baseline	Annual Targets	Measure	Verification	Quarterly Projections			
IDP GOALS	IDP OBJECTIVES	30/06/2012	2012/13	Unit	PoE	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr
KPA 3: Institutional Development and Transformation. ----- Sub-KPA 3.3: Human Resource Development.	25. Percentage compliance with HR requirements at FBDM.	0%	100%	% Compliance	Quarterly reports	100%	100%	100%	100%
	26. Percentage compliance with HR capacity building requirements in the FBDM District,	0%	100%	% Compliance	Quarterly reports	100%	100%	100%	100%
KPA 3: Institutional Development and Transformation. ----- Sub-KPA 3.4: Records Management.	27. Percentage compliance with the National Archives Act in FBDM and L/M's in the district for the 2012/13 financial year.	75%	80%	% Compliance	Quarterly reports	75%	76%	78%	80%
	28. Percentage of an effective and cost-efficient office support function rendered to FBDM for 2012/13.	80%	90%	% Compliance	Quarterly reports	80%	83%	86%	90%
	29. Percentage maintenance rendered to FBDM buildings for the 2012/13 financial year.	80%	90%	% Compliance	Maintenance Reports	80%	83%	86%	90%
KPA 3: Institutional Development and Transformation. ----- Sub-KPA 3.5: Information Commun. Technology. (ICT)	30. Percentage accessibility to improved ICT infrastructure in FBDM and 3 local municipalities of the district in the 2012/13 f/y.	60%	80%	% Improved accessibility	Quarterly reports on accessibility	65%	70%	75%	80%
	31. Percentage implementation of the ICT Disaster Recovery Plan in FBDM and 3 L/M's for the 2012/13 financial year.	0	30%	% Compliance	Quarterly reports	5%	15%	25%	30%
KPA 3: Institutional Development and Transformation. ----- Sub-KPA 3.6: Integrated Development Planning.	32. Percentage facilitation of IDP processes in the district for the 2012/13 f/y in compliance with legislation and policies.	5 / 100%	5 / 100%	% Credible IDP processes completed	Quarterly reports / Process Plans	25%	50%	75%	100%
	33. Percentage of 5 IDP's in the district reviewed for the 2012/13 financial year.	5 / 100%	5 / 100%	% of IDP reviews completed	Quarterly reports / Process Plans	25%	50%	75%	100%
	34. Percentage facilitation for the review of sector plans in the district for 2012/13 in terms of legislation.	14 Sector Plans	2 / 100%	% Progress	Quarterly reports Reviewed Sector Plans	2 / 25%	2 / 50%	2 / 75%	2 / 100%

SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2012-2013

FBDM PERFORMANCE PLAN / SCORE CARD - 2012/13									
KEY PERFORMANCE AREA (KPA's)	KEY PERFORMANCE INDICATORS (KPI's)	Baseline	Annual Targets	Measure	Verification	Quarterly Projections			
IDP GOALS	IDP OBJECTIVES	30/06/2012	2012/13	Unit	PoE	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr
KPA 3: Institutional Development and Transformation. ----- Sub-KPA 3.7: Performance Management.	35. Percentage compliance with the implementation of a fully compliant performance management system in FBDM for the 2012/13 financial year.	100%	100%	% Compliance	Quarterly reports and appraisals	25%	50%	75%	100%
	36. Percentage performance management support and capacity building in 3 L/M's within the district for the 2012/13 financial year.	100%	100%	% Requests addressed	Quarterly reports	25%	50%	75%	100%
KPA 3: Institutional Development and Transformation. ----- Sub-KPA 3.8: Town and Regional Planning.	37. Percentage facilitation of development control / landuse management of urban areas in the district for the 2012/13 financial year.	12	100% of new Applications	% Support requested	Monthly reports / Approved Applications	100%	100%	100%	100%
	38. Percentage implementation and review of Spatial Development Plans in Local Municipalities of the district.	4	100% of new Applications	% Support requested	Monthly reports	100%	100%	100%	100%
	39. Percentage facilitation of township establishment in local municipalities for the 2012/13 financial year.	1 Approved layout plan	100%	% Completed	Monthly & Quarterly reports	25%	50%	75%	100%
KPA 3: Institutional Development and Transformation. ----- Sub-KPA 3.9: Geographical Information System.	40. Percentage completion of phase 2 of the corporate GIS project for integrated shared services in the district for the 2012/13 financial year.	Phase 1 completed	100%	Completed activities % Completion	Quarterly Reports	25%	50%	75%	100%
	41. Percentage implementation of 1 GIS brochure for the 2012/13 financial year.	0%	100%	% Compliance	Quarterly reports	25%	50%	75%	100%

SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2012-2013

FBDM PERFORMANCE PLAN / SCORE CARD - 2012/13									
KEY PERFORMANCE AREA (KPA's)	KEY PERFORMANCE INDICATORS (KPI's)	Baseline	Annual Targets	Measure	Verification	Quarterly Projections			
IDP GOALS	IDP OBJECTIVES	30/06/2012	2012/13	Unit	PoE	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr
KPA 4: Good Governance and Public Participation. ----- Sub-KPA 4.1: Communication.	42. Number of communication projects implemented in order to sustain a positive public opinion about service delivery in the district.	0	8 Projects completed 100%	Number activities completed % progress of Projects	Monthly Quarterly Reports	60 / 25%	120 / 50%	180 / 75%	229 / 100%
	43. Number of communication programmes facilitated to improve on a "one message" approach in the district.	15	21	Number activities completed % of Projects	Quarterly I/A reports	4 / 25%	10 / 50%	15 / 75%	21 / 100%
	44. Percentage completion and implementation of the support plan for staff morale and motivation.	0	1 = 100%	%	Quarterly surveys and reports	75%	100%	–	–
KPA 4: Good Governance and Public Participation. ----- Sub-KPA 4.2: Internal Audit.	45. Percentage assistance and guidance regarding internal Risk Management processes in FBDM 2012/13.	0%	100%	Monthly activities processed	Monthly statements and Reports	100%	100%	100%	100%
	46. Percentage compliance with internal audit plan for 2012/13 financial year in terms of financial compliance, reliability, effectiveness and safeguarding of assets in FBDM and Local Municipalities.	0%	100%	Monthly / Quarterly I/A reports completed	Monthly / Quarterly I/A reports - Outcomes	100%	100%	100%	100%
	47. Percentage compliance with the approved internal audit plan in terms of shared services and capacity building in local Municipalities.	0%	100%	Monthly / Quarterly I/A reports completed	Monthly / Quarterly I/A reports - Outcomes	100%	100%	100%	100%

SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2012-2013

FBDM PERFORMANCE PLAN / SCORE CARD - 2012/13									
KEY PERFORMANCE AREA (KPA's)	KEY PERFORMANCE INDICATORS (KPI's)	Baseline	Annual Targets	Measure	Verification	Quarterly Projections			
IDP GOALS	IDP OBJECTIVES	30/06/2012	2012/13	Unit	PoE	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr
KPA 5: Municipal Financial Viability and Management.	48. Percentage implementation of sound financial practices.	0%	100%	% Compliance	Monthly Quarterly reports	100%	100%	100%	100%
	49. Percentage compliance with all financial legislation and related guidelines from National Treasury.	0%	100%	% Compliance	Monthly Quarterly reports	100%	100%	100%	100%
	50. Percentage compliance with the requirements for debt and revenue generation. (Grants)	0%	100%	% Compliance	Monthly Quarterly reports	100%	100%	100%	100%
	51. Percentage compliance with the effective management of Council's financial resources.	0%	100%	% Compliance	Monthly Quarterly reports	100%	100%	100%	100%
	52. Percentage compliance with the requirements for sound financial self-sustained local municipalities in the District.	0%	100%	% Compliance	Monthly Quarterly reports	100%	100%	100%	100%

4. BUDGET IMPLEMENTATION PLAN FOR 2012/13

In respect of the Budget Implementation component of the SDBIP, Circular 13 requires a breakdown by monthly projections of revenue to be collected for each source and monthly projections of operational and capital expenditure and revenue for each vote.

a) Monthly projections of revenue and expenditure by vote

The anticipated revenue for the 2012/13 financial year amounts to R103, 513,700 and the expenditure amounts to R115, 994, 720

SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2012-2013

The table provides a summary of the monthly projections for revenue and expenditure per vote.

Monthly projections Capital expenditure by vote

The FBDM envisages a spending of R9 013 270 on the capital budget for 2012/13 financial year, R13 134 000 and R25 231 560 for 2013/14 and 2014/15 respectively. The Capital Budget will be funded from a combination of loans and surplus cash, grants allocations and other public contributions. This is followed by monthly projections for the 2012/13 financial year for each vote.

SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2012-2013

VOTE	July			August			September			October			November			December		
	Opex R000	Capex R000	Rev R000	Opex R000	Capex R000	Rev R000	Opex R000	Capex R000	Rev R000	Opex R000	Capex R000	Rev R000	Opex R000	Capex R000	Rev R000	Opex R000	Capex R000	Rev R000
<u>Executive & Council</u>																		
Council	747	0	1,106	747	0	0	747	0	0	747	1	0	747	0	0	747	0	1,106
Municipal Manager	143	0	0	143	0	0	143	0	0	143	0	0	143	0	0	143	0	0
Committee Services & Administration	326	0	0	326	0	0	326	0	0	326	6	0	326	0	0	326	0	0
Internal Audit	208	0	0	208	0	0	208	0	0	208	0	0	208	0	0	208	0	0
Communications	201	0	0	201	0	0	201	0	0	201	114	0	201	0	0	201	0	0
<u>Budget & Treasury</u>																		
Directorate	492	0	0	492	0	0	492	0	0	492	0	0	492	0	0	492	0	0
Finance: Revenue & Expenditure	222	0	22,775	222	0	1,697	222	0	1,447	222	5	364	222	0	86	222	0	24,041
Finance: Budget Office	610	0	1,250	610	0	0	610	0	0	610	0	0	610	0	0	610	0	0
Finance: Supply Chain Management	200	0	0	200	0	0	200	0	0	200	71	0	200	0	0	200	0	0
Finance: Motor Vehicle Pool	0	0	0	0	0	0	0	1,150	0	0	600	0	0	0	0	0	0	0
<u>Corporate Services</u>																		
Director: Administration	123	0	0	123	0	0	123	0	0	123	0	0	123	0	0	123	0	0
Information Systems	389	0	0	389	0	0	389	0	0	389	0	0	389	0	0	389	0	0
Human Resource Management	356	0	0	356	0	0	356	0	0	356	0	0	356	0	0	356	0	0
Office support Services	554	0	0	554	0	0	554	0	0	554	0	0	554	0	0	554	0	0
Environmental Health	250	0	1,000	250	0	0	250	0	0	250	0	0	250	0	0	250	0	1,000
Community Development	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<u>Planning & Development</u>																		
Directorate: Planning	126	0	1,000	126	0	0	126	0	0	126	0	0	126	0	0	206	0	0
IDP / PMS	157	0	0	157	0	0	157	0	0	157	0	0	157	0	0	77	0	0
LED	423	0	0	423	0	0	423	0	0	423	0	0	423	0	0	423	0	0
Tourism	382	0	0	382	0	0	382	0	0	382	0	0	382	0	0	382	0	0
GIS	274	0	0	274	0	0	274	0	0	274	0	0	274	0	0	274	0	0
Spatial Planning	205	0	0	205	0	0	205	0	0	205	0	0	205	0	0	205	0	0
Firefighting & Disaster Management	186	0	0	186	0	0	186	1,100	0	186	600	0	186	0	0	186	0	0
<u>Project Management & Advisory Services</u>																		
Directorate: Infrastructure Development	119	0	2,417	105	0	0	149	0	0	149	0	121	149	0	399	223	0	3,657
Project Management Services	287	0	0	399	0	0	2,073	85	0	2,489	0	0	826	0	0	3,735	0	0
Maintenance of Roads	9	0	46	69	0	46	69	0	46	69	0	46	69	0	46	129	0	46
Housing	72	0	300	22	0	300	382	112	300	382	0	300	382	0	0	382	0	0
Total by Vote	7,064	0	29,894	7,172	0	2,043	9,251	2,447	1,793	9,666	1,397	832	8,004	0	532	11,046	0	29,851

SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2012-2013

VOTE	January			February			March			April			May			June			Total		
	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev
	R000	R000	R000	R000	R000	R000	R000	R000	R000	R000	R000	R000	R000	R000	R000	R000	R000	R000	R000	R000	R000
<u>Vote1: Executive & Council</u>																					
Council	747	0	0	747	0	0	747	0	0	747	0	0	747	0	1,106	747	0	0	8,968	1	3,318
Municipal Manager	143	0	0	143	0	0	143	0	0	143	0	0	143	0	0	143	0	0	1,716	0	0
Committee Services & Administration	326	0	0	326	0	0	326	0	0	326	0	0	326	0	0	326	0	0	3,909	6	0
Internal Audit	208	0	0	208	0	0	208	0	0	208	0	0	208	0	0	208	0	0	2,494	0	0
Communications	201	0	0	201	0	0	201	0	0	201	0	0	201	0	0	201	5	0	2,409	119	0
<u>Vote2 - Budget & Treasury</u>																					
Directorate	492	0	0	492	0	0	492	0	0	492	0	0	492	0	0	492	0	0	5,910	0	0
Finance: Revenue & Expenditure	222	0	0	222	0	186	222	0	447	222	0	447	222	0	25,913	222	0	1,244	2,667	5	78,647
Finance: Budget Office	610	0	0	610	0	0	610	0	0	610	0	0	610	0	0	610	0	0	7,320	0	1,250
Finance: Supply Chain Management	200	0	0	200	0	0	200	0	0	200	0	0	200	0	0	200	0	0	2,406	71	0
Finance: Motor Vehicle Pool	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1,750	0
<u>Vote3: Corporate Services</u>																					
Director: Administration	123	0	0	123	0	0	123	0	0	123	0	0	123	0	0	123	0	0	1,481	0	0
Information Systems	389	0	0	389	362	0	389	230	0	389	208	0	389	100	0	389	0	0	4,668	900	0
Human Resource Management	356	0	0	356	0	0	356	0	0	356	0	0	356	0	0	356	0	0	4,272	0	0
Office support Services	554	0	0	554	0	0	554	509	0	554	0	0	554	0	0	554	0	0	6,649	509	0
Environmental Health	250	0	0	250	0	0	250	0	0	250	3	0	250	0	1,000	250	0	700	2,995	3	3,700
Community Development	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0			

SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2012-2013

VOTE	January			February			March			April			May			June			Total		
	Opex R000	Capex R000	Rev R000	Opex R000	Capex R000	Rev R000	Opex R000	Capex R000	Rev R000	Opex R000	Capex R000	Rev R000	Opex R000	Capex R000	Rev R000	Opex R000	Capex R000	Rev R000	Opex R000	Capex R000	Rev R000
<u><i>Vote4: Planning & Development</i></u>																					
Directorate: Planning	206	0	0	1,206	0	0	126	0	0	126	0	0	206	0	0	206	0	0	2,912	0	1,000
IDP / PMS	157	0	0	157	22	0	157	0	0	157	0	0	157	0	0	157	0	0	1,809	22	0
GIS	274	0	0	274	0	0	274	0	0	274	90	0	274	0	0	274	0	0	3,291	90	0
Spatial Planning	205	0	0	205	0	0	205	0	0	205	0	0	205	0	0	205	0	0	2,463	0	0
LED	423	0	0	423	10	0	423	0	0	423	0	0	423	0	0	63	0	0	4,720	10	0
Tourism	382	0	0	382	0	0	382	0	0	382	0	0	382	0	0	382	0	0	4,584	0	0
Firefighting & Disaster Management	186	0	0	186	0	0	186	0	0	186	2,735	0	186	237	0	186	0	0	2,237	4,672	0
<u><i>Vote5: Project Management & Advisory Services</i></u>																					
Directorate: Infrastructure Development	149	0	0	149	127	165	149	0	0	149	0	0	149	0	1,632	149	0	0	1,789	127	8,391
Project Management Services	1,162	0	0	2,241	0	0	4,629	0	0	7,478	0	0	4,075	0	0	3,593	0	0	32,988	85	0
Maintenance of Roads	69	0	46	69	0	46	69	0	46	69	0	46	69	0	46	69	0	39	831	0	550
Housing	382	440	0	382	91	0	1,052	0	0	382	0	0	382	0	0	382	0	0	4,588	643	1,200
Total by Vote	8,419	440	46	10,498	611	398	12,477	739	493	14,655	3,036	493	11,332	337	29,697	10,491	5	1,983	120,075	9,013	98,056

5. CONCLUSION

The SDBIP is a significant intervention tool in the strengthening of democratic governance in the local sphere of government. The SDBIP prescribes that the FBDM's annual targets be provided in order to assist with implementation and monitoring. Regular reviews would compare targets with actual outcomes and revise future targets as necessary.

The SDBIP monitoring of actual revenue targets and spending against the budget will be reported monthly in terms of Section 71 of the MFMA. In terms of Section 71 of the MFMA, the accounting officer must not later than ten days after the last working day of each month, submit to the Executive Mayor and the relevant provincial treasury a statement on the state of the municipalities' budget, reflecting the following;

- Actual revenue, per revenue source;
- Actual borrowings;
- Actual expenditure, per vote;
- Actual capital expenditure, per vote;
- The amount of any allocations received;

And explanation of:

- Any material variances from what the municipality have projected on revenue by source, and from the municipality's expenditure projections per vote;

SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2012-2013

- Any material variances from the service delivery and budget implementation plan and;
- Any remedial or corrective steps taken or to be taken to ensure that projected revenue and expenditure remain within the municipality's approved budget.

The SDBIP therefore provides an excellent basis for the Councillors of the FBDM to monitor the implementation of service delivery programmes and initiatives across the District. The score card in the SDBIP presents a clear mandate to Councillors in terms of playing their oversight function. Regular reports are presented to the Section 79's in terms of the commitments made in the departmental service delivery and budget implementation plans.

Administratively, the SDBIP facilitates proper monitoring of performance by Senior Management and the Municipal Manager against set targets. The Municipal Manager's commitments as been indicated in the score card will enable the Executive Mayor and the Mayoral Committee to monitor the progress of FBDM in terms of implementing programmes and initiatives in the District. Similarly, the Municipal Manager is being provided with a tool to ensure accountability for all the key performance indicators in the score card of the municipality.

SUBMITTED BY:

DATE: _____

Acting Municipal Manager

APPROVED BY:

DATE: _____

Executive Mayor